

# **TOWN OF BRAINTREE, MASSACHUSETTS**

## **COMPREHENSIVE ANNUAL FINANCIAL REPORT**



**FOR THE YEAR ENDED JUNE 30, 2014**

On the Cover:

The Old Thayer Library Building was built in 1874 with a \$20,000 legacy left to the Town by General Thayer.



The Braintree Civil War Memorial was recently restored and rededicated 140 years to the day after its original dedication.

**The Town of  
Braintree, Massachusetts**



**Comprehensive  
Annual Financial Report**

**For the Year Ended  
June 30, 2014**

**Prepared by:  
Edward J. Spellman, Jr.  
Director of Municipal Finance**

TOWN OF BRAINTREE, MASSACHUSETTS  
COMPREHENSIVE ANNUAL FINNANCIAL REPORT

June 30, 2014

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# ***Introductory Section***



The Thayer family home is now owned and operated by the Braintree Historical Society.  
The interior is still as it was in the early 19<sup>th</sup> Century.

# ***Introductory Section***

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**Edward J. Spellman, Jr.**  
**Director of Finance**



**Joseph C. Sullivan**  
**Mayor**

**TOWN OF BRAintree**  
**DEPARTMENT OF MUNICIPAL FINANCE**  
One JFK Memorial Drive, Braintree, MA 02184  
Tel: 781-794-8035 Fax: 781-794-8181

**Letter of Transmittal**

December 15, 2014

To the Honorable Town Council and Citizens of the Town of Braintree:

State law requires the Town of Braintree to publish at the close of each year a complete set of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) that are audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue this Comprehensive Annual Financial Report (CAFR) of the Town of Braintree, Massachusetts, for the year ending June 30, 2014.

The report is designed to be used by the elected and appointed officials of the Town and others who are concerned with its management and progress such as bond analysts, banking institutions and credit raters. Just as important, the design and format of this report is aimed at providing the residents and taxpayers of Braintree a more easily readable and, therefore, a more easily understandable financial report.

This report consists of management's representations concerning the finances of the Town of Braintree. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects. In order to provide a reasonable basis for making these financial representations, management continues to review and improve its established comprehensive internal controls. The framework for these controls is designed to protect, to the extent possible, the government's assets from loss, theft or misuse. The cost of internal controls should not outweigh their benefits. As a result, the Town of Braintree's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements for the year ended June 30, 2014, are fairly presented in conformity with GAAP.

The Town of Braintree's financial statements have been audited by Powers & Sullivan, LLC, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Town of Braintree for the year ended June 30, 2014, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the Town of Braintree's financial statements for the year ended June 30, 2014, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the Town of Braintree was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the Town's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the Town of Braintree's separately issued Single Audit Report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The Town of Braintree's MD&A can be found immediately following the report of the independent auditors.

### ***Profile of the Town***

The Town of Braintree is a suburban community with a strong residential character located twelve miles south of Boston, with a land area of 14.52 square miles. Incorporated in 1640, Braintree has a rich history. Old Braintree was the birthplace of two presidents, John Adams and John Quincy Adams, as well as John Hancock and General Sylvanus Thayer, the founder of West Point. The Town is ideally situated at the crossroads of Route I-93 (128) and Route 3 for easy access to the Greater Boston area and Cape Cod as well as having excellent public transportation to Boston and Logan International Airport.

There is a strong business base which includes one of the largest regional shopping centers in the northeast; the South Shore Plaza. Attractive office and industrial parks are located in the Town as well, because of its ideal location.

The Town offers a full range of services including police and fire protection, education, maintenance of streets and infrastructure, solid waste collection and disposal, health and human services, cultural and recreational, administrative and financial services.

The Town operates under a Mayor and Town Council form of government. A nine-member Town Council, 3 members at large and 6 district members, serves as representative legislature.

The School Committee consisting of 6 elected members and the Mayor, appoint the School Superintendent who administers the public school system of the Town.

### ***Factors Affecting Financial Condition***

The Town of Braintree continues to reflect a strong local economic condition. The per capita income continues to rise and outpace the state averages. The Town also has a low comparable unemployment rate.

The Town remains a very desirable community and this is reflected in the strong residential sales market, which have regained their pre-fiscal crisis levels. The Town offers a unique mix of proximity to Boston and major highways and transportation, while maintaining a desirable residential community. The Town offers a broad range of high quality services and an attractive quality of life.

The growth of the Town's main source of revenues, property taxes, is capped by Proposition 2½ and can only be overridden by a majority vote at a Town election. While revenue increases have been limited in recent years, tax base growth was enhanced by commercial construction. This helped offset the steady increases in fixed costs, including health insurance and pension costs which have both increased substantially. On the Town's operating side, the FY14 budgets and service level were maintained through a 6.5% increase in the operating

budget. With a 5% increase in expected revenue and the use of available reserves, this allowed the Town to continue to provide high quality services while minimizing the impact on the property tax burden.

The Town continues to manage its financial affairs in a prudent manner, primarily through considerable long-term planning and strong financial policies. It has maintained a high bond rating even with the overall unsettled economy. It has been able to do so by incorporating long range planning tools such as a five-year Capital Improvement Program; maintaining reserve balances despite tight budgets; investing in technology to ensure efficient operations; negotiating sustainable collective bargaining agreements, and maintaining an aggressive pay as you go financing strategy for capital improvements. The Town's long-term policies will preserve its strong financial position for the foreseeable future.

The Town has remained dedicated to an aggressive retirement of debt policy. Whenever possible, debt is issued for shorter time periods than allowed, typically ten years. The Town monitors and schedules retirement and issuance of debt to ensure that debt service does not exceed 10% of the operating budget to ensure availability of resources for ongoing operations.

The Town contributes to the Braintree Contributory Retirement System, a cost-sharing, multiple-employer defined benefit pension plan (Plan) administered by the Braintree Contributory Retirement Board. Every two years, an independent actuary engaged by the Board calculates the amount of the annual contribution that the Town must make to the pension plan to ensure its ability to fully meet its obligations to retired employees. As required by law, the Town fully funds each year's annual required contribution to the pension plan as determined by the actuary. As of January 1, 2014, the latest actuarial valuation date, the System had succeeded in funding 65.8% of the present value of the projected benefits earned by employees. The remaining unfunded amount is being systematically funded over the remaining 19 years as part of the annual required contribution as calculated by the actuary.

The Town also provides postemployment health care benefits for certain retirees and their dependents. There are approximately 660 retired employees receiving these benefits, which are financed on a combined pre-funded and pay-as-you-go basis. GAAP requires the Town to conduct an actuarial valuation to determine the unfunded liability and to recognize the annual cost of reducing this liability in addition to the current year benefits. The Town's most recent actuarial valuation is dated January 1, 2014. If the Town is unable to fund the minimum annual contribution as determined by the actuarial valuation, the unpaid amount will be required to be recorded as a liability on the financial statements of the Town.

## **Financial and Management Systems**

### **Internal Controls**

The Mayor and Director of Municipal Finance of the Town are responsible for establishing and maintaining an internal control structure designed to ensure the assets of the Town are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The Director of Municipal Finance is responsible for evaluating the adequacy and effectiveness of the internal control structure and implementing improvements.

Because the cost of internal controls should not outweigh their benefits, the Town of Braintree's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement.

## **Budgetary Controls**

The Mayor is responsible for preparing and presenting the budget to the Town Council. The Council, having the authority to amend down and/or reject the budget or any line item, adopts the expenditure budget by majority vote.

The level of budgetary control is established by Town Council and defines the level at which expenditures may not exceed appropriations. This level is typically at the individual department program level. The Town Accountant is responsible for ensuring all payroll and invoices are within the budgetary control level before authorizing payment. Additional appropriations may be approved by Town Council throughout the year.

## **Awards and Acknowledgements**

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town for its CAFR for the year ended June 30, 2013. This was the second time that the Town submitted a CAFR to the GFOA. The Town was awarded this Certificate in both years. In order to receive this prestigious award, a government had to publish an easily readable and efficiently organized CAFR that satisfied both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

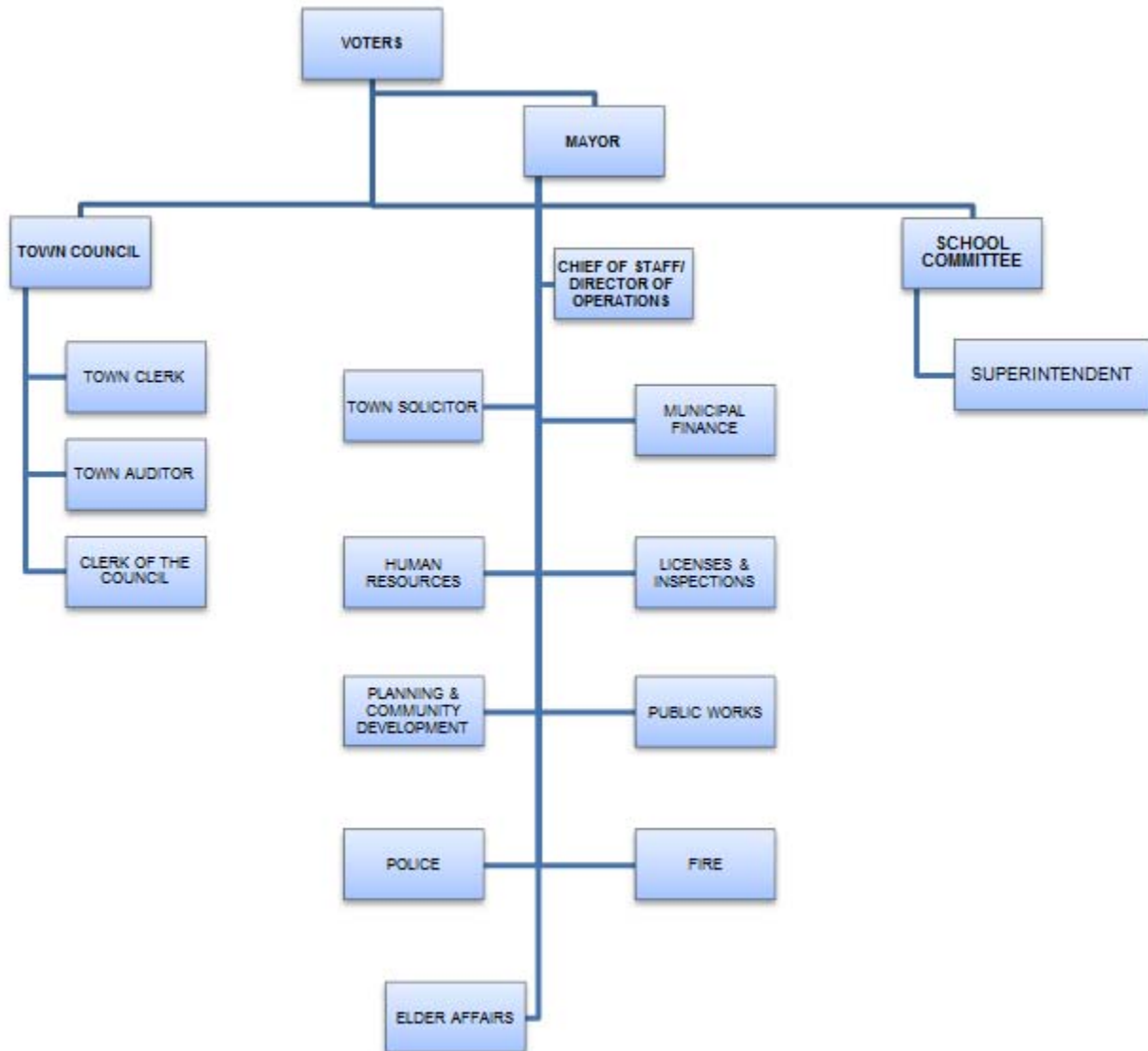
This report represents significant effort by the entire financial team of the Town, whose dedicated efforts have significantly improved the financial operations of the Town. We would like to express our appreciation to the members of all the departments who assisted and contributed to the preparation of this report. I would also like to acknowledge and give credit to the Mayor and the Town Council for their constant support to uphold the highest standards of professionalism in the management of the Town of Braintree's finances.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Edward J. Spellman, Jr.', with a stylized 'N' at the end.

Edward J. Spellman, Jr.  
Director of Municipal Finance

## Town of Braintree Organizational Chart



## Principal Town Officials

| <u>Elected Officials</u> |                                 | <u>Term Expires</u> |
|--------------------------|---------------------------------|---------------------|
| Mayor                    | Joseph C. Sullivan              | 2016                |
| Town Council             | <u>Councilors-at-Large</u>      |                     |
|                          | Charles B. Ryan                 | 2016                |
|                          | Shannon Hume                    | 2016                |
|                          | Sean E. Powers, Vice President  | 2016                |
|                          | <u>District Councilors</u>      |                     |
|                          | Thomas M. Bowes, President      | 2016                |
|                          | Charles C. Kokoros              | 2016                |
|                          | John C. Mullaney                | 2016                |
|                          | Paul Dan Clifford               | 2016                |
|                          | Stephen C. O'Brien              | 2016                |
|                          | Michael J. Owens                | 2016                |
|                          |                                 |                     |
|                          |                                 |                     |
| School Committee         | David Ringius, Jr., Chairperson | 2016                |
|                          | Lisa Heger, Vice Chairperson    | 2016                |
|                          | Cyril Chafe                     | 2016                |
|                          | Thomas Devin                    | 2016                |
|                          | George Kokoros                  | 2016                |
|                          | Nate Naughton                   | 2016                |
|                          | Joseph C. Sullivan, Mayor       | 2016                |

### Appointed Officials

#### Appointed by the Mayor

|                                              |                         |
|----------------------------------------------|-------------------------|
| Chief of Staff                               | Michael T. Coughlin     |
| Director of Municipal Finance                | Edward J. Spellman, Jr. |
| Town Solicitor                               | Peter J. Morin          |
| Director of Human Resources                  | Karen M. Shanley        |
| Director of Inspectional Services            | Marybeth McGrath        |
| Director of Department of Public Works       | Thomas Whalen           |
| Director of Planning & Community Development | Christine Stickney      |
| Police Chief                                 | Russ Jenkins            |
| Fire Chief                                   | James O'Brien           |
| Director of Elder Affairs                    | Sharmila Biswas         |
| Assessor                                     | Robert Brinkmann        |
| Treasurer/Collector                          | Barbara Walls           |
| Town Accountant                              | Mark Lin                |

#### Appointed by the Town Council

|                      |                  |
|----------------------|------------------|
| Town Clerk           | James M. Casey   |
| Town Auditor         | Eric A. Kinsherf |
| Clerk of the Council | Susan M. Cimino  |

#### Appointed by the School Committee

|                         |                         |
|-------------------------|-------------------------|
| School Superintendent   | Maureen S. Murray, Ed.D |
| School Business Manager | Peter Kress             |





Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**Town of Braintree  
Massachusetts**

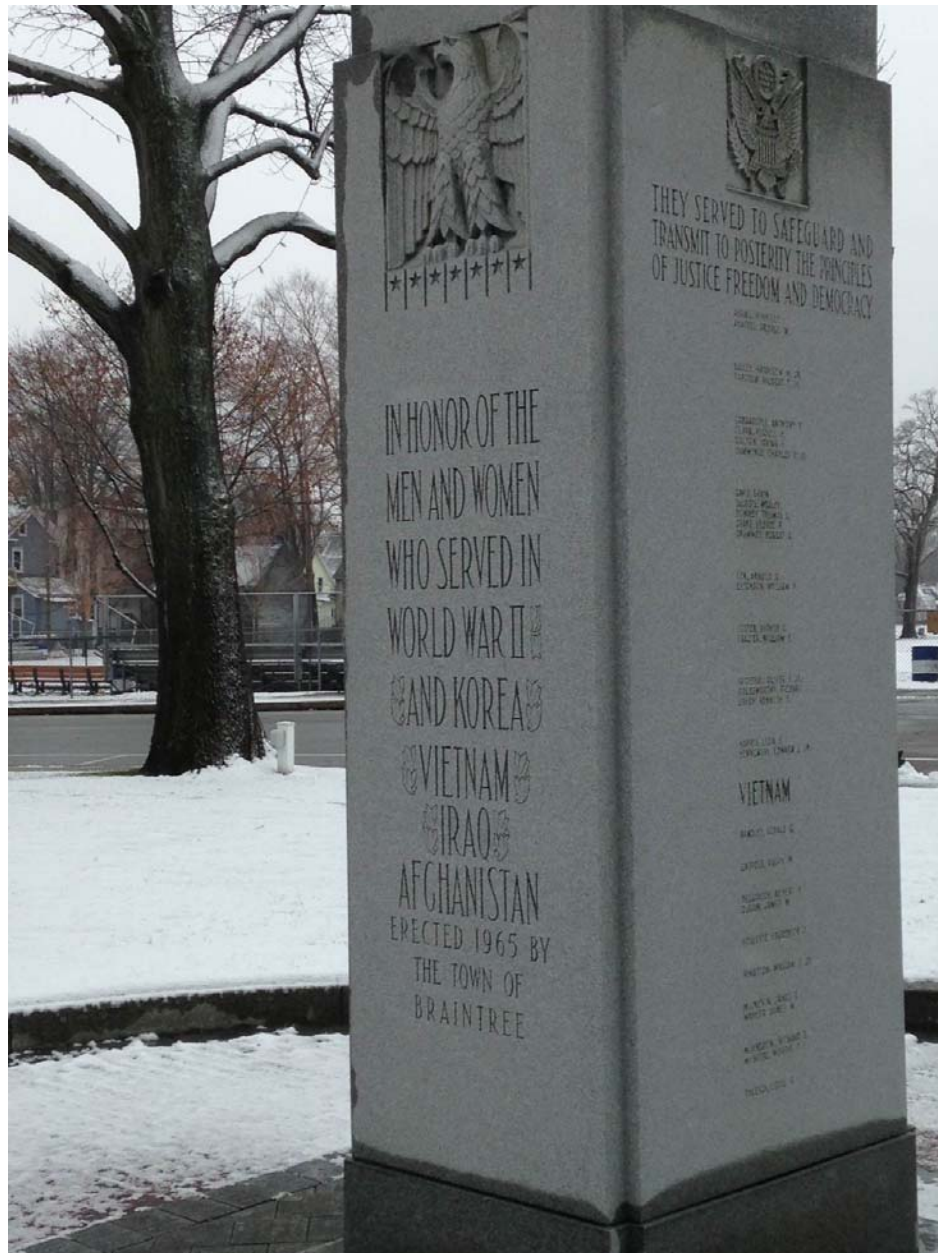
For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2013**

Executive Director/CEO

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## ***Financial Section***



The Veteran's Memorial recently had the Iraq and Afghanistan wars added to it.

# ***Financial Section***

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## **Independent Auditor's Report**

To the Honorable Mayor and the Town Council  
Town of Braintree, Massachusetts

## **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Braintree, Massachusetts as of and for the year ended June 30, 2014 (except for the Braintree Contributory Retirement System which is as of and for the year ended December 31, 2013), and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

## **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Braintree Electric Light Department as of December 31, 2013, which is both a major fund and 76%, 65%, and 81%, respectively, of the assets, net position, and revenues of the business-type activities. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the business-type activities of the Braintree Electric Light Department, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## **Opinions**

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Braintree, Massachusetts, as of June 30, 2014 (except for the Braintree Contributory Retirement System and the Braintree Electric Light Department which are as of and for the year ended December 31, 2013), and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Braintree, Massachusetts' basic financial statements. The introductory section, combining and individual fund statements, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, based on our audit, the procedures performed as described above, the combining and individual fund statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 15, 2014, on our consideration of the Town of Braintree, Massachusetts' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town of Braintree, Massachusetts' internal control over financial reporting and compliance.

A handwritten signature in black ink that reads "Powers + Juliani, LLC". The signature is written in a cursive, flowing style.

December 15, 2014



## ***Management's Discussion and Analysis***

## ***Management's Discussion and Analysis***

As management of the Town of Braintree, we offer readers of these financial statements this narrative overview and analysis of the financial activities for the year ended June 30, 2014. We encourage readers to consider the information presented in this report. All amounts, unless otherwise indicated, are expressed in whole dollars.

### ***Overview of the Financial Statements***

This discussion and analysis is intended to serve as an introduction to the Town of Braintree's basic financial statements. These basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The government-wide financial statements provide both long-term and short-term information about the Town as a whole. The fund financial statements focus on the individual components of the Town government, reporting the Town's operations in more detail than the government-wide statements. Both presentations (government-wide and fund) allow the user to address relevant questions, broaden the basis of comparison and enhance the Town's accountability. An additional part of the basic financial statements are the notes to the financial statements. The report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The *government-wide financial statements* are designed to provide readers with a broad overview of finances, in a manner similar to private-sector business.

The *statement of net position* presents information on all assets and deferred outflows and liabilities and deferred inflows with the difference between them reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position is improving or deteriorating.

The *statement of activities* presents information showing how the government's net position changed during the most recent year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities include general government, public safety, education, public works, sanitation, community preservation, human services, culture and recreation, and interest. The business-type activities include the water and sewer, golf course, and electric light activities.

The government-wide financial statements include not only the Town of Braintree itself (known as the *primary government*), but also a legally separate public employee retirement system for which the Town of Braintree is financially accountable. Financial information for this *component unit* is reported separately within the fiduciary fund statements.

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental funds.** *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund statements focus on *near-term inflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Town of Braintree adopts an annual appropriated budget for its general fund. A budgetary comparison schedule has been provided for the general fund to demonstrate compliance with this budget.

The Town's general fund is shown separately and the remaining governmental funds are aggregated and shown as nonmajor governmental funds.

**Proprietary funds.** The Town maintains two types of propriety funds.

*Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The Town uses enterprise funds to account for its water and sewer, golf course and electric light activities.

*Internal service funds* are an accounting device used to accumulate and allocate costs internally among various functions. The Town uses internal service funds to account for health insurance activities.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support the Town's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

**Notes to the basic financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

## Financial Highlights.

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. The Town of Braintree's assets and deferred outflows exceeded liabilities and deferred inflows for governmental activities by \$44.9 million and for the business-type activities by \$94.6 million at the close of the most recent year. Key components of the Town's activities are presented below.

### Governmental Activities

|                                                      | 2014                 | 2013                 |
|------------------------------------------------------|----------------------|----------------------|
| <b>Assets:</b>                                       |                      |                      |
| Current assets.....                                  | \$ 64,909,602        | \$ 61,781,745        |
| Capital assets, non depreciable.....                 | 17,520,757           | 17,049,796           |
| Capital assets, net of accumulated depreciation..... | 59,578,362           | 58,640,598           |
| <b>Total assets.....</b>                             | <b>142,008,721</b>   | <b>137,472,139</b>   |
| <b>Liabilities:</b>                                  |                      |                      |
| Current liabilities (excluding debt).....            | 12,367,568           | 11,291,335           |
| Noncurrent liabilities (excluding debt).....         | 60,393,471           | 52,383,018           |
| Current debt.....                                    | 2,731,991            | 2,461,998            |
| Noncurrent debt.....                                 | 21,630,014           | 20,843,005           |
| <b>Total liabilities.....</b>                        | <b>97,123,044</b>    | <b>86,979,356</b>    |
| <b>Net position:</b>                                 |                      |                      |
| Net investment in capital assets.....                | 56,111,895           | 54,067,678           |
| Restricted.....                                      | 21,298,935           | 19,486,773           |
| Unrestricted.....                                    | (32,525,153)         | (23,061,668)         |
| <b>Total net position.....</b>                       | <b>\$ 44,885,677</b> | <b>\$ 50,492,783</b> |

Net investment in capital assets of \$56.1 million reflects our investment in capital assets (e.g., land, buildings, machinery, and equipment); less any related debt used to acquire those assets that are still outstanding. The Town uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the investment in its capital assets is reported net of its related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of net position, \$21.3 million, represents resources that are subject to external restrictions on how they may be used. The remaining balance of *unrestricted net position* resulted in a \$32.5 million deficit mainly relating to the cumulative effect of recording \$58.6 million of other postemployment benefit liabilities through June 30, 2014.

|                                                  | 2014                 | 2013                 |
|--------------------------------------------------|----------------------|----------------------|
| <b>Program Revenues:</b>                         |                      |                      |
| Charges for services.....                        | \$ 7,878,989         | \$ 7,693,422         |
| Operating grants and contributions.....          | 35,660,762           | 34,800,674           |
| Capital grants and contributions.....            | 662,210              | 3,146,209            |
| <b>General Revenues:</b>                         |                      |                      |
| Real estate and personal property taxes.....     | 76,783,315           | 74,746,576           |
| Motor vehicle and other excise taxes.....        | 5,087,519            | 5,175,048            |
| Hotel/motel tax.....                             | 1,324,541            | 1,141,705            |
| Meals tax.....                                   | 807,740              | -                    |
| Nonrestricted grants.....                        | 5,434,532            | 4,885,456            |
| Unrestricted investment income.....              | 216,968              | 243,114              |
| Other revenues.....                              | 1,146,267            | 1,226,438            |
| <b>Total revenues.....</b>                       | <b>135,002,843</b>   | <b>133,058,642</b>   |
| <b>Expenses:</b>                                 |                      |                      |
| General government.....                          | 6,286,240            | 6,793,916            |
| Public safety.....                               | 24,515,683           | 23,907,018           |
| Education.....                                   | 96,438,899           | 91,537,391           |
| Public works.....                                | 8,158,789            | 6,903,790            |
| Sanitation.....                                  | 1,504,893            | 1,614,505            |
| Community preservation.....                      | 187,852              | 133,513              |
| Human services.....                              | 1,228,698            | 1,269,546            |
| Culture and recreation.....                      | 3,638,147            | 3,856,790            |
| Interest.....                                    | 471,412              | 594,798              |
| <b>Total expenses.....</b>                       | <b>142,430,613</b>   | <b>136,611,267</b>   |
| <b>Excess (Deficiency) before transfers.....</b> | <b>(7,427,770)</b>   | <b>(3,552,625)</b>   |
| <b>Transfers.....</b>                            | <b>1,820,664</b>     | <b>2,404,634</b>     |
| <b>Change in net position.....</b>               | <b>(5,607,106)</b>   | <b>(1,147,991)</b>   |
| <b>Net position - beginning.....</b>             | <b>50,492,783</b>    | <b>51,640,774</b>    |
| <b>Net position - ending.....</b>                | <b>\$ 44,885,677</b> | <b>\$ 50,492,783</b> |

The governmental net position decreased by \$5.6 million during the current year as compared to a \$1.1 million decrease in the prior year. The decrease in net position is mainly attributable to the recording of an additional \$8.2 million in other postemployment benefit expenses. Total revenues increased approximately 1.5% mainly from an increase in real estate and personal property taxes of \$2 million and an increase in meals tax revenues of \$808,000. Expenses increased approximately 4% mainly due to an increase in the OPEB expense, an increase in the school's operating budget and snow and ice expense.

**Business-type Activities.** Business-type activities increased the Town's net position by \$3 million compared to an increase of \$2 million in the prior year. The increase relates mainly to the water and sewer department where total revenues were \$1.1 million more than the previous year. This was mainly due to increases in water and sewer rates.

The water and sewer fund was established in 1984 pursuant to an act establishing the water and sewer commission. Water and sewer business-type activities assets exceeded liabilities by \$32.6 million at the close of 2014. Net investment in capital assets was \$27.4 million (84%) while unrestricted net position was \$5.2 million (16%). There was an increase of \$795,000 in net position compared to a decrease of \$133,000 in the prior year.

Golf Course business-type activities assets exceeded liabilities by \$400,000 at the close of 2014. Net investment in capital assets was \$890,000 while unrestricted net position was in a deficit in the amount of \$490,000. There was a decrease of \$42,000 in net position compared to a decrease of \$256,000 in the prior year after receiving a transfer in of \$200,000 from the general fund in 2014.

Electric business-type activities assets exceeded liabilities by \$61.6 million at December 31, 2013. Net investment in capital assets was \$48 million (78%), while restricted net position was \$3.7 million (6%) and unrestricted net position was \$9.9 million (16%). There was an increase of \$2.2 million in net position compared to an increase of \$2.4 million in the prior year.

#### ***Business-type Activities***

|                                                      | 2014                 | 2013                 |
|------------------------------------------------------|----------------------|----------------------|
| <b>Assets:</b>                                       |                      |                      |
| Current assets.....                                  | \$ 46,481,614        | \$ 45,556,422        |
| Noncurrent assets (excluding capital).....           | 988,046              | 945,035              |
| Capital assets, non depreciable.....                 | 2,498,618            | 2,498,618            |
| Capital assets, net of accumulated depreciation..... | 191,986,857          | 194,191,790          |
| <b>Total assets.....</b>                             | <b>241,955,135</b>   | <b>243,191,865</b>   |
| <b>Liabilities:</b>                                  |                      |                      |
| Current liabilities (excluding debt).....            | 9,467,558            | 7,811,627            |
| Non-current liabilities (excluding debt).....        | 7,318,126            | 6,616,877            |
| Current debt.....                                    | 8,116,918            | 7,848,284            |
| Noncurrent debt.....                                 | 114,462,437          | 120,090,127          |
| <b>Total liabilities.....</b>                        | <b>139,365,039</b>   | <b>142,366,915</b>   |
| <b>Total Deferred Inflows of Resources.....</b>      | <b>7,975,952</b>     | <b>9,169,524</b>     |
| <b>Net Position:</b>                                 |                      |                      |
| Net investment in capital assets.....                | 76,307,554           | 75,572,798           |
| Restricted.....                                      | 3,732,114            | 3,313,335            |
| Unrestricted.....                                    | 14,574,476           | 12,769,293           |
| <b>Total net position.....</b>                       | <b>\$ 94,614,144</b> | <b>\$ 91,655,426</b> |

|                                       | 2014                 | 2013                 |
|---------------------------------------|----------------------|----------------------|
| <b>Program Revenues:</b>              |                      |                      |
| Charges for services.....             | \$ 88,051,365        | \$ 85,896,321        |
| Capital grants and contributions..... | -                    | 142,560              |
| <b>General Revenues:</b>              |                      |                      |
| Unrestricted investment income.....   | 74,085               | 126,607              |
| <b>Total revenues.....</b>            | <b>88,125,450</b>    | <b>86,165,488</b>    |
| <b>Expenses:</b>                      |                      |                      |
| Water and sewer.....                  | 13,732,799           | 13,759,942           |
| Golf Course.....                      | 1,576,338            | 1,547,221            |
| Electric Light.....                   | 68,036,931           | 66,409,996           |
| <b>Total expenses.....</b>            | <b>83,346,068</b>    | <b>81,717,159</b>    |
| <b>Excess before transfers.....</b>   | <b>4,779,382</b>     | <b>4,448,329</b>     |
| <b>Transfers.....</b>                 | <b>(1,820,664)</b>   | <b>(2,404,634)</b>   |
| <b>Change in net position.....</b>    | <b>2,958,718</b>     | <b>2,043,695</b>     |
| <b>Net position - beginning.....</b>  | <b>91,655,426</b>    | <b>89,611,731</b>    |
| <b>Net position - ending.....</b>     | <b>\$ 94,614,144</b> | <b>\$ 91,655,426</b> |

### ***Financial Analysis of the Government's Funds***

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the year.

At the end of the current year, governmental funds reported combined ending fund balances of \$44.1 million, which represents an increase of \$3.2 million from the prior year. The general fund decreased by \$439,000 and the nonmajor funds increased by \$3.7 million.

The general fund is the chief operating fund. At the end of the current year, unassigned fund balance of the general fund was \$16.4 million, while total fund balance was \$19.6 million. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 13.1% of total general fund expenditures, while total fund balance represents 15.6% of that same amount.

General fund revenues increased by \$5.1 million or approximately 4.0% over the previous year. These increases came mainly from real estate taxes and intergovernmental revenues related to education. Expenditures increased by \$7.2 million or approximately 6.0% from virtually all categories. The expenditures with major increases were education, public safety and employee benefits. The net change in fund balance for the year was a decrease of \$439,000, which compared to an increase in the prior year of \$3 million.

**Proprietary funds.** The Town's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. Factors concerning the finances of these funds have already been addressed in the discussion of the Town's business-type activities.

### ***General Fund Budgetary Highlights***

The Town of Braintree adopts an annual appropriated budget for its general fund. A budgetary comparison schedule has been provided as required supplementary information for the general fund to demonstrate compliance with this budget.

During 2014, the Town Council also approved supplemental appropriations totaling approximately \$2.0 million. These supplemental appropriations mainly consisted of \$375,000 appropriated for fire suppression, \$838,000 appropriated for education, and \$664,000 was for snow and ice. Town Council also approved changes to amounts transferred between the general fund and the stabilization funds.

Actual revenues came in higher than budgeted by approximately \$2.1 million or 1.9%. The largest areas of surplus was intergovernmental of \$976,000 and motor vehicle and other excise taxes of \$733,000 due to revenue coming in higher than the Town's conservative budget estimates.

Actual expenditures and encumbrances came in \$2.3 million less than budgeted. All departments realized budget savings except for state and county assessments, which under state law, is allowed to deficit spend.

### ***Capital Asset and Debt Administration***

In conjunction with the operating budget, the Town annually prepares capital budgets for the upcoming year.

During 2014, the Town expended \$4.6 million on governmental activities capital assets. The expenditures consisted mainly of roadway improvements and the purchase of various Town vehicles. The business type activities expended \$7.5 million during 2014. This consisted mainly of \$4.8 million in the electric light plant and \$2.5 million for water mains in the water and sewer fund.

Outstanding long-term debt of the governmental activities, as of June 30, 2014, totaled \$24 million, of which \$11.5 million is related to public building construction, \$7.9 million relates to road construction, \$1.5 million relates to land acquisition, and \$3.1 million relates to other projects.

The enterprise fund has \$22.7 million in water and sewer enterprise debt and \$93 million in Electric Light debt that is fully supported by the rates and do not rely on a general fund subsidy.

During 2014 the Town issued long-term bonds in the amounts of \$3.5 million for governmental funds, and \$2.2 million for the water and sewer enterprise fund.

Please refer to Notes 4, 6, 7, and 8 of the notes to the financial statements for further discussion of the major capital and debt activity, respectively.

### ***Requests for Information***

This financial report is designed to provide a general overview of the Town of Braintree's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Director of Municipal Finance, Town Hall, One JFK Memorial Drive, Braintree, Massachusetts 02184.



## ***Basic Financial Statements***

## STATEMENT OF NET POSITION

JUNE 30, 2014

|                                                      | Primary Government      |                          |                       |
|------------------------------------------------------|-------------------------|--------------------------|-----------------------|
|                                                      | Governmental Activities | Business-type Activities | Total                 |
| <b>ASSETS</b>                                        |                         |                          |                       |
| <b>CURRENT:</b>                                      |                         |                          |                       |
| Cash and cash equivalents.....                       | \$ 49,172,100           | \$ 27,709,042            | \$ 76,881,142         |
| Investments.....                                     | 6,988,365               | -                        | 6,988,365             |
| Receivables, net of allowance for uncollectibles:    |                         |                          |                       |
| Real estate and personal property taxes.....         | 2,016,865               | -                        | 2,016,865             |
| Tax liens.....                                       | 1,409,346               | 28,510                   | 1,437,856             |
| Motor vehicle and other excise taxes.....            | 631,719                 | -                        | 631,719               |
| User fees.....                                       | -                       | 11,749,360               | 11,749,360            |
| Departmental and other.....                          | 271,923                 | 936,946                  | 1,208,869             |
| Intergovernmental.....                               | 3,624,203               | -                        | 3,624,203             |
| Tax foreclosures.....                                | 78,281                  | -                        | 78,281                |
| Inventory.....                                       | -                       | 3,479,000                | 3,479,000             |
| Working capital deposit.....                         | 716,800                 | -                        | 716,800               |
| Prepaid expenses.....                                | -                       | 576,977                  | 576,977               |
| Purchased power advanced deposits.....               | -                       | 2,001,779                | 2,001,779             |
| Total current assets.....                            | 64,909,602              | 46,481,614               | 111,391,216           |
| <b>NONCURRENT:</b>                                   |                         |                          |                       |
| Investment in Hydro Quebec.....                      | -                       | 18,309                   | 18,309                |
| Investment in Energy New England.....                | -                       | 832,619                  | 832,619               |
| Other assets.....                                    | -                       | 137,118                  | 137,118               |
| Capital assets, non depreciable.....                 | 17,520,757              | 2,498,618                | 20,019,375            |
| Capital assets, net of accumulated depreciation..... | 59,578,362              | 191,986,857              | 251,565,219           |
| Total noncurrent assets.....                         | 77,099,119              | 195,473,521              | 272,572,640           |
| <b>TOTAL ASSETS.....</b>                             | <b>142,008,721</b>      | <b>241,955,135</b>       | <b>383,963,856</b>    |
| <b>LIABILITIES</b>                                   |                         |                          |                       |
| <b>CURRENT:</b>                                      |                         |                          |                       |
| Warrants payable.....                                | 720,475                 | 6,734,568                | 7,455,043             |
| Accrued payroll.....                                 | 6,897,701               | 63,907                   | 6,961,608             |
| Health claims payable.....                           | 1,252,000               | -                        | 1,252,000             |
| Tax refunds payable.....                             | 570,000                 | -                        | 570,000               |
| Accrued interest.....                                | 101,710                 | 103,439                  | 205,149               |
| Participant advances and reserves.....               | -                       | 1,963,843                | 1,963,843             |
| Other liabilities.....                               | 7,887                   | -                        | 7,887                 |
| Fees collected in advance.....                       | 736,583                 | 163,911                  | 900,494               |
| Capital lease obligations.....                       | 28,547                  | 279,107                  | 307,654               |
| Compensated absences.....                            | 1,861,422               | 418,767                  | 2,280,189             |
| Workers' compensation.....                           | 219,790                 | 19,123                   | 238,913               |
| Bonds payable.....                                   | 2,703,444               | 7,837,811                | 10,541,255            |
| Total current liabilities.....                       | 15,099,559              | 17,584,476               | 32,684,035            |
| <b>NONCURRENT:</b>                                   |                         |                          |                       |
| Capital lease obligations.....                       | 61,421                  | 206,287                  | 267,708               |
| Customer deposits payable.....                       | -                       | 743,295                  | 743,295               |
| Compensated absences.....                            | 1,617,051               | 77,478                   | 1,694,529             |
| Workers' compensation.....                           | 190,615                 | 22,034                   | 212,649               |
| Fees collected in advance.....                       | -                       | 128,414                  | 128,414               |
| Other postemployment benefits.....                   | 58,585,805              | 6,346,905                | 64,932,710            |
| Bonds payable.....                                   | 21,568,593              | 114,256,150              | 135,824,743           |
| Total noncurrent liabilities.....                    | 82,023,485              | 121,780,563              | 203,804,048           |
| <b>TOTAL LIABILITIES.....</b>                        | <b>97,123,044</b>       | <b>139,365,039</b>       | <b>236,488,083</b>    |
| <b>DEFERRED INFLOWS OF RESOURCES</b>                 |                         |                          |                       |
| Rate Stabilization Reserve.....                      | -                       | 7,975,952                | 7,975,952             |
| <b>NET POSITION</b>                                  |                         |                          |                       |
| Net investment in capital assets.....                | 56,111,895              | 76,307,554               | 132,419,449           |
| Restricted for:                                      |                         |                          |                       |
| Depreciation.....                                    | -                       | 3,732,114                | 3,732,114             |
| Permanent funds:                                     |                         |                          |                       |
| Expendable.....                                      | 7,700,935               | -                        | 7,700,935             |
| Nonexpendable.....                                   | 2,564,886               | -                        | 2,564,886             |
| Grants and gifts.....                                | 5,145,651               | -                        | 5,145,651             |
| Community preservation.....                          | 5,887,463               | -                        | 5,887,463             |
| Unrestricted.....                                    | (32,525,153)            | 14,574,476               | (17,950,677)          |
| <b>TOTAL NET POSITION.....</b>                       | <b>\$ 44,885,677</b>    | <b>\$ 94,614,144</b>     | <b>\$ 139,499,821</b> |

See notes to basic financial statements.

# STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2014

| Functions/Programs                  | Expenses       | Program Revenues        |                                          |                                        | Net (Expense)<br>Revenue |
|-------------------------------------|----------------|-------------------------|------------------------------------------|----------------------------------------|--------------------------|
|                                     |                | Charges for<br>Services | Operating<br>Grants and<br>Contributions | Capital<br>Grants and<br>Contributions |                          |
| Primary Government:                 |                |                         |                                          |                                        |                          |
| Governmental Activities:            |                |                         |                                          |                                        |                          |
| General government.....             | \$ 6,286,240   | \$ 863,484              | \$ 468,342                               | \$ -                                   | \$ (4,954,414)           |
| Public safety.....                  | 24,515,683     | 1,823,403               | 109,533                                  | -                                      | (22,582,747)             |
| Education.....                      | 96,438,899     | 2,226,802               | 34,072,968                               | -                                      | (60,139,129)             |
| Public works.....                   | 8,158,789      | 1,160,134               | 147,779                                  | 450,000                                | (6,400,876)              |
| Sanitation.....                     | 1,504,893      | 1,387,356               | -                                        | -                                      | (117,537)                |
| Community preservation.....         | 187,852        | -                       | -                                        | 192,210                                | 4,358                    |
| Human services.....                 | 1,228,698      | 32,811                  | 812,712                                  | -                                      | (383,175)                |
| Culture and recreation.....         | 3,638,147      | 384,999                 | 49,428                                   | 20,000                                 | (3,183,720)              |
| Interest.....                       | 471,412        | -                       | -                                        | -                                      | (471,412)                |
| Total Governmental Activities.....  | 142,430,613    | 7,878,989               | 35,660,762                               | 662,210                                | (98,228,652)             |
| Business-Type Activities:           |                |                         |                                          |                                        |                          |
| Water and Sewer.....                | 13,732,799     | 14,980,596              | -                                        | -                                      | 1,247,797                |
| Golf course.....                    | 1,576,338      | 1,398,978               | -                                        | -                                      | (177,360)                |
| Electric light.....                 | 68,036,931     | 71,671,791              | -                                        | -                                      | 3,634,860                |
| Total Business-Type Activities..... | 83,346,068     | 88,051,365              | -                                        | -                                      | 4,705,297                |
| Total Primary Government.....       | \$ 225,776,681 | \$ 95,930,354           | \$ 35,660,762                            | \$ 662,210                             | \$ (93,523,355)          |

See notes to basic financial statements.

(Continued)

# STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2014

|                                                                             | Primary Government          |                             |                              |
|-----------------------------------------------------------------------------|-----------------------------|-----------------------------|------------------------------|
|                                                                             | Governmental<br>Activities  | Business-Type<br>Activities | Total                        |
| <b>Changes in net position:</b>                                             |                             |                             |                              |
| Net (expense) revenue from previous page.....                               | \$ <u>(98,228,652)</u>      | \$ <u>4,705,297</u>         | \$ <u>(93,523,355)</u>       |
| <i>General revenues:</i>                                                    |                             |                             |                              |
| Real estate and personal property taxes,<br>net of tax refunds payable..... | 76,783,315                  | -                           | 76,783,315                   |
| Motor vehicle and other excise taxes.....                                   | 5,087,519                   | -                           | 5,087,519                    |
| Hotel/motel tax.....                                                        | 1,324,541                   | -                           | 1,324,541                    |
| Meals tax.....                                                              | 807,740                     | -                           | 807,740                      |
| Community preservation tax.....                                             | 607,219                     | -                           | 607,219                      |
| Penalties and interest on taxes.....                                        | 475,877                     | -                           | 475,877                      |
| Payments in lieu of taxes.....                                              | 24,854                      | -                           | 24,854                       |
| Grants and contributions not restricted to<br>specific programs.....        | 5,434,532                   | -                           | 5,434,532                    |
| Unrestricted investment income.....                                         | 216,968                     | 74,085                      | 291,053                      |
| Miscellaneous.....                                                          | 38,317                      | -                           | 38,317                       |
| <i>Transfers, net</i> .....                                                 | <u>1,820,664</u>            | <u>(1,820,664)</u>          | <u>-</u>                     |
| Total general revenues and transfers.....                                   | <u>92,621,546</u>           | <u>(1,746,579)</u>          | <u>90,874,967</u>            |
| Change in net position.....                                                 | (5,607,106)                 | 2,958,718                   | (2,648,388)                  |
| <i>Net position:</i>                                                        |                             |                             |                              |
| Beginning of year.....                                                      | <u>50,492,783</u>           | <u>91,655,426</u>           | <u>142,148,209</u>           |
| End of year.....                                                            | \$ <u><u>44,885,677</u></u> | \$ <u><u>94,614,144</u></u> | \$ <u><u>139,499,821</u></u> |

See notes to basic financial statements.

(Concluded)

**GOVERNMENTAL FUNDS  
BALANCE SHEET**

JUNE 30, 2014

|                                                                                     | General              | Nonmajor<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|-------------------------------------------------------------------------------------|----------------------|-----------------------------------|--------------------------------|
| <b>ASSETS</b>                                                                       |                      |                                   |                                |
| Cash and cash equivalents.....                                                      | \$ 25,668,009        | \$ 18,086,447                     | \$ 43,754,456                  |
| Investments.....                                                                    | 323,458              | 6,664,907                         | 6,988,365                      |
| Receivables, net of uncollectibles:                                                 |                      |                                   |                                |
| Real estate and personal property taxes.....                                        | 2,016,865            | -                                 | 2,016,865                      |
| Tax liens.....                                                                      | 1,409,346            | -                                 | 1,409,346                      |
| Motor vehicle and other excise taxes.....                                           | 631,719              | -                                 | 631,719                        |
| Departmental and other.....                                                         | 44,555               | 10,976                            | 55,531                         |
| Intergovernmental.....                                                              | 192,402              | 3,431,801                         | 3,624,203                      |
| Tax foreclosures.....                                                               | 78,281               | -                                 | 78,281                         |
| Due from other funds.....                                                           | 1,861,998            | -                                 | 1,861,998                      |
| <b>TOTAL ASSETS.....</b>                                                            | <b>\$ 32,226,633</b> | <b>\$ 28,194,131</b>              | <b>\$ 60,420,764</b>           |
| <b>LIABILITIES</b>                                                                  |                      |                                   |                                |
| Warrants payable.....                                                               | \$ 507,365           | \$ 203,038                        | \$ 710,403                     |
| Accrued payroll.....                                                                | 6,872,125            | 25,576                            | 6,897,701                      |
| Tax refunds payable.....                                                            | 570,000              | -                                 | 570,000                        |
| Due to other funds.....                                                             | -                    | 1,861,998                         | 1,861,998                      |
| Other liabilities.....                                                              | 7,887                | -                                 | 7,887                          |
| Fees collected in advance.....                                                      | 736,583              | -                                 | 736,583                        |
| <b>TOTAL LIABILITIES.....</b>                                                       | <b>8,693,960</b>     | <b>2,090,612</b>                  | <b>10,784,572</b>              |
| <b>DEFERRED INFLOWS OF RESOURCES</b>                                                |                      |                                   |                                |
| Unavailable revenues.....                                                           | 3,962,244            | 1,580,778                         | 5,543,022                      |
| <b>FUND BALANCES</b>                                                                |                      |                                   |                                |
| Nonspendable.....                                                                   | -                    | 2,564,529                         | 2,564,529                      |
| Restricted.....                                                                     | -                    | 21,958,212                        | 21,958,212                     |
| Committed.....                                                                      | 2,049,917            | -                                 | 2,049,917                      |
| Assigned.....                                                                       | 1,164,142            | -                                 | 1,164,142                      |
| Unassigned.....                                                                     | 16,356,370           | -                                 | 16,356,370                     |
| <b>TOTAL FUND BALANCES.....</b>                                                     | <b>19,570,429</b>    | <b>24,522,741</b>                 | <b>44,093,170</b>              |
| <b>TOTAL LIABILITIES, DEFERRED INFLOWS OF<br/>RESOURCES, AND FUND BALANCES.....</b> | <b>\$ 32,226,633</b> | <b>\$ 28,194,131</b>              | <b>\$ 60,420,764</b>           |

See notes to basic financial statements.

**RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET  
TOTAL FUND BALANCES TO THE STATEMENT OF NET POSITION**

JUNE 30, 2014

|                                                                                                                                                             |                      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| Total governmental fund balances.....                                                                                                                       | \$ 44,093,170        |
| Capital assets (net) used in governmental activities are not financial resources<br>and, therefore, are not reported in the funds.....                      | 77,099,119           |
| Accounts receivable are not available to pay for current-period<br>expenditures and, therefore, are unavailable in the funds.....                           | 5,543,022            |
| Internal service funds are used by management to account for retirees'<br>health insurance and workers' compensation activities.                            |                      |
| The assets and liabilities of the internal service funds are included in<br>the governmental activities in the statement of net position.....               | 5,088,764            |
| In the statement of activities, interest is accrued on outstanding long-term debt,<br>whereas in governmental funds interest is not reported until due..... | (101,710)            |
| Long-term liabilities are not due and payable in the current period and, therefore,<br>are not reported in the governmental funds:                          |                      |
| Bonds payable.....                                                                                                                                          | (24,272,037)         |
| Other postemployment benefits.....                                                                                                                          | (58,585,805)         |
| Capital lease obligations.....                                                                                                                              | (89,968)             |
| Workers' compensation.....                                                                                                                                  | (410,405)            |
| Compensated absences.....                                                                                                                                   | (3,478,473)          |
| Net effect of reporting long-term liabilities.....                                                                                                          | (86,836,688)         |
| Net position of governmental activities.....                                                                                                                | \$ <u>44,885,677</u> |

See notes to basic financial statements.

**GOVERNMENTAL FUNDS**  
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

YEAR ENDED JUNE 30, 2014

|                                                                           | General              | Nonmajor<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|---------------------------------------------------------------------------|----------------------|-----------------------------------|--------------------------------|
| <b>REVENUES:</b>                                                          |                      |                                   |                                |
| Real estate and personal property taxes,<br>net of tax refunds.....       | \$ 75,918,774        | \$ -                              | \$ 75,918,774                  |
| Tax liens.....                                                            | 407,348              | -                                 | 407,348                        |
| Motor vehicle and other excise taxes.....                                 | 5,259,928            | -                                 | 5,259,928                      |
| Hotel/motel tax.....                                                      | 1,324,541            | -                                 | 1,324,541                      |
| Meals tax.....                                                            | 807,740              | -                                 | 807,740                        |
| Penalties and interest on taxes.....                                      | 475,877              | -                                 | 475,877                        |
| Payments in lieu of taxes.....                                            | 24,854               | -                                 | 24,854                         |
| Intergovernmental.....                                                    | 34,400,032           | 8,050,453                         | 42,450,485                     |
| Departmental and other.....                                               | 4,942,734            | 3,325,559                         | 8,268,293                      |
| Community preservation.....                                               | -                    | 607,219                           | 607,219                        |
| Contributions.....                                                        | -                    | 530,070                           | 530,070                        |
| Investment income.....                                                    | 202,580              | 182,251                           | 384,831                        |
| Miscellaneous.....                                                        | -                    | 38,310                            | 38,310                         |
| Claims and judgments.....                                                 | -                    | 450,000                           | 450,000                        |
| <b>TOTAL REVENUES.....</b>                                                | <b>123,764,408</b>   | <b>13,183,862</b>                 | <b>136,948,270</b>             |
| <b>EXPENDITURES:</b>                                                      |                      |                                   |                                |
| Current:                                                                  |                      |                                   |                                |
| General government.....                                                   | 3,714,667            | 342,907                           | 4,057,574                      |
| Public safety.....                                                        | 17,319,243           | 237,012                           | 17,556,255                     |
| Education.....                                                            | 57,774,159           | 9,102,638                         | 66,876,797                     |
| Public works.....                                                         | 4,722,980            | 3,332,311                         | 8,055,291                      |
| Sanitation.....                                                           | 1,498,193            | -                                 | 1,498,193                      |
| Community development.....                                                | -                    | 247,083                           | 247,083                        |
| Human services.....                                                       | 780,221              | 160,894                           | 941,115                        |
| Culture and recreation.....                                               | 2,312,809            | 639,859                           | 2,952,668                      |
| Pension benefits-Town.....                                                | 5,705,325            | -                                 | 5,705,325                      |
| Pension benefits-Teachers.....                                            | 13,718,462           | -                                 | 13,718,462                     |
| Property and liability insurance.....                                     | 433,381              | -                                 | 433,381                        |
| Employee benefits.....                                                    | 10,508,381           | -                                 | 10,508,381                     |
| State and county charges.....                                             | 3,636,782            | -                                 | 3,636,782                      |
| Debt service:                                                             |                      |                                   |                                |
| Principal.....                                                            | 2,360,000            | -                                 | 2,360,000                      |
| Interest.....                                                             | 740,756              | -                                 | 740,756                        |
| <b>TOTAL EXPENDITURES.....</b>                                            | <b>125,225,359</b>   | <b>14,062,704</b>                 | <b>139,288,063</b>             |
| <b>EXCESS (DEFICIENCY) OF REVENUES<br/>OVER (UNDER) EXPENDITURES.....</b> | <b>(1,460,951)</b>   | <b>(878,842)</b>                  | <b>(2,339,793)</b>             |
| <b>OTHER FINANCING SOURCES (USES):</b>                                    |                      |                                   |                                |
| Issuance of long-term debt.....                                           | -                    | 3,519,000                         | 3,519,000                      |
| Premium from issuance of bonds.....                                       | -                    | 224,936                           | 224,936                        |
| Transfers in.....                                                         | 2,159,303            | 925,622                           | 3,084,925                      |
| Transfers out.....                                                        | (1,137,554)          | (126,707)                         | (1,264,261)                    |
| <b>TOTAL OTHER FINANCING SOURCES (USES).....</b>                          | <b>1,021,749</b>     | <b>4,542,851</b>                  | <b>5,564,600</b>               |
| <b>NET CHANGE IN FUND BALANCES.....</b>                                   | <b>(439,202)</b>     | <b>3,664,009</b>                  | <b>3,224,807</b>               |
| <b>FUND BALANCES AT BEGINNING OF YEAR.....</b>                            | <b>20,009,631</b>    | <b>20,858,732</b>                 | <b>40,868,363</b>              |
| <b>FUND BALANCES AT END OF YEAR.....</b>                                  | <b>\$ 19,570,429</b> | <b>\$ 24,522,741</b>              | <b>\$ 44,093,170</b>           |

See notes to basic financial statements.

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES**

YEAR ENDED JUNE 30, 2014

|                                                             |    |           |
|-------------------------------------------------------------|----|-----------|
| Net change in fund balances - total governmental funds..... | \$ | 3,224,807 |
|-------------------------------------------------------------|----|-----------|

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

|                                             |                    |           |
|---------------------------------------------|--------------------|-----------|
| Capital outlay.....                         | 4,622,607          |           |
| Depreciation expense.....                   | <u>(3,213,882)</u> |           |
| Net effect of reporting capital assets..... |                    | 1,408,725 |

Revenues in the Statement of Activities that do not provide current financial resources are unavailable in the Statement of Revenues, Expenditures and Changes in Fund Balances. Therefore, the recognition of revenue for various types of accounts receivable (i.e., real estate and personal property, motor vehicle excise, etc.) differ between the two statements. This amount represents the net change in unavailable revenue.....

(2,689,304)

The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are unavailable and amortized in the Statement of Activities.

|                                             |                  |             |
|---------------------------------------------|------------------|-------------|
| Principal payments on capital leases.....   | 59,236           |             |
| Proceeds from bonds and notes.....          | (3,519,000)      |             |
| Debt service principal payments.....        | <u>2,360,000</u> |             |
| Net effect of reporting long-term debt..... |                  | (1,099,764) |

Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.

|                                                          |               |             |
|----------------------------------------------------------|---------------|-------------|
| Net change in compensated absences accrual.....          | (56,834)      |             |
| Net change in accrued interest on long-term debt.....    | 1,646         |             |
| Net change in other postemployment benefits accrual..... | (8,203,725)   |             |
| Net change in workers' compensation accrual.....         | 235,440       |             |
| Net amortization of premium from issuance of bonds.....  | <u>42,762</u> |             |
| Net effect of recording long-term liabilities.....       |               | (7,980,711) |

Internal service funds are used by management to account for health insurance and workers' compensation activities.

|                                                                                          |  |                  |
|------------------------------------------------------------------------------------------|--|------------------|
| The net activity of internal service funds is reported with Governmental Activities..... |  | <u>1,529,141</u> |
|------------------------------------------------------------------------------------------|--|------------------|

|                                                        |    |                    |
|--------------------------------------------------------|----|--------------------|
| Change in net position of governmental activities..... | \$ | <u>(5,607,106)</u> |
|--------------------------------------------------------|----|--------------------|

See notes to basic financial statements.



**PROPRIETARY FUNDS**  
**STATEMENT OF NET POSITION**

JUNE 30, 2014

|                                                      | Business-type Activities - Enterprise Funds |                          |                                        |                             | Governmental<br>Activities -<br>Internal Service<br>Fund |
|------------------------------------------------------|---------------------------------------------|--------------------------|----------------------------------------|-----------------------------|----------------------------------------------------------|
|                                                      | Water and<br>Sewer                          | Golf<br>Course           | Electric Light<br>December 31,<br>2013 | Total                       |                                                          |
| <b>ASSETS</b>                                        |                                             |                          |                                        |                             |                                                          |
| <b>CURRENT:</b>                                      |                                             |                          |                                        |                             |                                                          |
| Cash and cash equivalents.....                       | \$ 6,664,016                                | \$ 91,814                | \$ 20,953,212                          | \$ 27,709,042               | \$ 5,417,644                                             |
| Receivables, net of allowance for uncollectibles:    |                                             |                          |                                        |                             |                                                          |
| User fees.....                                       | 3,720,517                                   | -                        | 8,028,843                              | 11,749,360                  | -                                                        |
| Water and sewer liens.....                           | 28,510                                      | -                        | -                                      | 28,510                      | -                                                        |
| Departmental and other.....                          | -                                           | -                        | 936,946                                | 936,946                     | 216,392                                                  |
| Inventory.....                                       | -                                           | 44,278                   | 3,434,722                              | 3,479,000                   | -                                                        |
| Working capital deposit.....                         | -                                           | -                        | -                                      | -                           | 716,800                                                  |
| Prepaid expenses.....                                | -                                           | -                        | 576,977                                | 576,977                     | -                                                        |
| Purchased power advanced deposits.....               | -                                           | -                        | 2,001,779                              | 2,001,779                   | -                                                        |
| Total current assets.....                            | <u>10,413,043</u>                           | <u>136,092</u>           | <u>35,932,479</u>                      | <u>46,481,614</u>           | <u>6,350,836</u>                                         |
| <b>NONCURRENT:</b>                                   |                                             |                          |                                        |                             |                                                          |
| Investment in Hydro Quebec.....                      | -                                           | -                        | 18,309                                 | 18,309                      | -                                                        |
| Investment in Energy New England.....                | -                                           | -                        | 832,619                                | 832,619                     | -                                                        |
| Other assets.....                                    | -                                           | -                        | 137,118                                | 137,118                     | -                                                        |
| Capital assets, non depreciable.....                 | 939,508                                     | 375,876                  | 1,183,234                              | 2,498,618                   | -                                                        |
| Capital assets, net of accumulated depreciation..... | <u>46,006,551</u>                           | <u>513,933</u>           | <u>145,466,373</u>                     | <u>191,986,857</u>          | <u>-</u>                                                 |
| Total noncurrent assets.....                         | <u>46,946,059</u>                           | <u>889,809</u>           | <u>147,637,653</u>                     | <u>195,473,521</u>          | <u>-</u>                                                 |
| <b>TOTAL ASSETS.....</b>                             | <u><b>57,359,102</b></u>                    | <u><b>1,025,901</b></u>  | <u><b>183,570,132</b></u>              | <u><b>241,955,135</b></u>   | <u><b>6,350,836</b></u>                                  |
| <b>LIABILITIES</b>                                   |                                             |                          |                                        |                             |                                                          |
| <b>CURRENT:</b>                                      |                                             |                          |                                        |                             |                                                          |
| Warrants payable.....                                | 242,691                                     | 45,144                   | 5,765,101                              | 6,052,936                   | 10,072                                                   |
| Accrued liabilities.....                             | -                                           | -                        | 681,632                                | 681,632                     | -                                                        |
| Accrued payroll.....                                 | 34,084                                      | 29,823                   | -                                      | 63,907                      | -                                                        |
| Health claims payable.....                           | -                                           | -                        | -                                      | -                           | 1,252,000                                                |
| Accrued interest.....                                | 103,439                                     | -                        | -                                      | 103,439                     | -                                                        |
| Participant advances and reserves.....               | -                                           | -                        | 1,963,843                              | 1,963,843                   | -                                                        |
| Fees collected in advance.....                       | -                                           | 125,745                  | 38,166                                 | 163,911                     | -                                                        |
| Capital lease obligations.....                       | -                                           | -                        | 279,107                                | 279,107                     | -                                                        |
| Compensated absences.....                            | 110,911                                     | 65,259                   | 242,597                                | 418,767                     | -                                                        |
| Workers' compensation.....                           | 1,016                                       | 18,107                   | -                                      | 19,123                      | -                                                        |
| Bonds payable.....                                   | <u>2,479,273</u>                            | <u>-</u>                 | <u>5,358,538</u>                       | <u>7,837,811</u>            | <u>-</u>                                                 |
| Total current liabilities.....                       | <u>2,971,414</u>                            | <u>284,078</u>           | <u>14,328,984</u>                      | <u>17,584,476</u>           | <u>1,262,072</u>                                         |
| <b>NONCURRENT:</b>                                   |                                             |                          |                                        |                             |                                                          |
| Capital lease obligations.....                       | -                                           | -                        | 206,287                                | 206,287                     | -                                                        |
| Customer deposits payable.....                       | -                                           | 9,943                    | 733,352                                | 743,295                     | -                                                        |
| Compensated absences.....                            | 45,595                                      | 31,883                   | -                                      | 77,478                      | -                                                        |
| Workers' compensation.....                           | 22,034                                      | -                        | -                                      | 22,034                      | -                                                        |
| Fees collected in advance.....                       | -                                           | -                        | 128,414                                | 128,414                     | -                                                        |
| Other postemployment benefits.....                   | 803,175                                     | 299,821                  | 5,243,909                              | 6,346,905                   | -                                                        |
| Bonds payable.....                                   | <u>20,951,526</u>                           | <u>-</u>                 | <u>93,304,624</u>                      | <u>114,256,150</u>          | <u>-</u>                                                 |
| Total noncurrent liabilities.....                    | <u>21,822,330</u>                           | <u>341,647</u>           | <u>99,616,586</u>                      | <u>121,780,563</u>          | <u>-</u>                                                 |
| <b>TOTAL LIABILITIES.....</b>                        | <u><b>24,793,744</b></u>                    | <u><b>625,725</b></u>    | <u><b>113,945,570</b></u>              | <u><b>139,365,039</b></u>   | <u><b>1,262,072</b></u>                                  |
| <b>DEFERRED INFLOWS OF RESOURCES</b>                 |                                             |                          |                                        |                             |                                                          |
| Rate stabilization reserve.....                      | -                                           | -                        | 7,975,952                              | 7,975,952                   | -                                                        |
| <b>NET POSITION</b>                                  |                                             |                          |                                        |                             |                                                          |
| Net investment in capital assets.....                | 27,431,300                                  | 889,809                  | 47,986,445                             | 76,307,554                  | -                                                        |
| Restricted for:                                      |                                             |                          |                                        |                             |                                                          |
| Depreciation.....                                    | -                                           | -                        | 3,732,114                              | 3,732,114                   | -                                                        |
| Unrestricted.....                                    | <u>5,134,058</u>                            | <u>(489,633)</u>         | <u>9,930,051</u>                       | <u>14,574,476</u>           | <u>5,088,764</u>                                         |
| <b>TOTAL NET POSITION.....</b>                       | <u><b>\$ 32,565,358</b></u>                 | <u><b>\$ 400,176</b></u> | <u><b>\$ 61,648,610</b></u>            | <u><b>\$ 94,614,144</b></u> | <u><b>\$ 5,088,764</b></u>                               |

See notes to basic financial statements.

**PROPRIETARY FUNDS**  
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

YEAR ENDED JUNE 30, 2014

|                                                             | Business-type Activities - Enterprise Funds |                   |                                        |                      | Governmental<br>Activities -<br>Internal Service<br>Fund |
|-------------------------------------------------------------|---------------------------------------------|-------------------|----------------------------------------|----------------------|----------------------------------------------------------|
|                                                             | Water and<br>Sewer                          | Golf<br>Course    | Electric Light<br>December 31,<br>2013 | Total                |                                                          |
| <b>OPERATING REVENUES:</b>                                  |                                             |                   |                                        |                      |                                                          |
| Employee contributions .....                                | \$ -                                        | \$ -              | \$ -                                   | \$ -                 | \$ 6,955,152                                             |
| Employer contributions .....                                | -                                           | -                 | -                                      | -                    | 9,912,202                                                |
| Charges for services .....                                  | 14,928,101                                  | 1,398,978         | -                                      | 16,327,079           | -                                                        |
| Sales to ultimate customers.....                            | -                                           | -                 | 56,514,934                             | 56,514,934           | -                                                        |
| Sales for resale.....                                       | -                                           | -                 | 13,785,612                             | 13,785,612           | -                                                        |
| Other operating revenues.....                               | -                                           | -                 | 1,371,245                              | 1,371,245            | -                                                        |
| Utility liens.....                                          | 52,495                                      | -                 | -                                      | 52,495               | -                                                        |
| <b>TOTAL OPERATING REVENUES .....</b>                       | <b>14,980,596</b>                           | <b>1,398,978</b>  | <b>71,671,791</b>                      | <b>88,051,365</b>    | <b>16,867,354</b>                                        |
| <b>OPERATING EXPENSES:</b>                                  |                                             |                   |                                        |                      |                                                          |
| Cost of services and administration .....                   | 3,294,472                                   | 1,290,422         | 16,270,981                             | 20,855,875           | -                                                        |
| MWRA Assessment.....                                        | 7,759,278                                   | -                 | -                                      | 7,759,278            | -                                                        |
| Fuel for generation.....                                    | -                                           | -                 | 6,159,322                              | 6,159,322            | -                                                        |
| Purchased power.....                                        | -                                           | -                 | 25,336,985                             | 25,336,985           | -                                                        |
| Repairs and maintenance.....                                | 326,289                                     | 228,553           | 8,278,203                              | 8,833,045            | -                                                        |
| Depreciation.....                                           | 1,601,641                                   | 57,363            | 8,018,581                              | 9,677,585            | -                                                        |
| Employee benefits .....                                     | -                                           | -                 | -                                      | -                    | 15,338,213                                               |
| <b>TOTAL OPERATING EXPENSES .....</b>                       | <b>12,981,680</b>                           | <b>1,576,338</b>  | <b>64,064,072</b>                      | <b>78,622,090</b>    | <b>15,338,213</b>                                        |
| <b>OPERATING INCOME (LOSS).....</b>                         | <b>1,998,916</b>                            | <b>(177,360)</b>  | <b>7,607,719</b>                       | <b>9,429,275</b>     | <b>1,529,141</b>                                         |
| <b>NONOPERATING REVENUES (EXPENSES):</b>                    |                                             |                   |                                        |                      |                                                          |
| Investment income.....                                      | 2,905                                       | -                 | 71,180                                 | 74,085               | -                                                        |
| Interest expense.....                                       | (751,119)                                   | -                 | (3,972,859)                            | (4,723,978)          | -                                                        |
| <b>TOTAL NONOPERATING<br/>REVENUES (EXPENSES), NET.....</b> | <b>(748,214)</b>                            | <b>-</b>          | <b>(3,901,679)</b>                     | <b>(4,649,893)</b>   | <b>-</b>                                                 |
| <b>INCOME (LOSS) BEFORE TRANSFERS.....</b>                  | <b>1,250,702</b>                            | <b>(177,360)</b>  | <b>3,706,040</b>                       | <b>4,779,382</b>     | <b>1,529,141</b>                                         |
| <b>TRANSFERS:</b>                                           |                                             |                   |                                        |                      |                                                          |
| Transfers in.....                                           | 5,561                                       | 206,728           | -                                      | 212,289              | -                                                        |
| Transfers out.....                                          | (461,678)                                   | (71,275)          | (1,500,000)                            | (2,032,953)          | -                                                        |
| <b>TOTAL TRANSFERS.....</b>                                 | <b>(456,117)</b>                            | <b>135,453</b>    | <b>(1,500,000)</b>                     | <b>(1,820,664)</b>   | <b>-</b>                                                 |
| <b>CHANGE IN NET POSITION.....</b>                          | <b>794,585</b>                              | <b>(41,907)</b>   | <b>2,206,040</b>                       | <b>2,958,718</b>     | <b>1,529,141</b>                                         |
| <b>NET POSITION AT BEGINNING OF YEAR.....</b>               | <b>31,770,773</b>                           | <b>442,083</b>    | <b>59,442,570</b>                      | <b>91,655,426</b>    | <b>3,559,623</b>                                         |
| <b>NET POSITION AT END OF YEAR.....</b>                     | <b>\$ 32,565,358</b>                        | <b>\$ 400,176</b> | <b>\$ 61,648,610</b>                   | <b>\$ 94,614,144</b> | <b>\$ 5,088,764</b>                                      |

See notes to basic financial statements.

**PROPRIETARY FUNDS  
STATEMENT OF CASH FLOWS**

YEAR ENDED JUNE 30, 2014

|                                                                                             | Business-type Activities - Enterprise Funds |                |                                        |               | Governmental<br>Activities -<br>Internal Service<br>Fund |
|---------------------------------------------------------------------------------------------|---------------------------------------------|----------------|----------------------------------------|---------------|----------------------------------------------------------|
|                                                                                             | Water and<br>Sewer                          | Golf<br>Course | Electric Light<br>December 31,<br>2013 | Total         |                                                          |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                                                |                                             |                |                                        |               |                                                          |
| Receipts from customers and users.....                                                      | \$ 14,206,896                               | \$ 1,404,970   | \$ 69,326,336                          | \$ 84,938,202 | \$ 6,955,152                                             |
| Receipts from interfund services provided.....                                              | -                                           | -              | -                                      | -             | 9,912,202                                                |
| Payments to vendors.....                                                                    | (10,213,402)                                | (957,342)      | (44,674,898)                           | (55,845,642)  | -                                                        |
| Payments to employees.....                                                                  | (1,564,487)                                 | (511,563)      | (9,478,295)                            | (11,554,345)  | -                                                        |
| Payments for interfund services used.....                                                   | -                                           | -              | -                                      | -             | (15,625,751)                                             |
| NET CASH FROM OPERATING ACTIVITIES.....                                                     | 2,429,007                                   | (63,935)       | 15,173,143                             | 17,538,215    | 1,241,603                                                |
| <b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>                                     |                                             |                |                                        |               |                                                          |
| Transfers in.....                                                                           | 5,561                                       | 206,728        | -                                      | 212,289       | -                                                        |
| Transfers out.....                                                                          | (461,678)                                   | (71,275)       | (1,500,000)                            | (2,032,953)   | -                                                        |
| NET CASH FROM NONCAPITAL FINANCING ACTIVITIES.....                                          | (456,117)                                   | 135,453        | (1,500,000)                            | (1,820,664)   | -                                                        |
| <b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:</b>                            |                                             |                |                                        |               |                                                          |
| Proceeds from the issuance of bonds and notes.....                                          | 2,248,000                                   | -              | -                                      | 2,248,000     | -                                                        |
| Acquisition and construction of capital assets.....                                         | (2,691,211)                                 | -              | (4,563,887)                            | (7,255,098)   | -                                                        |
| Principal payments on bonds and notes.....                                                  | (2,346,694)                                 | -              | (4,415,000)                            | (6,761,694)   | -                                                        |
| Principal payments on capital lease obligations.....                                        | -                                           | -              | (274,831)                              | (274,831)     | -                                                        |
| Interest expense.....                                                                       | (813,035)                                   | -              | (4,701,397)                            | (5,514,432)   | -                                                        |
| Participant advances and reserves.....                                                      | -                                           | -              | 645,157                                | 645,157       | -                                                        |
| NET CASH FROM CAPITAL AND RELATED FINANCING ACTIVITIES.....                                 | (3,602,940)                                 | -              | (13,309,958)                           | (16,912,898)  | -                                                        |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                                                |                                             |                |                                        |               |                                                          |
| Investment in Hydro Quebec.....                                                             | -                                           | -              | 12,548                                 | 12,548        | -                                                        |
| Investment in Energy New England.....                                                       | -                                           | -              | (53,477)                               | (53,477)      | -                                                        |
| Investment income.....                                                                      | 2,905                                       | -              | 71,180                                 | 74,085        | -                                                        |
| NET CASH FROM INVESTING ACTIVITIES.....                                                     | 2,905                                       | -              | 30,251                                 | 33,156        | -                                                        |
| NET CHANGE IN CASH AND CASH EQUIVALENTS.....                                                | (1,627,145)                                 | 71,518         | 393,436                                | (1,162,191)   | 1,241,603                                                |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR.....                                         | 8,291,161                                   | 20,296         | 20,559,776                             | 28,871,233    | 4,176,041                                                |
| CASH AND CASH EQUIVALENTS AT END OF YEAR.....                                               | \$ 6,664,016                                | \$ 91,814      | \$ 20,953,212                          | \$ 27,709,042 | \$ 5,417,644                                             |
| <b>RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH<br/>FROM OPERATING ACTIVITIES:</b> |                                             |                |                                        |               |                                                          |
| Operating income (loss).....                                                                | \$ 1,998,916                                | \$ (177,360)   | \$ 7,607,719                           | \$ 9,429,275  | \$ 1,529,141                                             |
| Adjustments to reconcile operating income to net<br>cash from operating activities:         |                                             |                |                                        |               |                                                          |
| Depreciation.....                                                                           | 1,601,641                                   | 57,363         | 8,018,581                              | 9,677,585     | -                                                        |
| Changes in assets and liabilities:                                                          |                                             |                |                                        |               |                                                          |
| Water and sewer liens.....                                                                  | (15,401)                                    | -              | -                                      | (15,401)      | -                                                        |
| User fees.....                                                                              | (752,822)                                   | -              | (778)                                  | (753,600)     | -                                                        |
| Departmental and other.....                                                                 | -                                           | -              | (983,454)                              | (983,454)     | (40,724)                                                 |
| Inventory.....                                                                              | -                                           | 12,509         | 360,723                                | 373,232       | -                                                        |
| Working capital deposit.....                                                                | -                                           | -              | -                                      | -             | (24,800)                                                 |
| Other assets.....                                                                           | -                                           | -              | (2,082)                                | (2,082)       | -                                                        |
| Prepaid expenses.....                                                                       | -                                           | -              | (157,988)                              | (157,988)     | -                                                        |
| Purchased power advance deposits.....                                                       | -                                           | -              | (550,172)                              | (550,172)     | -                                                        |
| Warrants payable.....                                                                       | (408,745)                                   | (21,824)       | 1,593,732                              | 1,163,163     | (250,514)                                                |
| Accrued liabilities.....                                                                    | -                                           | -              | (9,540)                                | (9,540)       | -                                                        |
| Accrued payroll.....                                                                        | 10,088                                      | 13,382         | -                                      | 23,470        | -                                                        |
| Health claims payable.....                                                                  | -                                           | -              | -                                      | -             | 28,500                                                   |
| Customer deposits payable.....                                                              | -                                           | 7,793          | 40,514                                 | 48,307        | -                                                        |
| Other liabilities.....                                                                      | (5,477)                                     | -              | -                                      | (5,477)       | -                                                        |
| Unearned revenues.....                                                                      | -                                           | (14,310)       | (208,166)                              | (222,476)     | -                                                        |
| Accrued compensated absences.....                                                           | 17,642                                      | 4,041          | 24,037                                 | 45,720        | -                                                        |
| Workers' compensation.....                                                                  | (99,540)                                    | 18,107         | -                                      | (81,433)      | -                                                        |
| Other postemployment benefits.....                                                          | 82,705                                      | 36,364         | 633,588                                | 752,657       | -                                                        |
| Rate stabilization reserve.....                                                             | -                                           | -              | (1,193,571)                            | (1,193,571)   | -                                                        |
| Total adjustments.....                                                                      | 430,091                                     | 113,425        | 7,565,424                              | 8,108,940     | (287,538)                                                |
| NET CASH FROM OPERATING ACTIVITIES.....                                                     | \$ 2,429,007                                | \$ (63,935)    | \$ 15,173,143                          | \$ 17,538,215 | \$ 1,241,603                                             |
| <b>NONCASH INVESTING, CAPITAL, AND FINANCING ACTIVITIES:</b>                                |                                             |                |                                        |               |                                                          |
| Capital lease financing.....                                                                | \$ -                                        | \$ -           | \$ 217,555                             | \$ 217,555    | \$ -                                                     |
| Acquisition of capital assets on account.....                                               | 168,943                                     | -              | -                                      | 168,943       | -                                                        |

See notes to basic financial statements.

**FIDUCIARY FUNDS**  
STATEMENT OF FIDUCIARY NET POSITION

JUNE 30, 2014

|                                                      | Pension<br>Trust Fund<br>(as of December<br>31, 2013) | Other<br>Postemployment<br>Benefit<br>Trust Fund | Private<br>Purpose<br>Trust Funds | Agency<br>Funds |
|------------------------------------------------------|-------------------------------------------------------|--------------------------------------------------|-----------------------------------|-----------------|
| <b>ASSETS</b>                                        |                                                       |                                                  |                                   |                 |
| Cash and cash equivalents.....                       | \$ 2,941,580                                          | \$ 3,205,944                                     | \$ 2,526                          | \$ 432,857      |
| Investments:                                         |                                                       |                                                  |                                   |                 |
| Equity mutual funds.....                             | -                                                     | -                                                | 665,144                           | -               |
| Fixed income mutual funds.....                       | 46,955,280                                            | -                                                | -                                 | -               |
| Domestic equity mutual funds.....                    | 41,356,429                                            | -                                                | -                                 | -               |
| International equity mutual funds.....               | 33,263,819                                            | -                                                | -                                 | -               |
| Pension reserve investment trust.....                | 41,063,901                                            | -                                                | -                                 | -               |
| Receivables, net of allowance for uncollectibles:    |                                                       |                                                  |                                   |                 |
| Departmental and other.....                          | 79,528                                                | -                                                | -                                 | -               |
| Prepaid expenses.....                                | 11,648                                                | -                                                | -                                 | -               |
| <b>TOTAL ASSETS.....</b>                             | <b>165,672,185</b>                                    | <b>3,205,944</b>                                 | <b>667,670</b>                    | <b>432,857</b>  |
| <b>LIABILITIES</b>                                   |                                                       |                                                  |                                   |                 |
| Warrants payable.....                                | 91,062                                                | -                                                | -                                 | -               |
| Liabilities due depositors.....                      | -                                                     | -                                                | -                                 | 432,857         |
| <b>TOTAL LIABILITIES.....</b>                        | <b>91,062</b>                                         | <b>-</b>                                         | <b>-</b>                          | <b>432,857</b>  |
| <b>NET POSITION</b>                                  |                                                       |                                                  |                                   |                 |
| Restricted for pensions.....                         | 165,581,123                                           | -                                                | -                                 | -               |
| Held in trust for other postemployment benefits..... | -                                                     | 3,205,944                                        | -                                 | -               |
| Held in trust for other purposes.....                | -                                                     | -                                                | 667,670                           | -               |
| <b>TOTAL NET POSITION.....</b>                       | <b>\$ 165,581,123</b>                                 | <b>\$ 3,205,944</b>                              | <b>\$ 667,670</b>                 | <b>\$ -</b>     |

See notes to basic financial statements.

**FIDUCIARY FUNDS**  
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION

YEAR ENDED JUNE 30, 2014

|                                              | Pension<br>Trust Fund<br>(as of December<br>31, 2013) | Other<br>Postemployment<br>Benefit<br>Trust Fund | Private<br>Purpose<br>Trust Funds |
|----------------------------------------------|-------------------------------------------------------|--------------------------------------------------|-----------------------------------|
| <b>ADDITIONS:</b>                            |                                                       |                                                  |                                   |
| Contributions:                               |                                                       |                                                  |                                   |
| Employer.....                                | \$ 8,197,180                                          | \$ 1,244,000                                     | \$ -                              |
| Plan members.....                            | 3,713,516                                             | -                                                | -                                 |
| Total contributions.....                     | 11,910,696                                            | 1,244,000                                        | -                                 |
| Net investment income:                       |                                                       |                                                  |                                   |
| Net change in fair value of investments..... | 17,013,925                                            | -                                                | 47,421                            |
| Interest.....                                | 1,159,583                                             | 4,893                                            | -                                 |
| Dividends.....                               | 2,006,005                                             | -                                                | -                                 |
| Total investment income.....                 | 20,179,513                                            | 4,893                                            | 47,421                            |
| Less: investment expense.....                | (918,476)                                             | -                                                | -                                 |
| Net investment income.....                   | 19,261,037                                            | 4,893                                            | 47,421                            |
| Intergovernmental.....                       | 264,114                                               | -                                                | -                                 |
| Transfers from other systems.....            | 452,571                                               | -                                                | -                                 |
| TOTAL ADDITIONS.....                         | 31,888,418                                            | 1,248,893                                        | 47,421                            |
| <b>DEDUCTIONS:</b>                           |                                                       |                                                  |                                   |
| Administration.....                          | 250,389                                               | -                                                | -                                 |
| Transfers to other systems.....              | 730,236                                               | -                                                | -                                 |
| Retirement benefits and refunds.....         | 14,402,114                                            | -                                                | -                                 |
| Educational scholarships.....                | -                                                     | -                                                | 12,500                            |
| TOTAL DEDUCTIONS.....                        | 15,382,739                                            | -                                                | 12,500                            |
| CHANGE IN NET POSITION.....                  | 16,505,679                                            | 1,248,893                                        | 34,921                            |
| NET POSITION AT BEGINNING OF YEAR.....       | 149,075,444                                           | 1,957,051                                        | 632,749                           |
| NET POSITION AT END OF YEAR.....             | \$ 165,581,123                                        | \$ 3,205,944                                     | \$ 667,670                        |

See notes to basic financial statements.

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accompanying basic financial statements of the Town of Braintree, Massachusetts (the Town) have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). The Governmental Accounting Standards Board (GASB) is the recognized standard-setting body for establishing governmental accounting and financial reporting principles. The significant Town accounting policies are described herein.

**A. Reporting Entity**

The Town is a municipal corporation that is governed by an elected Mayor. A nine-member Town Council, 3 members elected at large and 6 district members, serves as a representative legislature.

For financial reporting purposes, the Town has included all funds, organizations, agencies, boards, commissions and institutions. The Town has also considered all potential component units for which it is financially accountable as well as other organizations for which the nature and significance of their relationship with the Town are such that exclusion would cause the basic financial statements to be misleading or incomplete. As required by GAAP, these basic financial statements present the Town (the primary government) and its component units. One entity has been included as a component unit in the reporting entity, because of the significance of its operational and/or financial relationship.

*Component Unit Presented as a Fiduciary Fund* – The following component unit is presented as a Fiduciary Fund of the primary government due to the nature and significance of the relationship between the Town and the component unit.

In the Fiduciary Funds:

- (1) The Braintree Contributory Retirement System (the “System”) was established to provide retirement benefits to Town and Braintree Housing Authority employees, and their beneficiaries. The System is governed by a five-member board comprised of two elected members, (nominees must be active or retired members), two appointed members by the Executive Authority, and the fifth member shall be an independent member appointed by the other four members.

**Availability of Financial Information for Component Units, the Electric Light Department and Joint Ventures**

The System did not issue a separate audited financial statement. The System issues a publicly available unaudited financial report in accordance with guidelines established by the Commonwealth of Massachusetts' Public Employee Retirement Administration Commission (PERAC). That report may be obtained by contacting the System located at 74 Pond Street, Braintree, Massachusetts, 02184.

In accordance with Massachusetts General Laws, Chapter 164, the Braintree Electric Light Department (the BELD) was established to generate and distribute electricity for municipal and residential use within the Town. The BELD is governed by an elected three-member board and is operated by a manager appointed by the BELD's elected board. The manager has charge of BELD's operations and is subject to the direction and control of the Braintree Municipal Light Board. It is not a separate legal entity and therefore the condensed financial statements of the BELD are reported as an enterprise fund. A complete audited financial statement for the BELD, for the year ended December 31, 2013, can be obtained directly from their administrative office located at 150 Potter Road, Braintree, Massachusetts, 02184.

*Joint Venture* – The Town is a member of the Blue Hills Regional Technical School that provides educational services to nine area communities. This joint venture assesses each community its share of operating and debt service costs based on student population and other factors. In 2014, Braintree's share of the operating and debt expenses was \$2,130,748. There is no equity interest reported in these financial statements. Complete audited financial statements can be obtained directly from the District's administrative office located at 800 Randolph Street, Canton, Massachusetts, 02021.

## B. Government-Wide and Fund Financial Statements

### *Government-Wide Financial Statements*

The government-wide financial statements (i.e., statement of net position and the statement of changes in net position) report information on all of the non-fiduciary activities of the primary government and its component units.

*Governmental activities*, which are primarily supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which are supported primarily by user fees and charges.

### *Fund Financial Statements*

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. Nonmajor funds are aggregated and displayed in a single column.

#### *Major Fund Criteria*

Major funds must be reported if the following criteria are met:

- If the total assets and deferred outflows of resources, liabilities and deferred inflows of resources, revenues, or expenditures/expenses of an individual governmental or enterprise fund are at least 10 percent of the corresponding element (assets and deferred outflows of resources, liabilities and deferred inflows or resources, etc.) for all funds of that category or type (total governmental or total enterprise funds), *and*
- If the total assets and deferred outflows of resources, liabilities and deferred inflows of resources, revenues, or expenditures/expenses of the individual governmental fund or enterprise fund are at least 5 percent of the corresponding element for all governmental and enterprise funds combined.

Additionally, any other governmental or enterprise fund that management believes is particularly significant to the basic financial statements may be reported as a major fund.

Internal service funds and fiduciary funds are reported by fund type.

## C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

### *Government-Wide Financial Statements*

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded when the liabilities are incurred. Real estate and personal property taxes are recognized as revenues in

the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The statement of activities demonstrates the degree to which the direct expenses of a particular function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include the following:

- Charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment.
- Grants and contributions that are restricted to meeting the operational requirements of a particular function or segment.
- Grants and contributions that are restricted to meeting the capital requirements of a particular function or segment.

Taxes and other items not identifiable as program revenues are reported as general revenues.

For the most part, the effect of interfund activity has been removed from the government-wide financial statements. However, the effect of interfund services provided and used between functions is not eliminated as the elimination of these charges would distort the direct costs and program revenues reported for the functions affected.

#### *Fund Financial Statements*

**Governmental** fund financial statements are reported using the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., measurable and available). Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with current expendable available resources.

Real estate and personal property tax revenues are considered available if they are collected within 60 days after year-end. Investment income is susceptible to accrual. Other receipts and tax revenues become measurable and available when the cash is received and are recognized as revenue at that time.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria is met. Expenditure driven grants recognize revenue when the qualifying expenditures are incurred and all other grant requirements are met.

The following major governmental fund is reported:

The *general fund* is the primary operating fund. It is used to account for all financial resources, except those that are required to be accounted for in another fund. Included within the general fund are two stabilization funds. The balance in the general stabilization fund decreased from \$973,000 in 2013 to \$945,000 in 2014 and the capital stabilization fund was established during 2014 with a \$1 million transfer from the general fund. The stabilization funds can be used for general and/or capital purposes upon Town Council and the Mayor's approval.



The nonmajor governmental funds consist of other special revenue, capital projects and permanent funds that are aggregated and presented in the *nonmajor governmental funds* column on the governmental funds financial statements. The following describes the general use of these fund types:

The *special revenue fund* is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than permanent funds or capital projects.

The *capital projects fund* is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets of the governmental funds.

The *permanent fund* is used to account for and report financial resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the governmental programs.

**Proprietary** fund financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded when the liabilities are incurred.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the proprietary funds principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The following major proprietary funds are reported:

The *water and sewer enterprise fund* was jointly established in 1984 pursuant to an act establishing the water and sewer commission. It is used to account for water and sewer activities.

The *golf course enterprise fund* is used to account for the operations of the municipal golf course.

The *electric light enterprise fund* is used to account for electric light activities.

Additionally, the following proprietary fund type is reported:

The *internal service fund* is used to account for the financing of services provided by one department to other departments or governmental units. This fund is used to account for risk financing activities related to health insurance.

**Fiduciary** fund financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting. Fiduciary funds are used to account for assets held in a trustee capacity for others that cannot be used to support the governmental programs.

The following fiduciary fund types are reported:

The *pension trust fund* is used to account for the activities of the Braintree Contributory Retirement System, which accumulates resources to provide pension benefits to eligible retirees and their beneficiaries.

The *other postemployment benefit trust fund* is used to accumulate resources to provide funding for future other postemployment benefits liabilities.

The *private-purpose trust fund* is used to account for trust arrangements that exclusively benefit individuals, private organizations, or other governments. Some of these trust funds have donor restrictions and trustee policies that do not allow the endowment portion and any unrealized appreciation to be spent. These restrictions and trustee policies only allows the trustees to approve spending of the realized investment earnings. The Town's educational scholarships are accounted for in this fund.

The *agency fund* is used to account for assets held in a purely custodial capacity. The Town's agency fund mainly consists of off-duty work details, performance bonds, and fees collected on behalf of other governments. Agency funds apply the accrual basis of accounting but do not have a measurement focus.

#### D. Cash and Investments

##### *Government-Wide and Fund Financial Statements*

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with an original maturity of three months or less from the date of acquisition.

Investments are carried at fair value. The fair values were determined by the closing price for those securities traded on national stock exchanges and at the average bid-and-asked quotation for those securities traded in the over-the-counter market.

#### E. Accounts Receivable

##### *Government-Wide and Fund Financial Statements*

The recognition of revenue related to accounts receivable reported in the government-wide financial statements and proprietary and fiduciary funds financial statements are reported under the accrual basis of accounting. The recognition of revenue related to accounts receivable reported in the governmental funds financial statements are reported under the modified accrual basis of accounting.

#### ***Real Estate, Personal Property Taxes and Tax Liens***

Real estate and personal property taxes are levied and based on values assessed on January 1<sup>st</sup> of every year. Assessed values are established by the Board of Assessor's for 100% of the estimated fair market value. Taxes are due on August 1<sup>st</sup>, November 1<sup>st</sup>, February 1<sup>st</sup> and May 1<sup>st</sup> and are subject to penalties and interest if they are not paid by the respective due date. Real estate and personal property taxes levied are recorded as receivables in the year of the levy.

Tax liens are imposed three years after the original tax is considered delinquent and are processed subsequent to July 1<sup>st</sup> every year.

Real estate receivables are secured via the tax lien process and are considered 100% collectible. Accordingly, an allowance for uncollectibles is not reported.

Personal property taxes cannot be secured through the lien process. The allowance of uncollectibles is estimated based on historical trends and specific account analysis.

#### ***Motor Vehicle and Other Excise Taxes***

Motor vehicle excise taxes are assessed annually for each vehicle registered in the Town and are recorded as receivables in the year of the levy. The Commonwealth is responsible for reporting the number of vehicles

registered and the fair values of those vehicles. The tax calculation is the fair value of the vehicle multiplied by \$25 per \$1,000 of value. Boat excise taxes are assessed annually for each boat registered and are recorded as receivables in the year of the levy. The Commonwealth is responsible for reporting the number of boats registered and the fair value of those boats. The tax calculation is the fair value of the boat multiplied by \$10 per \$1,000 of value.

The allowance for uncollectibles is estimated based on historical trends and specific account analysis.

### ***Room Occupancy Tax***

The Town levies 6% of the cost of renting hotel, motel, lodging house and bed and breakfast rooms in accordance with Massachusetts General Law, Chapter 64G, Section 3A. The tax is paid by the operator of each establishment to the State Commissioner of Revenue, who in turn pays the tax back to the Town in quarterly distributions. The room occupancy tax receivable is categorized as an intergovernmental receivable.

These receivables are considered 100% collectible and therefore do not report an allowance for uncollectibles.

### ***Meals Tax***

The Town levies 0.75% for the sale of restaurant meals in accordance with Massachusetts General Law, Chapter 64L, Section 2. The tax is paid by the operator of each establishment to the State Commissioner of Revenue, who in turn pays the tax back to the Town in quarterly distributions.

These receivables are considered 100% collectible and therefore do not report an allowance for uncollectibles.

### ***Trash***

Trash fees have been levied on an annual basis for each residential property that utilizes the collection service. Each per living unit is billed annually by the Public Works Department for all residents not choosing one of the several opt-out methods. The collection service includes weekly curbside collection.

Since the receivables can be secured via the lien process, these accounts are considered 100% collectible and therefore do not report an allowance for uncollectibles.

### ***Water and Sewer and Electric Light Department***

User fees are levied monthly based on individual meter readings and are subject to penalties and interest if they are not paid by the respective due date. Water and sewer liens are processed in December of every year and included as a lien on the property owner's tax bill. Water and sewer charges and related liens are recorded as receivables in the year of the levy.

Since the receivables are secured via the lien process, these accounts are considered 100% collectible and therefore do not report an allowance for uncollectibles.

### ***Departmental and Other***

Departmental and other receivables consist primarily of parking fines and other receivables of the BELD and are recorded as receivables in the year accrued. The allowance for uncollectibles is estimated based on historical trends and specific account analysis.

***Intergovernmental***

Various federal and state grants for operating and capital purposes are applied for and received annually. For non-expenditure driven grants, receivables are recognized as soon as all eligibility requirements imposed by the provider have been met. For expenditure driven grants, receivables are recognized when the qualifying expenditures are incurred and all other grant requirements are met.

These receivables are considered 100% collectible and therefore do not report an allowance for uncollectibles.

**F. Inventories*****Government-Wide and Fund Financial Statements***

Inventories of the governmental funds and the water and sewer enterprise fund are recorded as expenditures/expenses at the time of purchase. Such inventories are not material in total to the basic financial statements, and therefore are not reported.

Inventories of the golf course and BELD enterprise funds are stated at the lower of cost or market. Cost for materials and supplies inventories are determined by the first-in, first-out method.

**G. Capital Assets*****Government-Wide and Proprietary Fund Financial Statements***

Capital assets, which include land, land improvements, buildings, machinery and equipment, and infrastructure (e.g., roads, water mains, sewer mains, and similar items), are reported in the applicable governmental or business-type activities column of the government-wide financial statements, and the proprietary fund financial statements. Capital assets are recorded at historical cost, or at estimated historical cost, if actual historical cost is not available. Donated capital assets are recorded at the estimated fair market value at the date of donation. Except for the capital assets of the governmental activities column in the government-wide financial statements, construction period interest is capitalized on constructed capital assets.

All purchases and construction costs in excess of \$5,000 are capitalized at the date of acquisition or construction, respectively, with expected useful lives of greater than one year.

Capital assets (excluding land) are depreciated on a straight-line basis. The estimated useful lives of capital assets being depreciated are as follows:

| <u>Capital Asset Type</u>    | <u>Estimated<br/>Useful<br/>Life<br/>(in years)</u> |
|------------------------------|-----------------------------------------------------|
| Land improvements.....       | 10 - 30                                             |
| Plant in service.....        | 30 - 40                                             |
| Buildings.....               | 40                                                  |
| Machinery and equipment..... | 5 - 15                                              |
| Infrastructure.....          | 20 - 50                                             |

The statutory provision for depreciation of a utility plant is computed on the straight-line method at 3 percent of the cost of plant in service at the beginning of the year, exclusive of land and land rights. Massachusetts law stipulates that the Electric Department may change from the statutory depreciation rate only with the approval of the Massachusetts Department of Public Utilities. The Department has consistently used an overall depreciation rate of approximately 3.5%, which approximates GAAP.

The cost of normal maintenance and repairs that do not add to the value of the assets or materially extend asset lives are not capitalized and are treated as expenses when incurred. Improvements are capitalized.

#### *Governmental Fund Financial Statements*

Capital asset costs are recorded as expenditures in the acquiring fund in the year of the purchase.

#### H. Deferred Outflows/Inflows of Resources

##### *Government-Wide Financial Statements (Net Position)*

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The Town did not have any items that qualify for reporting in this category.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The Town has recorded the electric light department's rate stabilization reserve as deferred inflows of resources on the government-wide statement of net position.

##### *Governmental Fund Financial Statements*

In addition to liabilities, the governmental funds balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents amounts that have been recorded in the governmental fund financial statements but the revenue is not available and so will not be recognized as an inflow of resources (revenue) until it becomes available. The Town has recorded unavailable revenue as deferred inflows of resources in the governmental funds balance sheet.

#### I. Interfund Receivables and Payables

During the course of its operations, transactions occur between and within individual funds that may result in amounts owed between funds.

##### *Government-Wide Financial Statements*

Transactions of a buyer/seller nature between and within governmental funds and internal service funds are eliminated from the governmental activities in the statement of net position. Any residual balances outstanding between the governmental activities and business-type activities are reported in the statement of net position as "internal balances".

*Fund Financial Statements*

Transactions of a buyer/seller nature between and within funds are *not* eliminated from the individual fund statements. Receivables and payables resulting from these transactions are classified as “Due from other funds” or “Due to other funds” on the balance sheet.

J. Interfund Transfers

During the course of its operations, resources are permanently reallocated between and within funds. These transactions are reported as operating transfers in and operating transfers out.

*Government-Wide Financial Statements*

Transfers between and within governmental funds and internal service funds are eliminated from the governmental activities in the statement of net position. Any residual balances outstanding between the governmental activities and business-type activities are reported in the statement of activities as “Transfers, net”.

*Fund Financial Statements*

Transfers between and within funds are *not* eliminated from the individual fund statements and are reported as transfers in and transfers out.

K. Unearned and Unavailable Revenue

Unearned revenue at the government-wide and fund financial statement level represents resources that have been received, but not yet earned.

Unavailable revenue at the governmental fund financial statement level represents billed receivables that do not meet the available criterion in accordance with the current financial resources measurement focus and the modified accrual basis of accounting, i.e. receivables that are not considered to be available to liquidate liabilities of the current period. Unavailable revenue is recognized as revenue in the conversion to the government-wide (full accrual) financial statements.

L. Net Position and Fund Equity*Government-Wide Financial Statements (Net Position)*

Net position reported as “net investment in capital assets” includes capital assets, net of accumulated depreciation, less the principal balance of outstanding debt used to acquire capital assets. Unspent proceeds of capital related debt are not considered to be capital assets.

Net position is reported as restricted when amounts that are not available for appropriation or are legally restricted by outside parties for a specific future use.

Net position has been “restricted for” the following:

“Depreciation – represents amounts restricted in the Electric department for the statutory reserve for funded depreciation.

“Permanent funds - expendable” represents amounts of realized and unrealized investment earnings of donor restricted trusts. The restrictions and trustee policies only allows the trustees to approve spending of the realized investment earnings.

“Permanent funds - nonexpendable” represents the endowment portion of donor restricted trusts.

“Grants and gifts” represents amounts held for school and other Town grants, and for gift funds.

“Community preservation” represents amounts held for uses restricted by law for community preservation purposes.

Sometimes the Town will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted – net position and unrestricted – net position in the government-wide and proprietary fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the Town’s policy to consider restricted – net position to have been depleted before unrestricted – net position is applied.

#### *Fund Financial Statements (Fund Balances)*

Governmental fund equity is classified as fund balance. Fund balance is further classified as follows:

“Nonspendable” fund balance includes amounts that cannot be spent because they are either not in spendable form or they are legally or contractually required to be maintained intact.

“Restricted” fund balance includes amounts subject to constraints placed on the use of resources that are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or that are imposed by law through constitutional provisions or enabling legislation.

“Committed” fund balance includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the government’s highest level of decision-making authority. A Town Council vote to approve a Council Order submitted by the Mayor is the highest level of decision making authority that can commit funds for specific purposes. Once voted, the limitation imposed by the vote remains in place until the funds are used for their intended purpose or a vote is taken to rescind the commitment.

“Assigned” fund balance includes amounts that are constrained by the Town’s intent to be used for specific purposes, but are neither restricted nor committed. The Town’s by-laws authorize the Town Accountant to assign fund balance. Assignments generally only exist temporarily. Additional action does not have to be taken for the removal of an assignment.

“Unassigned” fund balance includes the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund.

The Town’s spending policy is to spend restricted fund balance first, followed by committed, assigned and unassigned fund balance. Most governmental funds are designated for one purpose at the time of their creation. Therefore, any expenditure from the fund will be allocated to the applicable fund balance classifications in the order of the aforementioned spending policy. The general fund and certain other funds may have more than one purpose.

M. Long-term debt*Government-Wide and Proprietary Fund Financial Statements*

Long-term debt is reported as liabilities in the government-wide and proprietary fund statement of net position. Material bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

*Governmental Fund Financial Statements*

The face amount of governmental funds long-term debt is reported as other financing sources. Bond premiums and discounts, as well as issuance costs, are recognized in the current period. Bond premiums are reported as other financing sources and bond discounts are reported as other financing uses. Issuance costs, whether or not withheld from the actual bond proceeds received, are reported as general government expenditures.

N. Investment Income

Excluding the permanent funds, investment income derived from major and nonmajor governmental funds is legally assigned to the general fund unless otherwise directed by Massachusetts General Law (MGL). Investment income from proprietary funds is maintained in those funds.

O. Compensated Absences

Employees are granted vacation and sick leave in varying amounts based on collective bargaining agreements, state laws and executive policies.

*Government-Wide and Proprietary Fund Financial Statements*

Vested or accumulated vacation and sick leave are reported as liabilities and expensed as incurred.

*Governmental Fund Financial Statements*

Compensated absences are reported in the governmental funds only if they have matured as a result of employee resignations or retirements. Vested or accumulated vacation and sick leave, which will be liquidated with expendable available financial resources, are reported as expenditures and fund liabilities upon maturity of the liability.

P. Use of Estimates*Government-Wide and Fund Financial Statements*

The preparation of basic financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure for contingent assets and liabilities at the date of the basic financial statements and the reported amounts of the revenues and expenditures/expenses during the year. Actual results could vary from estimates that were used.



Q. Total Column*Government-Wide Financial Statements*

The total column presented on the government-wide financial statements represents consolidated financial information.

*Fund Financial Statements*

The total column on the fund financial statements is presented only to facilitate financial analysis. Data in this column is not the equivalent of consolidated financial information.

**NOTE 2 – CASH AND INVESTMENTS**

A cash and investment pool is maintained that is available for use by all funds. Each fund type's portion of this pool is displayed on the balance sheet as "Cash and cash equivalents." The deposits and investments of the trust funds are held separately from those of other funds.

Statutes authorize the investment in obligations of the U.S. Treasury, agencies, and instrumentalities, certificates of deposit, repurchase agreements, money market accounts, bank deposits and the State Treasurer's Investment Pool (the Pool). The Treasurer may also invest trust funds in securities, other than mortgages or collateral loans, which are legal for the investment of funds of savings banks under the laws of the Commonwealth.

The Pool meets the criteria of an external investment pool. The Pool is administered by the Massachusetts Municipal Depository Trust (MMDT), which was established by the Treasurer of the Commonwealth who serves as Trustee. The fair value of the position in the Pool is the same as the value of the Pool shares.

The Retirement System participates, as a Participating member, in the Pension Reserves Investment Trust (PRIT), which meets the criteria of an external investment pool. PRIT is administered by the Pension Reserves Investment Management Board, which was established by the Treasurer of the Commonwealth of Massachusetts who serves as trustee. The fair value of the position in the PRIT is the same as the value of the PRIT shares.

The PRIT fund, as a pool, invests in various products including, but not limited to, money market mutual funds, equities, pooled foreign and domestic fixed income and equity funds, United States government sponsored enterprises and Treasury notes, real estate, and commodities. The underlying components of PRIT's fixed income portfolio had an effective weighted duration rate ranging from 0.25 to 10.78 years.

Custodial Credit Risk – Deposits

In the case of deposits, this is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. The Town does not have a deposit policy for custodial risk. At year-end, the carrying amount of deposits totaled \$29,164,120, and the bank balances totaled \$31,252,417. Of the bank balance, \$2,321,672 was covered by Federal Depository Insurance, \$15,549,950 was covered by the Depositors Insurance Fund, \$1,756,993 was covered by the Share Insurance Fund, and \$11,623,802 was exposed to custodial credit risk because it was uninsured and uncollateralized.

The Braintree Retirement System limits its custodial credit risk by utilizing an institutional custodial bank, currently State Street Bank, to custody all separately held securities which are registered under a nominee name that is specific to the System. Assets held in commingled fund accounts are also held in a similar fashion, with individual fund securities held in the fund's name at their custodian bank. A small percentage of the System's assets

(typically less than 5%) may be held from time to time in commingled cash equivalent vehicles where the assets are subject to counterparty risk. At December 31, 2013, the carrying amount of deposits for the System totaled \$2,805,107 and the bank balance totaled \$2,828,751. The bank balance was fully covered by Federal Depository Insurance.

#### Custodial Credit Risk – Investments

For an investment, this is the risk that, in the event of a failure by the counterparty, the Town will not be able to recover the value of its investments or collateral security that are in the possession of an outside party. The Town has custodial credit risk exposure relating to its \$248,337 investment in Government Sponsored Enterprises and Corporate Bonds because the securities are uninsured, unregistered, and held by the counterparty. The Town does not have an investment policy for custodial credit risk.

The Retirement System investments are not subjected to custodial credit risk as all of the securities are insured or registered, and held by its agents in the name of the Town of Braintree.

#### Investments

As of June 30, 2014, the Town had the following investments and maturities:

|                                       |                   | Investment Maturities |                   |
|---------------------------------------|-------------------|-----------------------|-------------------|
| <u>Investment Type</u>                | <u>Fair Value</u> | <u>1-5 Years</u>      | <u>6-10 Years</u> |
| <u>Debt Securities:</u>               |                   |                       |                   |
| Government Sponsored Enterprises..... | \$ 222,353        | \$ 192,412            | \$ 29,941         |
| Corporate Bonds.....                  | <u>25,984</u>     | <u>25,984</u>         | <u>-</u>          |
| Total Debt Securities.....            | 248,337           | <u>\$ 218,396</u>     | <u>\$ 29,941</u>  |
| <u>Other Investments:</u>             |                   |                       |                   |
| Equity Mutual Funds.....              | 388,766           |                       |                   |
| Money Market Mutual Funds.....        | 13,934,726        |                       |                   |
| MMDT Short-Term Bond Funds.....       | 7,016,406         |                       |                   |
| MMDT Cash Portfolio.....              | <u>37,423,623</u> |                       |                   |
| Total Investments.....                | \$ 59,011,858     |                       |                   |

The Town participates in MMDT, which maintains a cash portfolio and a short-term bond fund with average maturities of approximately 30 to 65 days and a weighted average maturity of 3 years, respectively. The Town's investments in MMDT are unrated.

As of December 31, 2013, the System had the following investments:

|                                                      |                       | <u>Investment Maturities</u> |                      |
|------------------------------------------------------|-----------------------|------------------------------|----------------------|
| <u>Investment Type</u>                               | <u>Fair Value</u>     | <u>1-5 Years</u>             | <u>6-10 Years</u>    |
| <u>Debt Securities:</u>                              |                       |                              |                      |
| Fixed Income Mutual Funds.....                       | \$ 46,955,280         | \$ <u>3,554,934</u>          | \$ <u>43,400,346</u> |
| <u>Other Investments:</u>                            |                       |                              |                      |
| Domestic Equity Mutual Fund.....                     | 41,356,429            |                              |                      |
| International Equity Mutual Fund.....                | 33,263,819            |                              |                      |
| Money Market Mutual Fund.....                        | 136,473               |                              |                      |
| Pension Reserve Investment Trust (PRIT)..<br><u></u> | <u>41,063,901</u>     |                              |                      |
| Total Investments.....                               | \$ <u>162,775,902</u> |                              |                      |

#### Interest Rate Risk

The Town does not have a formal policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

All of the Braintree Retirement System's fixed income assets are held in professionally managed, institutional commingled funds. The System limits its effective exposure to interest rate risk by benchmarking its commingled fixed income investment accounts to an intermediate duration benchmark (Barclays) with duration of 4-5 years.

#### Credit Risk

The Town has not adopted a formal policy related to Credit Risk.

The Town's investments in Government Sponsored Enterprises are rated AAA, and the Town's investments in Corporate Bonds are rated A.

The remaining System investments are rated as follows by Moody's Investor's Service:

| <u>Rated Debt Investments</u>  | <u>Fair Value</u>    | <u>Quality Ratings</u> |                     |
|--------------------------------|----------------------|------------------------|---------------------|
|                                |                      | <u>A</u>               | <u>Baa</u>          |
| Fixed Income Mutual Funds..... | \$ <u>46,955,280</u> | \$ <u>43,400,346</u>   | \$ <u>3,554,934</u> |

The Retirement System controls and limits its exposure to credit risk by investing in well diversified, commingled fixed income funds that are both passively and actively managed by the Barclays Aggregate Index, which represents the overall U.S. investment-grade bond market. In the case of the actively managed fixed income fund, investments in below-investment grade securities are permitted, up to a maximum position of 10% of that individual commingled fund's assets, which would represent approximately 2% of the Braintree Retirement System's total assets.

Concentration of Credit Risk

The Town places no limit on the amount the Town may invest in any one issuer. No investments with any one issuer exceeded 5% of the total investments of the Town.

**NOTE 3 – RECEIVABLES**

At June 30, 2014, receivables for the individual major and nonmajor governmental funds and internal service funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

|                                              | Gross<br>Amount     | Allowance<br>for<br>Uncollectibles | Net<br>Amount       |
|----------------------------------------------|---------------------|------------------------------------|---------------------|
| <u>Receivables:</u>                          |                     |                                    |                     |
| Real estate and personal property taxes..... | \$ 2,164,803        | \$ (147,938)                       | \$ 2,016,865        |
| Tax liens.....                               | 1,409,346           | -                                  | 1,409,346           |
| Motor vehicle and other excise taxes.....    | 1,294,204           | (662,485)                          | 631,719             |
| Departmental and other.....                  | 116,271             | (60,740)                           | 55,531              |
| Intergovernmental.....                       | 3,624,203           | -                                  | 3,624,203           |
| Total.....                                   | <u>\$ 8,608,827</u> | <u>\$ (871,163)</u>                | <u>\$ 7,737,664</u> |

At June 30, 2014, receivables for the proprietary funds consist of the following:

|                             | Gross<br>Amount      | Allowance<br>for<br>Uncollectibles | Net<br>Amount        |
|-----------------------------|----------------------|------------------------------------|----------------------|
| <u>Receivables:</u>         |                      |                                    |                      |
| <i>Water and Sewer</i>      |                      |                                    |                      |
| Tax liens.....              | \$ 28,510            | \$ -                               | \$ 28,510            |
| User fees.....              | 3,720,517            | -                                  | 3,720,517            |
| <i>Electric Light</i>       |                      |                                    |                      |
| User fees.....              | 8,171,455            | (142,612)                          | 8,028,843            |
| Departmental and other..... | 936,946              | -                                  | 936,946              |
| <i>Internal Service</i>     |                      |                                    |                      |
| Departmental and other..... | 216,392              | -                                  | 216,392              |
| Total.....                  | <u>\$ 13,073,820</u> | <u>\$ (142,612)</u>                | <u>\$ 12,931,208</u> |

At December 31, 2013 the Pension Trust Fund had departmental and other receivables totaling \$79,528.

Governmental funds report *unavailable revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. At the end of the current year, the various components of *unavailable revenue* reported in the governmental funds were as follows:

|                                              | General<br>Fund     | Nonmajor<br>Governmental<br>Funds | Total               |
|----------------------------------------------|---------------------|-----------------------------------|---------------------|
| <u>Receivables and other asset types:</u>    |                     |                                   |                     |
| Real estate and personal property taxes..... | \$ 1,791,132        | \$ -                              | \$ 1,791,132        |
| Tax liens.....                               | 1,409,346           | -                                 | 1,409,346           |
| Motor vehicle and other excise taxes.....    | 451,130             | -                                 | 451,130             |
| Departmental and other.....                  | 39,953              | 10,976                            | 50,929              |
| Intergovernmental.....                       | 192,402             | 1,569,802                         | 1,762,204           |
| Tax foreclosures.....                        | 78,281              | -                                 | 78,281              |
| Total.....                                   | <u>\$ 3,962,244</u> | <u>\$ 1,580,778</u>               | <u>\$ 5,543,022</u> |

#### NOTE 4 – CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2014, was as follows:

|                                                        | Beginning<br>Balance | Increases           | Decreases           | Ending<br>Balance    |
|--------------------------------------------------------|----------------------|---------------------|---------------------|----------------------|
| <b>Governmental Activities:</b>                        |                      |                     |                     |                      |
| <u>Capital assets not being depreciated:</u>           |                      |                     |                     |                      |
| Land.....                                              | \$ 14,794,468        | \$ -                | \$ -                | \$ 14,794,468        |
| Construction in progress.....                          | 2,255,328            | 807,500             | (336,539)           | 2,726,289            |
| Total capital assets not being depreciated.....        | <u>17,049,796</u>    | <u>807,500</u>      | <u>(336,539)</u>    | <u>17,520,757</u>    |
| <u>Capital assets being depreciated:</u>               |                      |                     |                     |                      |
| Land improvements.....                                 | 10,470,136           | -                   | -                   | 10,470,136           |
| Buildings.....                                         | 45,789,077           | 100,956             | -                   | 45,890,033           |
| Machinery and equipment.....                           | 16,748,464           | 1,448,305           | -                   | 18,196,769           |
| Infrastructure.....                                    | 61,037,179           | 2,602,385           | -                   | 63,639,564           |
| Total capital assets being depreciated.....            | <u>134,044,856</u>   | <u>4,151,646</u>    | <u>-</u>            | <u>138,196,502</u>   |
| <u>Less accumulated depreciation for:</u>              |                      |                     |                     |                      |
| Land improvements.....                                 | (7,452,974)          | (195,605)           | -                   | (7,648,579)          |
| Buildings.....                                         | (29,484,670)         | (783,054)           | -                   | (30,267,724)         |
| Machinery and equipment.....                           | (13,405,498)         | (899,259)           | -                   | (14,304,757)         |
| Infrastructure.....                                    | (25,061,116)         | (1,335,964)         | -                   | (26,397,080)         |
| Total accumulated depreciation.....                    | <u>(75,404,258)</u>  | <u>(3,213,882)</u>  | <u>-</u>            | <u>(78,618,140)</u>  |
| Total capital assets being depreciated, net.....       | <u>58,640,598</u>    | <u>937,764</u>      | <u>-</u>            | <u>59,578,362</u>    |
| Total governmental activities capital assets, net..... | <u>\$ 75,690,394</u> | <u>\$ 1,745,264</u> | <u>\$ (336,539)</u> | <u>\$ 77,099,119</u> |

|                                                         | Beginning<br>Balance | Increases      | Decreases  | Ending<br>Balance |
|---------------------------------------------------------|----------------------|----------------|------------|-------------------|
| <b>Business-Type Activities:</b>                        |                      |                |            |                   |
| <u>Capital assets not being depreciated:</u>            |                      |                |            |                   |
| Land.....                                               | \$ 2,498,618         | \$ -           | \$ -       | \$ 2,498,618      |
| <u>Capital assets being depreciated:</u>                |                      |                |            |                   |
| Land improvements.....                                  | 1,121,473            | -              | -          | 1,121,473         |
| Plant in service.....                                   | 237,912,229          | 4,789,760      | (926,066)  | 241,775,923       |
| Buildings.....                                          | 1,492,692            | -              | -          | 1,492,692         |
| Machinery and equipment.....                            | 3,187,576            | 101,800        | -          | 3,289,376         |
| Infrastructure.....                                     | 72,576,459           | 2,589,411      | -          | 75,165,870        |
| Total capital assets being depreciated.....             | 316,290,429          | 7,480,971      | (926,066)  | 322,845,334       |
| <u>Less accumulated depreciation for:</u>               |                      |                |            |                   |
| Land improvements.....                                  | (715,580)            | (24,229)       | -          | (739,809)         |
| Plant in service.....                                   | (89,208,716)         | (8,018,581)    | 917,747    | (96,309,550)      |
| Buildings.....                                          | (1,065,667)          | (26,413)       | -          | (1,092,080)       |
| Machinery and equipment.....                            | (2,859,587)          | (95,412)       | -          | (2,954,999)       |
| Infrastructure.....                                     | (28,249,089)         | (1,512,950)    | -          | (29,762,039)      |
| Total accumulated depreciation.....                     | (122,098,639)        | (9,677,585)    | 917,747    | (130,858,477)     |
| Total capital assets being depreciated, net.....        | 194,191,790          | (2,196,614)    | (8,319)    | 191,986,857       |
| Total business-type activities capital assets, net..... | \$ 196,690,408       | \$ (2,196,614) | \$ (8,319) | \$ 194,485,475    |

Depreciation expense was charged to functions/programs of the primary government as follows:

**Governmental Activities:**

|                                                           |              |
|-----------------------------------------------------------|--------------|
| General government.....                                   | \$ 265,925   |
| Public safety.....                                        | 528,705      |
| Education.....                                            | 517,759      |
| Public works.....                                         | 1,574,103    |
| Human services.....                                       | 14,986       |
| Culture and recreation.....                               | 274,040      |
| Community development.....                                | 38,364       |
| Total depreciation expense - governmental activities..... | \$ 3,213,882 |

**Business-Type Activities:**

|                                                            |              |
|------------------------------------------------------------|--------------|
| Water and Sewer.....                                       | \$ 1,601,641 |
| Golf.....                                                  | 57,363       |
| Electric light.....                                        | 8,018,581    |
| Total depreciation expense - business-type activities..... | \$ 9,677,585 |

**NOTE 5 – INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS**

At June 30, 2014, the Town has an interfund receivable/payable totaling \$1,861,998 which exists between the general fund and highway improvements fund. The purpose of this balance is to cover short-term cash needs that will be funded by future grant proceeds.

Interfund transfers for the year ended June 30, 2014, are summarized as follows:

| Transfers Out:                       | Transfers In:       |                             |                                 |                      |           | Total            |
|--------------------------------------|---------------------|-----------------------------|---------------------------------|----------------------|-----------|------------------|
|                                      | General Fund        | Nonmajor Governmental Funds | Water and Sewer Enterprise Fund | Golf Enterprise Fund |           |                  |
| General Fund.....                    | \$ -                | \$ 925,265                  | \$ 5,561                        | \$ 206,728           | \$        | 1,137,554 (1)    |
| Nonmajor Governmental Funds.....     | 126,350             | 357                         | -                               | -                    |           | 126,707 (2)      |
| Water and Sewer Enterprise Fund..... | 461,678             | -                           | -                               | -                    |           | 461,678 (3)      |
| Golf Course Enterprise Fund.....     | 71,275              | -                           | -                               | -                    |           | 71,275 (3)       |
| Electric Light Enterprise Fund.....  | 1,500,000           | -                           | -                               | -                    |           | 1,500,000 (4)    |
| Total.....                           | <u>\$ 2,159,303</u> | <u>\$ 925,622</u>           | <u>\$ 5,561</u>                 | <u>\$ 206,728</u>    | <u>\$</u> | <u>3,297,214</u> |

- (1) Represents transfers from the general fund to the nonmajor special revenue fund to establish the workers compensation trust. Also represents transfers to the water and sewer and golf enterprise funds for collective bargaining and \$200,000 to the golf enterprise fund to fund operations.
- (2) Represents budgeted transfers to the general fund from various nonmajor special revenue funds to fund the 2014 operating budget. Also represents transfers within the nonmajor governmental funds.
- (3) Represents budgeted transfers from water and sewer and golf enterprise funds to the general fund for administration.
- (4) Represents the Payment in Lieu of Tax payment from the Braintree Electric Light Department.

**NOTE 6 – LEASES**Capital Leases

The Town has entered into lease agreements to finance the acquisition of two fire trucks, three police vehicles and certain heavy equipment for the highway and parks departments. The lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date. The following identifies the assets acquired through capital lease agreements:

| Asset:                              | Governmental Activities |
|-------------------------------------|-------------------------|
| Machinery and equipment.....        | \$ 1,733,302            |
| Less: accumulated depreciation..... | <u>(1,344,398)</u>      |
| Total.....                          | <u>\$ 388,904</u>       |

The following schedule presents the future minimum lease payments as of June 30, 2014:

| <u>Year Ending<br/>June 30,</u>              | <u>Governmental<br/>Activities</u> |
|----------------------------------------------|------------------------------------|
| 2015.....                                    | \$ 31,600                          |
| 2016.....                                    | 31,529                             |
| 2017.....                                    | <u>31,455</u>                      |
| Total minimum lease payments.....            | 94,584                             |
| Less: amounts representing interest.....     | <u>(4,616)</u>                     |
| Present value of minimum lease payments..... | <u>\$ 89,968</u>                   |

The BELD entered into a capitalized lease for cable and light division equipment expiring through 2017. The assets and liabilities under the capital lease are recorded at the present value of the minimum lease payments. The assets are depreciated over the life of the equipment.

The following schedule presents the future minimum lease payments as of December 31, 2013:

| <u>Years Ending December 31,</u>             | <u>Business-Type<br/>Activities</u> |
|----------------------------------------------|-------------------------------------|
| 2014.....                                    | \$ 279,107                          |
| 2015.....                                    | 174,554                             |
| 2016.....                                    | 62,648                              |
| 2017.....                                    | <u>13,004</u>                       |
| Total minimum lease payments.....            | 529,313                             |
| Less: amounts representing interest.....     | <u>(43,919)</u>                     |
| Present value of minimum lease payments..... | <u>\$ 485,394</u>                   |

#### Operating Leases

The Town leases school buses under a noncancelable operating lease that is scheduled to expire in 2016. The cost of the lease for the year ended June 30, 2014, totaled approximately \$306,000, and is reported as education expenditures in the general fund.

The future minimum lease payments are as follows:

| <u>Year Ending June 30,</u> | <u>Governmental<br/>Activities</u> |
|-----------------------------|------------------------------------|
| 2015.....                   | \$ 305,836                         |
| 2016.....                   | <u>305,836</u>                     |
| Total.....                  | <u>\$ 611,672</u>                  |



The Golf Course leases golf carts under noncancelable operating leases that are scheduled to expire in 2018. The cost of the lease for the year ended June 30, 2014, totaled approximately \$35,000.

The future minimum lease payments are as follows:

| <u>Year Ending June 30,</u> | <u>Business-Type<br/>Activities</u> |
|-----------------------------|-------------------------------------|
| 2015.....                   | \$ 35,268                           |
| 2016.....                   | 35,268                              |
| 2017.....                   | 35,268                              |
| 2018.....                   | <u>35,268</u>                       |
| Total.....                  | \$ <u>141,072</u>                   |

#### **NOTE 7 – SHORT-TERM FINANCING**

Short-term debt may be authorized and issued to fund the following:

- Current operating costs prior to the collection of revenues through issuance of revenue or tax anticipation notes (RANS or TANS).
- Capital project costs and other approved expenditures incurred prior to obtaining permanent financing through issuance of bond anticipation notes (BANS) or grant anticipation notes (GANS).

Short-term loans are general obligations and carry maturity dates that are limited by statute. Interest expenditures and expenses for short-term borrowings are accounted for in the general fund and enterprise funds, respectively.

The Governmental and Enterprise Funds did not issue or redeem short-term debt during the year and did not have any amounts outstanding at year-end.

#### **NOTE 8 – LONG-TERM DEBT**

Under the provisions of Chapter 44, Section 10, Municipal Law authorizes indebtedness up to a limit of 5% of the equalized valuation. Debt issued in accordance with this section of the law is designated as being "inside the debt limit". In addition, however, debt may be authorized in excess of that limit for specific purposes. Such debt, when issued, is designated as being "outside the debt limit".

Details related to the Town's general obligation indebtedness at June 30, 2014, and the debt service requirements are as follows:

### Bonds and Notes Payable Schedule – Governmental Funds

| Project                                       | Maturities<br>Through<br>Year | Original<br>Loan<br>Amount | Interest<br>Rate<br>(%) | Outstanding<br>at June 30,<br>2013 | Issued       | Redeemed       | Outstanding<br>at June 30,<br>2014 |
|-----------------------------------------------|-------------------------------|----------------------------|-------------------------|------------------------------------|--------------|----------------|------------------------------------|
| Municipal Purpose Loan of 2006.....           | 2026                          | \$ 2,250,000               | 4.14 - 4.34             | \$ 1,310,000                       | \$ -         | \$ (130,000)   | \$ 1,180,000                       |
| Municipal Purpose Refunding Loan of 2006..... | 2017                          | 1,055,000                  | 4.20 - 5.20             | 1,010,000                          | -            | (255,000)      | 755,000                            |
| Municipal Purpose Loan of 2007.....           | 2027                          | 700,000                    | 4.30 - 4.90             | 490,000                            | -            | (35,000)       | 455,000                            |
| Municipal Purpose Loan of 2009.....           | 2028                          | 2,614,570                  | 3.00 - 5.00             | 1,690,000                          | -            | (230,000)      | 1,460,000                          |
| Municipal Purpose Loan of 2010.....           | 2030                          | 6,782,000                  | 1.50 - 4.50             | 5,185,000                          | -            | (530,000)      | 4,655,000                          |
| Municipal Purpose Loan of 2011.....           | 2031                          | 6,100,000                  | 2.00 - 4.50             | 5,280,000                          | -            | (405,000)      | 4,875,000                          |
| Municipal Purpose Loan of 2012.....           | 2032                          | 5,286,000                  | 2.00 - 4.00             | 4,750,000                          | -            | (525,000)      | 4,225,000                          |
| Municipal Purpose Loan of 2013.....           | 2033                          | 3,140,000                  | 2.00 - 2.75             | 3,140,000                          | -            | (250,000)      | 2,890,000                          |
| Municipal Purpose Loan of 2014.....           | 2034                          | 3,519,000                  | 2.00 - 4.00             | -                                  | 3,519,000    | -              | 3,519,000                          |
| Sub-Total.....                                |                               |                            |                         | 22,855,000                         | 3,519,000    | (2,360,000)    | 24,014,000                         |
| Unamortized Premiums on Bonds.....            |                               |                            |                         | 300,799                            | 224,936      | (267,698)      | 258,037                            |
| Total.....                                    |                               |                            |                         | \$ 23,155,799                      | \$ 3,743,936 | \$ (2,627,698) | \$ 24,272,037                      |

Debt service requirements for principal and interest for Governmental bonds payable in future years are as follows:

| Year       | Principal     | Interest     | Total         |
|------------|---------------|--------------|---------------|
| 2015.....  | \$ 2,664,000  | \$ 726,349   | \$ 3,390,349  |
| 2016.....  | 2,450,000     | 660,159      | 3,110,159     |
| 2017.....  | 2,395,000     | 595,815      | 2,990,815     |
| 2018.....  | 1,925,000     | 536,972      | 2,461,972     |
| 2019.....  | 1,730,000     | 478,345      | 2,208,345     |
| 2020.....  | 1,640,000     | 421,062      | 2,061,062     |
| 2021.....  | 1,545,000     | 366,001      | 1,911,001     |
| 2022.....  | 1,520,000     | 311,381      | 1,831,381     |
| 2023.....  | 1,420,000     | 262,810      | 1,682,810     |
| 2024.....  | 1,340,000     | 216,703      | 1,556,703     |
| 2025.....  | 1,265,000     | 171,964      | 1,436,964     |
| 2026.....  | 1,220,000     | 128,500      | 1,348,500     |
| 2027.....  | 890,000       | 91,311       | 981,311       |
| 2028.....  | 730,000       | 67,498       | 797,498       |
| 2029.....  | 540,000       | 43,081       | 583,081       |
| 2030.....  | 410,000       | 23,931       | 433,931       |
| 2031.....  | 195,000       | 8,147        | 203,147       |
| 2032.....  | 95,000        | 3,067        | 98,067        |
| 2033.....  | 30,000        | 1,217        | 31,217        |
| 2034.....  | 10,000        | 341          | 10,341        |
| Total..... | \$ 24,014,000 | \$ 5,114,654 | \$ 29,128,654 |

**Bonds and Notes Payable Schedule – Water and Sewer Enterprise Fund**

| Project                                       | Maturities<br>Through<br>Year | Original<br>Loan<br>Amount | Interest<br>Rate<br>(%) | Outstanding<br>at June 30,<br>2013 | Issued       | Redeemed       | Outstanding<br>at June 30,<br>2014 |
|-----------------------------------------------|-------------------------------|----------------------------|-------------------------|------------------------------------|--------------|----------------|------------------------------------|
| Municipal Purpose Loan of 2002.....           | 2018                          | \$ 2,130,000               | 2.50 - 4.25             | \$ 700,000                         | \$ -         | \$ (140,000)   | \$ 560,000                         |
| Municipal Purpose Loan of 2006.....           | 2026                          | 4,480,000                  | 4.14                    | 2,890,000                          | -            | (220,000)      | 2,670,000                          |
| Municipal Purpose Refunding Loan of 2006..... | 2017                          | 2,355,000                  | 4.20 - 5.20             | 805,000                            | -            | (245,000)      | 560,000                            |
| Municipal Purpose Loan of 2007.....           | 2027                          | 1,430,000                  | 4.14 - 4.90             | 945,000                            | -            | (80,000)       | 865,000                            |
| Municipal Purpose Loan of 2009.....           | 2029                          | 8,142,000                  | 3.00 - 5.00             | 6,150,000                          | -            | (490,000)      | 5,660,000                          |
| Municipal Purpose Refunding Loan of 2011..... | 2022                          | 3,575,000                  | 2.00 - 4.00             | 3,025,000                          | -            | (415,000)      | 2,610,000                          |
| Municipal Purpose Loan of 2011.....           | 2031                          | 2,286,000                  | 2.00 - 4.50             | 1,990,000                          | -            | (145,000)      | 1,845,000                          |
| MWRA Loan of 2011.....                        | 2017                          | 344,230                    | 0.00                    | 275,384                            | -            | (68,846)       | 206,538                            |
| Municipal Purpose Loan of 2012.....           | 2032                          | 3,101,000                  | 2.00 - 4.00             | 2,775,000                          | -            | (330,000)      | 2,445,000                          |
| Municipal Purpose Loan of 2013.....           | 2033                          | 3,108,000                  | 2.00 - 2.75             | 3,108,000                          | -            | (178,000)      | 2,930,000                          |
| MWRA Loan of 2013.....                        | 2018                          | 174,240                    | 0.00                    | 174,240                            | -            | (34,848)       | 139,392                            |
| Municipal Purpose Loan of 2014.....           | 2034                          | 2,248,000                  | 2.00 - 4.00             | -                                  | 2,248,000    | -              | 2,248,000                          |
| Sub-Total.....                                |                               |                            |                         | 22,837,624                         | 2,248,000    | (2,346,694)    | 22,738,930                         |
| Unamortized Premiums on Bonds.....            |                               |                            |                         | 751,417                            | -            | (59,548)       | 691,869                            |
| Total.....                                    |                               |                            |                         | \$ 23,589,041                      | \$ 2,248,000 | \$ (2,406,242) | \$ 23,430,799                      |

Debt service requirements for principal and interest for water and sewer enterprise fund bonds and notes payable in future years are as follows:

| Year       | Principal     | Interest     | Total         |
|------------|---------------|--------------|---------------|
| 2015.....  | \$ 2,421,694  | \$ 766,664   | \$ 3,188,358  |
| 2016.....  | 2,403,694     | 698,054      | 3,101,748     |
| 2017.....  | 2,393,694     | 625,831      | 3,019,525     |
| 2018.....  | 1,809,848     | 560,793      | 2,370,641     |
| 2019.....  | 1,495,000     | 500,268      | 1,995,268     |
| 2020.....  | 1,465,000     | 443,653      | 1,908,653     |
| 2021.....  | 1,460,000     | 390,266      | 1,850,266     |
| 2022.....  | 1,410,000     | 335,769      | 1,745,769     |
| 2023.....  | 1,050,000     | 288,192      | 1,338,192     |
| 2024.....  | 1,050,000     | 247,792      | 1,297,792     |
| 2025.....  | 1,055,000     | 207,106      | 1,262,106     |
| 2026.....  | 1,055,000     | 166,392      | 1,221,392     |
| 2027.....  | 850,000       | 125,603      | 975,603       |
| 2028.....  | 755,000       | 93,707       | 848,707       |
| 2029.....  | 710,000       | 66,936       | 776,936       |
| 2030.....  | 365,000       | 40,376       | 405,376       |
| 2031.....  | 370,000       | 28,485       | 398,485       |
| 2032.....  | 290,000       | 17,971       | 307,971       |
| 2033.....  | 225,000       | 10,230       | 235,230       |
| 2034.....  | 105,000       | 3,467        | 108,467       |
| Total..... | \$ 22,738,930 | \$ 5,617,555 | \$ 28,356,485 |

**Bonds and Notes Payable Schedule – Electric Light Enterprise Fund**

| Project                             | Maturities<br>Through<br>Year Ended | Original<br>Loan<br>Amount | Interest<br>Rate<br>(%) | Outstanding at<br>December 31,<br>2012 | Issued | Redeemed       | Outstanding at<br>December 31,<br>2013 |
|-------------------------------------|-------------------------------------|----------------------------|-------------------------|----------------------------------------|--------|----------------|----------------------------------------|
| Municipal Purpose Loan of 2009..... | 2028                                | \$ 109,700,000             | 3.00 - 5.00             | \$ 97,455,000                          | \$ -   | \$ (4,415,000) | \$ 93,040,000                          |
| Unamortized Premiums on Bonds.....  |                                     |                            |                         | 6,351,700                              | -      | (728,538)      | 5,623,162                              |
| Total.....                          |                                     |                            |                         | \$ 103,806,700                         | \$ -   | \$ (5,143,538) | \$ 98,663,162                          |

Debt service requirements for principal and interest for electric light enterprise fund bonds and notes payable in future years are as follows:

| Calendar<br>Year Ended | Principal         | Interest             | Total                 |
|------------------------|-------------------|----------------------|-----------------------|
| 2014.....\$            | 4,630,000         | \$ 4,583,794         | \$ 9,213,794          |
| 2015.....              | 4,855,000         | 4,352,294            | 9,207,294             |
| 2016.....              | 5,085,000         | 4,123,194            | 9,208,194             |
| 2017.....              | 5,335,000         | 3,875,944            | 9,210,944             |
| 2018.....              | 5,600,000         | 3,610,244            | 9,210,244             |
| 2019.....              | 5,875,000         | 3,330,244            | 9,205,244             |
| 2020.....              | 6,175,000         | 3,036,494            | 9,211,494             |
| 2021.....              | 6,480,000         | 2,727,744            | 9,207,744             |
| 2022.....              | 6,810,000         | 2,403,744            | 9,213,744             |
| 2023.....              | 7,150,000         | 2,063,244            | 9,213,244             |
| 2024.....              | 7,510,000         | 1,705,744            | 9,215,744             |
| 2025.....              | 7,855,000         | 1,354,844            | 9,209,844             |
| 2026.....              | 8,245,000         | 962,094              | 9,207,094             |
| 2027.....              | 7,930,000         | 549,844              | 8,479,844             |
| 2028.....              | 3,505,000         | 153,344              | 3,658,344             |
| Total.....\$           | <u>93,040,000</u> | <u>\$ 38,832,810</u> | <u>\$ 131,872,810</u> |

Authorized and unissued debt

The Town is subject to various debt limits by statute and may issue additional general obligation debt under the normal debt limit. At June 30, 2014, the Town had the following authorized and unissued debt:

| Purpose                                     | Amount               |
|---------------------------------------------|----------------------|
| Water and sewer projects.....               | \$ 328,000           |
| MWRA.....                                   | 1,893,200            |
| Renovations to Town Hall.....               | 850,000              |
| School projects.....                        | 1,621,000            |
| Water distribution system improvements..... | 4,382,000            |
| Roads.....                                  | 1,800,000            |
| Public safety repairs and equipment.....    | 324,000              |
| Public works repairs and equipment.....     | 278,000              |
| Public works building improvements.....     | 107,000              |
| Public works drainage.....                  | 180,000              |
| Public works dump trucks.....               | 628,000              |
| <b>Total.....</b>                           | <b>\$ 12,391,200</b> |

Changes in Long-term Liabilities

During the year ended June 30, 2014, the following changes occurred in long-term liabilities:

|                                        | Beginning<br>Balance | Bonds and<br>Notes<br>Issued | Bonds and<br>Notes<br>Redeemed | Other<br>Increases | Other<br>Decreases | Ending<br>Balance | Due Within<br>One Year |
|----------------------------------------|----------------------|------------------------------|--------------------------------|--------------------|--------------------|-------------------|------------------------|
| <b>Governmental Activities:</b>        |                      |                              |                                |                    |                    |                   |                        |
| Long-term bonds payable.....           | \$ 22,855,000        | \$ 3,519,000                 | \$ (2,360,000)                 | \$ -               | \$ -               | \$ 24,014,000     | \$ 2,664,000           |
| Add: Unamortized premium on bonds..... | 300,799              | 224,936                      | (267,698)                      | -                  | -                  | 258,037           | 39,444                 |
| Total bonds payable.....               | 23,155,799           | 3,743,936                    | (2,627,698)                    | -                  | -                  | 24,272,037        | 2,703,444              |
| Capital lease obligations.....         | 149,204              | -                            | -                              | -                  | (59,236)           | 89,968            | 28,547                 |
| Compensated absences.....              | 3,421,639            | -                            | -                              | 1,823,803          | (1,766,969)        | 3,478,473         | 1,861,422              |
| Workers' compensation.....             | 645,845              | -                            | -                              | 64,137             | (299,577)          | 410,405           | 219,790                |
| Other postemployment benefits.....     | 50,382,080           | -                            | -                              | 13,743,525         | (5,539,800)        | 58,585,805        | -                      |
| <b>Total governmental activity</b>     |                      |                              |                                |                    |                    |                   |                        |
| long-term liabilities.....             | \$ 77,754,567        | \$ 3,743,936                 | \$ (2,627,698)                 | \$ 15,631,465      | \$ (7,665,582)     | \$ 86,836,688     | \$ 4,813,203           |
| <b>Business-Type Activities:</b>       |                      |                              |                                |                    |                    |                   |                        |
| Bonds and notes payable.....           | \$ 120,292,624       | \$ 2,248,000                 | \$ (6,761,694)                 | \$ -               | \$ -               | \$ 115,778,930    | \$ 7,051,694           |
| Add: Unamortized premium on bonds..... | 7,103,117            | -                            | (788,086)                      | -                  | -                  | 6,315,031         | 786,117                |
| Total bonds payable.....               | 127,395,741          | 2,248,000                    | (7,549,780)                    | -                  | -                  | 122,093,961       | 7,837,811              |
| Fees collected in advance.....         | 514,801              | -                            | -                              | 109,579            | (332,055)          | 292,325           | 163,911                |
| Capital lease obligations.....         | 542,670              | -                            | -                              | 217,555            | (274,831)          | 485,394           | 279,107                |
| Customer deposits payable.....         | 695,058              | -                            | -                              | 48,237             | -                  | 743,295           | -                      |
| Compensated absences.....              | 450,525              | -                            | -                              | 423,417            | (377,697)          | 496,245           | 418,767                |
| Workers' compensation.....             | 122,590              | -                            | -                              | -                  | (81,433)           | 41,157            | 19,123                 |
| Other postemployment benefits.....     | 5,594,248            | -                            | -                              | 1,820,338          | (1,067,681)        | 6,346,905         | -                      |
| <b>Total business-type activity</b>    |                      |                              |                                |                    |                    |                   |                        |
| long-term liabilities.....             | \$ 135,315,633       | \$ 2,248,000                 | \$ (7,549,780)                 | \$ 2,619,126       | \$ (2,133,697)     | \$ 130,499,282    | \$ 8,718,719           |

The governmental activities long-term liabilities are generally liquidated by the general fund. Business-type activities long-term liabilities are liquidated by each respective fund.

**NOTE 9 – GOVERNMENTAL FUND BALANCE CLASSIFICATIONS**

The Town adopted GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, as part of the 2012 reporting. The intention of the GASB is to provide a more structured classification of fund balance and to improve the usefulness of fund balance reporting to the users of the Town's financial statements. The reporting standard establishes a hierarchy for fund balance classifications and the constraints imposed on the uses of those resources.

GASB 54 provides for two major types of fund balances, which are nonspendable and spendable. Nonspendable fund balances are balances that cannot be spent because they are not expected to be converted to cash or they are legally or contractually required to remain intact. Examples of this classification are prepaid items, inventories, and principal (corpus) of an endowment fund. The Town has reported principal portions of endowment funds as nonspendable.

In addition to the nonspendable fund balance, GASB 54 has provided a hierarchy of spendable fund balances, based on a hierarchy of spending constraints.

- Restricted: fund balances that are constrained by external parties, constitutional provisions, or enabling legislation.
- Committed: fund balances that contain self-imposed constraints of the government from its highest level of decision making authority. The Town's highest level of decision making is made by Town Council.
- Assigned: fund balances that contain self-imposed constraints of the government to be used for a particular purpose.
- Unassigned: fund balance of the general fund that is not constrained for any particular purpose.

Massachusetts General Law Ch.40 §5B allows for the establishment of Stabilization funds for one or more different purposes. The creation of a fund requires a two-thirds vote of the legislative body and must clearly define the purpose of the fund. Any change to the purpose of the fund along with any additions to or appropriations from the fund requires a two-thirds vote of the legislative body.

In accordance with Statement No. 54, the stabilization funds have been reported in the general fund. At year end the balance of the general stabilization fund is \$944,572 and the balance of the capital stabilization fund is \$1,000,000.

The Town has classified its fund balances with the following hierarchy:

|                                         | <u>General</u>    | <u>Nonmajor<br/>Governmental<br/>Funds</u> | <u>Total<br/>Governmental<br/>Funds</u> |
|-----------------------------------------|-------------------|--------------------------------------------|-----------------------------------------|
| Fund Balances:                          |                   |                                            |                                         |
| Nonspendable:                           |                   |                                            |                                         |
| Permanent fund principal.....\$         | -                 | \$ 2,564,529                               | \$ 2,564,529                            |
| Restricted for:                         |                   |                                            |                                         |
| Town special revenue funds.....         | -                 | 3,931,357                                  | 3,931,357                               |
| School lunch.....                       | -                 | 74,585                                     | 74,585                                  |
| School revolving funds.....             | -                 | 1,139,709                                  | 1,139,709                               |
| Community preservation fund.....        | -                 | 5,736,488                                  | 5,736,488                               |
| Town capital projects.....              | -                 | 3,374,781                                  | 3,374,781                               |
| Expendable trust funds.....             | -                 | 7,701,292                                  | 7,701,292                               |
| Committed to:                           |                   |                                            |                                         |
| Articles and continuing appropriations: |                   |                                            |                                         |
| General government.....                 | 351,993           | -                                          | 351,993                                 |
| Public safety.....                      | 675,299           | -                                          | 675,299                                 |
| Education.....                          | 492,000           | -                                          | 492,000                                 |
| Public works.....                       | 497,901           | -                                          | 497,901                                 |
| Human services.....                     | 29,869            | -                                          | 29,869                                  |
| Culture and recreation.....             | 2,855             | -                                          | 2,855                                   |
| Assigned to:                            |                   |                                            |                                         |
| Encumbrances:                           |                   |                                            |                                         |
| General government.....                 | 328,930           | -                                          | 328,930                                 |
| Public safety.....                      | 14,955            | -                                          | 14,955                                  |
| Education.....                          | 609,810           | -                                          | 609,810                                 |
| Public works.....                       | 203,302           | -                                          | 203,302                                 |
| Human services.....                     | 129               | -                                          | 129                                     |
| Culture and recreation.....             | 7,016             | -                                          | 7,016                                   |
| Unassigned.....                         | <u>16,356,370</u> | <u>-</u>                                   | <u>16,356,370</u>                       |
| Total Fund Balances.....\$              | <u>19,570,429</u> | <u>\$ 24,522,741</u>                       | <u>\$ 44,093,170</u>                    |

The details for the Committed and Assigned amounts in the table above are provided on the Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual in the *Required Supplementary Information* section of this Report. The amounts are listed under the column titled Amounts Carried Forward to Next Year. The Restricted amounts presented above are for funds that are subject to externally imposed constraints relating to grants, contributions, or laws and regulations by other governments.

#### NOTE 10 – RISK FINANCING

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the Town carries commercial insurance. The amount of claim settlements has not exceeded insurance coverage in any of the previous three years.

The Town is self-insured for its health and workers' compensation insurance activities. Health insurance activities are accounted for in the internal service fund where revenues are recorded when earned and expenses are

recorded when the liability is incurred. Workers' compensation claims are administered by a third party administrator and are funded on a pay-as-you-go basis from annual appropriations.

Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that have been incurred but not reported (IBNR). The result of the process to estimate the claims liability is not an exact amount as it depends on many factors. Accordingly, claims are reevaluated periodically to consider the effects of inflation, recent claims settlement trends, and other economic and social factors.

(a) *Health Insurance*

The estimate of IBNR claims is based on management's best estimate of claims history. The Town purchases individual stop loss insurance for claims in excess of the coverage provided by the Town in the amount of \$100,000 per claim. At June 30, 2014, the amount of the liability for health insurance claims totaled \$1,252,000 which is the best estimate based on available information. Changes in the reported liability since July 1, 2012 are as follows:

|           |    | Balance at<br>Beginning of<br>Year |    | Current Year<br>Claims and<br>Changes in<br>Estimate |    | Claims<br>Payments |    | Balance at<br>Year-End<br>Currently Due |
|-----------|----|------------------------------------|----|------------------------------------------------------|----|--------------------|----|-----------------------------------------|
|           |    |                                    |    |                                                      |    |                    |    |                                         |
| 2013..... | \$ | 1,175,000                          | \$ | 13,729,643                                           | \$ | (13,681,143)       | \$ | 1,223,500                               |
| 2014..... |    | 1,223,500                          |    | 13,832,892                                           |    | (13,804,392)       |    | 1,252,000                               |

(b) *Workers' Compensation*

The estimated future workers' compensation liability is based on history and injury type. The Town purchases individual workers' compensation insurance for claims in excess of the coverage provided by the Town in the amounts ranging between \$300,000 and \$500,000 per claim. At June 30, 2014, the amount of the liability for workers' compensation claims totaled \$451,562. Changes in the reported liability since July 1, 2012 are as follows:

|           |    | Balance at<br>Beginning of<br>Year |    | Current Year<br>Claims and<br>Changes in<br>Estimate |    | Claims<br>Payments |    | Balance at<br>Year-End |
|-----------|----|------------------------------------|----|------------------------------------------------------|----|--------------------|----|------------------------|
|           |    |                                    |    |                                                      |    |                    |    |                        |
| 2013..... | \$ | 502,015                            | \$ | 812,597                                              | \$ | (546,177)          | \$ | 768,435                |
| 2014..... |    | 768,435                            |    | 118,904                                              |    | (435,777)          |    | 451,562                |

The BELD participates in the Massachusetts Municipal Self-Insurance Trust (the Trust) with 17 other municipal light departments for the purpose of sharing excess liability and directors' and officers' liability risks. Through the Trust, BELD is commercially insured for \$25,000,000 per occurrence, with a \$500,000 deductible that would be paid by the Trust. Each of the participating light department's contributes to the Trust based on its share of the group's total kilowatt-hour sales. Payments for claims under the deductible limit are funded by trust assets or, if required, additional contributions from the participants. The BELD considers its share of potential losses to be immaterial to its financial statements as of December 31, 2013.



**NOTE 11 – PENSION PLAN**

*Plan Description* - The Town contributes to the System, a cost-sharing, multiple-employer defined benefit pension plan administered by the Braintree Contributory Retirement Board. Substantially all employees are members of the System, except for public school teachers and certain administrators who are members of the Massachusetts Teachers Retirement System, to which the Town does not contribute. Pension benefits and administrative expenses paid by the Teachers Retirement Board are the legal responsibility of the Commonwealth. The amount of these on-behalf payments totaled approximately \$13,718,000 for the year ended June 30, 2014, and, accordingly, are reported in the general fund as intergovernmental revenues and pension expenditures.

The System provides retirement, disability and death benefits to plan members and beneficiaries. Chapter 32 of the MGL assigns authority to establish and amend benefit provisions of the plan. Cost-of-living adjustments granted between 1981 and 1997 and any increase in other benefits imposed by the Commonwealth's state law during those years are borne by the Commonwealth and are deposited into the pension fund. Cost-of-living adjustments granted after 1997 must be approved by the Braintree Contributory Retirement Board and are borne by the System. The System issues a publicly available unaudited financial report in accordance with guidelines established by the Commonwealth's PERAC. That report may be obtained by contacting the System located at 74 Pond Street, Braintree, Massachusetts, 02184.

At December 31, 2013, the System's membership consists of the following:

|                                                              |                     |
|--------------------------------------------------------------|---------------------|
| Active members.....                                          | 752                 |
| Inactive members.....                                        | 79                  |
| Disabled members.....                                        | 56                  |
| Retirees and beneficiaries currently receiving benefits..... | <u>453</u>          |
| Total.....                                                   | <u><u>1,340</u></u> |

*Funding Policy* - Plan members are required to contribute to the System at rates ranging from 5% to 11% of annual covered compensation. The Town is required to pay into the System its share of the system-wide actuarial determined contribution that is apportioned among the employers based on active current payroll. Administrative expenses are funded through investment earnings. The current and two preceding years apportionment of the annual pension cost between the two employers required the Town to contribute 98.5% of the total. Chapter 32 of the MGL governs the contributions of plan members and the Town.

*Annual Pension Cost* - The Town contributions to the System for the years ended June 30, 2014, 2013, and 2012 were \$7,956,604, \$7,455,924 and \$7,201,414, which equaled its required contribution for each year. At June 30, 2014, the Town did not have a net pension obligation. The required contribution was determined as part of the January 1, 2014, actuarial valuation using the entry age normal actuarial cost method. The actuarial assumptions included a 7.75% investment rate of return and projected salary and inflation increases of 4.0% per year. The actuarial value of the System's assets was determined using the fair value of the assets. The System's unfunded actuarial accrued liability is being amortized as a level percentage of projected payrolls on a closed basis. The remaining amortization period at January 1, 2014, was 19 years. The general fund and the enterprise funds each pay their respective portions of the total pension expense annually.

**Schedule of Funding Progress (dollar amounts in thousands)**

| Actuarial<br>Valuation<br>Date | Actuarial<br>Value of<br>Assets<br>(A) | Actuarial<br>Accrued<br>Liability (AAL)<br>Entry Age<br>(B) | Unfunded<br>AAL<br>(UAAL)<br>(B-A) | Funded<br>Ratio<br>(A/B) | Covered<br>Payroll<br>(C) | UAAL as a<br>Percentage<br>of Covered<br>Payroll<br>((B-A)/C) |
|--------------------------------|----------------------------------------|-------------------------------------------------------------|------------------------------------|--------------------------|---------------------------|---------------------------------------------------------------|
| 1/1/14                         | \$ 159,452                             | \$ 242,397                                                  | \$ 82,945                          | 65.8%                    | \$ 38,444                 | 215.8%                                                        |
| 1/1/12                         | 137,542                                | 220,508                                                     | 82,966                             | 62.4%                    | 36,453                    | 227.6%                                                        |
| 1/1/10                         | 137,153                                | 202,777                                                     | 65,624                             | 67.6%                    | 35,051                    | 187.2%                                                        |
| 1/1/08                         | 141,346                                | 189,266                                                     | 47,920                             | 74.7%                    | 33,894                    | 141.4%                                                        |
| 1/1/06                         | 119,722                                | 167,313                                                     | 47,591                             | 71.6%                    | 30,861                    | 154.2%                                                        |
| 1/1/04                         | 103,345                                | 151,324                                                     | 47,979                             | 68.3%                    | 29,450                    | 162.9%                                                        |

Funding progress is reported based on the biennial actuarial valuation performed by the System, and is being accumulated on a biennial basis. The Town is responsible for approximately 98% of the unfunded liability.

**NOTE 12 – POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS**

*Plan Description* – The Town administers a single-employer defined benefit healthcare plan (“the Retiree Health Plan”). The plan provides lifetime healthcare and life insurance for eligible retirees and their spouses through the Town’s group health insurance plan, which covers both active and retired members, including teachers. Chapter 32B of the MGL assigns authority to establish and amend benefit provisions of the Plan. Medical and prescription drug benefits are provided to all eligible retirees through a variety of plans offered by Blue Cross Blue Shield of Massachusetts, Harvard Pilgrim Health Care, and Tufts Health Plan. Benefit provisions are negotiated between the Town and the unions representing Town employees and are renegotiated each bargaining period. The Retiree Health Plan does not issue a publicly available financial report.

At January 1, 2014, the Plan’s membership consisted of the following:

|                                                      |                     |
|------------------------------------------------------|---------------------|
| Current retirees, beneficiaries, and dependents..... | 658                 |
| Current active members.....                          | <u>1,235</u>        |
| Total.....                                           | <u><u>1,893</u></u> |

*Funding Policy* – Contributions requirements are also negotiated between the Town and union representatives. The required contribution is based on a pay-as-you-go financing requirement. Retired plan members and beneficiaries currently receiving benefits are required to contribute between 33% and 50% of the cost of benefits provided depending on the plan they choose. The Town is required to contribute the balance of the current premiums and may contribute additional amounts to pre-fund benefits. The Town contributed approximately \$5.8 million including a pre-funding contribution of approximately \$704,000 during 2014 and the BELD contributed approximately \$950,000 including a pre-funding contribution of \$520,000 during calendar year 2013 towards these benefits. Administrative costs of the Plan are assumed to be included in the fully insured premium rates.

The Commonwealth of Massachusetts passed special legislation that has allowed the Town to establish the Postemployment Benefits Trust Fund and to begin pre-funding its OPEB liabilities. Through June 30, 2014, the Town has accumulated approximately \$3,206,000 towards these future liabilities.

*Annual OPEB Costs and Net OPEB Obligation* – The Town's annual OPEB cost (expense) is calculated based on the *annual required contribution of the employer (ARC)*, an amount actuarially determined in accordance with the parameters of GASB Statement #45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The components of the Town's and the BELD's annual OPEB cost for the periods, the amount actually contributed to the plan, and changes in the net OPEB obligation are summarized in the following table:

|                                                  |    |                          |
|--------------------------------------------------|----|--------------------------|
| Annual required contribution.....                | \$ | 16,108,388               |
| Interest on net OPEB obligation.....             |    | 2,054,642                |
| Adjustments to annual required contribution..... |    | <u>(2,480,194)</u>       |
| Annual OPEB cost/expense.....                    |    | 15,682,836               |
| Contributions made.....                          |    | <u>(6,726,454)</u>       |
| Increase/(Decrease) in net OPEB obligation.....  |    | 8,956,382                |
| Net OPEB obligation - beginning of year.....     |    | <u>55,976,328</u>        |
| Net OPEB obligation - end of year.....           | \$ | <u><u>64,932,710</u></u> |

The annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the current and two previous years was as follows:

| Year Ended | Annual OPEB Cost | Percentage of Annual OPEB Cost Contributed | Net OPEB Obligation |
|------------|------------------|--------------------------------------------|---------------------|
| 6/30/2014  | \$ 15,682,836    | 43%                                        | \$ 64,932,710       |
| 6/30/2013  | 14,957,457       | 42%                                        | 55,976,328          |
| 6/30/2012  | 14,569,998       | 46%                                        | 47,256,055          |

*Funded Status and Funding Progress* – The funded status of the Plan as of the most recent and two prior actuarial valuation dates are as follows:

| Actuarial Valuation Date | Actuarial Value of Assets (A) | Actuarial Accrued Liability (AAL) Projected Unit Credit (B) | Unfunded AAL (UAAL) (B-A) | Funded Ratio (A/B) | Covered Payroll (C) | UAAL as a Percentage of Covered Payroll ((B-A)/C) |
|--------------------------|-------------------------------|-------------------------------------------------------------|---------------------------|--------------------|---------------------|---------------------------------------------------|
| 1/1/2014                 | \$ 2,943,163                  | \$ 188,740,599                                              | \$ 185,797,436            | 1.6%               | \$ 71,715,774       | 259.07%                                           |
| 1/1/2012                 | 652,936                       | 189,802,014                                                 | 189,149,078               | 0.3%               | 68,300,737          | 276.94%                                           |
| 1/1/2010                 | -                             | 192,200,348                                                 | 192,200,348               | 0%                 | 61,475,231          | 312.65%                                           |

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the basic financial statements,

presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

*Actuarial Methods and Assumptions* – Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effect of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The following additional information is provided as of the latest actuarial valuation:

**Actuarial Methods:**

|                                    |                                                                                    |
|------------------------------------|------------------------------------------------------------------------------------|
| Valuation date.....                | 1/1/2014                                                                           |
| Actuarial cost method.....         | Projected Unit Credit                                                              |
| Amortization method.....           | Amortization payments increasing at 3.25%,<br>per year over 30 years at transition |
| Remaining amortization period..... | 24 years at January 1, 2014, closed                                                |
| Asset valuation method.....        | Market value                                                                       |

**Actuarial Assumptions:**

|                                   |                |
|-----------------------------------|----------------|
| Investment rate of return.....    | 4.00%          |
| Inflation rate.....               | 2.50% per year |
| Projected salary increases.....   | 3.00% per year |
| Medical/drug cost trend rate..... | 5.00% per year |

## NOTE 13 – COMMITMENTS

Under the terms of an Administrative Consent Order (ACO) from the Commonwealth's Department of Environmental Protection, the Town is obligated to make various repairs and improvements to its sewer and drainage system. Accordingly, the Town has expended over \$13.5 million on improvements to the system over the last 12 years to comply with the ACO.

The Town has entered into contracts totaling approximately \$4.4 million for various public works, school, public safety building projects. The Town has authorized water system and public works renovations of approximately \$4.7 million. The Town also plans to authorize and contract for an additional \$12.1 million for school, recreation facility, roadway and building projects.

The BELD has entered into a Power Sales Agreement (PSA), as a participant in Nuclear Project No. 5, with Massachusetts Municipal Wholesale Electric Company (MMWEC) for a share of the power supply capability of Seabrook Unit 1. BELD effectively participates in a 0.6% (7 MW) share of Seabrook Unit 1. Under the terms of the PSA, the BELD is obligated to pay for its share of MMWEC's actual operating and capital costs, including decommissioning, interest and financing costs related to this generating unit. Seabrook Unit 1 began commercial operations in 1990, and its operating license expires in 2030. The BELD's obligations to pay are not contingent on the future operation of the unit. The BELD's total principal obligation, excluding operating and maintenance, interest and decommissioning expenses associated with its share of MMWEC's Seabrook Unit 1 outstanding debt, is approximately \$7,159,000 at December 31, 2013.

The BELD has also entered into various long-term agreements to purchase power from other utilities. At December 31, 2013, the estimated capacity costs relating to these agreements total approximately \$19,850,000.

The amount estimated for 2014 is \$4,760,000 with annual decrease estimated as contract entitlements decreases and expires through 2022.

#### NOTE 14 – CONTINGENCIES

The Town participates in a number of federal award programs. Although the grant programs have been audited in accordance with the provisions of the Single Audit Act Amendments of 1996 through June 30, 2014, these programs are still subject to financial and compliance audits. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although it is expected such amounts, if any, to be immaterial.

The BELD is subject, like other electric utilities, to evolving standards administered by federal, state and local authorities relating to the quality of the environment. These standards affect the sighting of electric property, ambient air and water quality, plant safety and other environmental factors. These standards have had an impact on the BELD's operations in the past and they will continue to have an impact on future operations, capital costs and construction schedules.

Various legal actions and claims are pending. Litigation is subject to many uncertainties, and the outcome of individual litigated matters is not always predictable. Although the amount of liability, if any, at June 30, 2014, cannot be ascertained, management believes any resulting liability should not materially affect the financial statements at June 30, 2014.

#### NOTE 15 – IMPLEMENTATION OF NEW GASB PRONOUNCEMENTS

During 2014, the following GASB pronouncements were implemented:

- GASB Statement #65, *Items Previously Reported as Assets and Liabilities*. Financial statement changes include deferred outflows and inflows being presented in the Statement of Net Position. Notes to the basic financial statements were changed to provide additional disclosure on deferred outflows of resources and deferred inflows of resources.
- GASB Statement #70, *Accounting and Financial Reporting for Nonexchange Financial Guarantees*. The implementation of this pronouncement did not impact the basic financial statements.

The following GASB pronouncements will be implemented in future years:

- The GASB issued Statement #67, *Financial Reporting for Pension Plans*, which is required to be implemented in 2015.
- The GASB issued Statement #68, *Accounting and Financial Reporting for Pensions*, which is required to be implemented in 2015.
- The GASB issued Statement #69, *Government Combinations and Disposals of Government Operations*, which is required to be implemented in 2015.
- The GASB issued Statement #71, *Pension Transition for Contributions Made Subsequent to the Measurement Date*, which is required to be implemented simultaneously with GASB Statement #68 in 2015.

Management is currently assessing the impact the implementation of these pronouncements will have on the basic financial statements.

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## ***Required Supplementary Information***



# ***General Fund Budgetary Comparison Schedule***

The General Fund is the general operating fund of the Town. It is used to account for all of the Town's financial resources, except those required to be accounted for in another fund.

**GENERAL FUND**  
**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL**

YEAR ENDED JUNE 30, 2014

|                                                                     | Budgeted Amounts |               |    | Actual      | Amounts         | Variance      |
|---------------------------------------------------------------------|------------------|---------------|----|-------------|-----------------|---------------|
|                                                                     | Original         | Final         |    | Budgetary   | Carried Forward | to Final      |
|                                                                     | Budget           | Budget        |    | Amounts     | To Next Year    | Budget        |
| REVENUES:                                                           |                  |               |    |             |                 |               |
| Real estate and personal property taxes,<br>net of tax refunds..... | \$ 75,969,210    | \$ 75,969,210 | \$ | 76,086,774  | \$ -            | \$ 117,564    |
| Tax liens.....                                                      | -                | -             |    | 407,348     | -               | 407,348       |
| Motor vehicle and other excise taxes.....                           | 4,527,000        | 4,527,000     |    | 5,259,928   | -               | 732,928       |
| Hotel/motel tax.....                                                | 1,050,000        | 1,050,000     |    | 1,324,541   | -               | 274,541       |
| Meals tax.....                                                      | 700,000          | 700,000       |    | 807,740     | -               | 107,740       |
| Penalties and interest on taxes.....                                | 340,000          | 340,000       |    | 475,877     | -               | 135,877       |
| Payments in lieu of taxes.....                                      | 2,230,000        | 2,230,000     |    | 1,524,854   | -               | (705,146) (1) |
| Intergovernmental.....                                              | 19,705,394       | 19,705,394    |    | 20,681,570  | -               | 976,176       |
| Departmental and other.....                                         | 4,970,950        | 4,970,950     |    | 4,942,734   | -               | (28,216)      |
| Investment income.....                                              | 130,000          | 130,000       |    | 193,757     | -               | 63,757        |
| TOTAL REVENUES.....                                                 | 109,622,554      | 109,622,554   |    | 111,705,123 | -               | 2,082,569     |
| EXPENDITURES:                                                       |                  |               |    |             |                 |               |
| Current:                                                            |                  |               |    |             |                 |               |
| General Government:                                                 |                  |               |    |             |                 |               |
| Town Council                                                        |                  |               |    |             |                 |               |
| Administration.....                                                 | 194,028          | 195,099       |    | 184,833     | -               | 10,266        |
| Reserve Fund.....                                                   | 40,000           | 359           |    | -           | -               | 359           |
| Internal Audit.....                                                 | 74,000           | 74,000        |    | 46,669      | -               | 27,331        |
| Total.....                                                          | 308,028          | 269,458       |    | 231,502     | -               | 37,956        |
| Mayor's Office                                                      |                  |               |    |             |                 |               |
| Administration.....                                                 | 422,921          | 429,584       |    | 419,850     | 32              | 9,702         |
| Fair Housing.....                                                   | 2,275            | 2,275         |    | -           | -               | 2,275         |
| Commission on Disabilities.....                                     | 1,025            | 1,025         |    | 120         | -               | 905           |
| Transition Costs.....                                               | 1,129            | 1,129         |    | -           | 1,129           | -             |
| Articles.....                                                       | 4,535            | 4,535         |    | -           | 4,535           | -             |
| Total.....                                                          | 431,885          | 438,548       |    | 419,970     | 5,696           | 12,882        |
| Finance Department                                                  |                  |               |    |             |                 |               |
| Administration.....                                                 | 747,442          | 131,140       |    | 130,980     | -               | 160           |
| Accounting.....                                                     | 238,756          | 241,987       |    | 229,850     | 149             | 11,988        |
| Assessing.....                                                      | 275,273          | 278,477       |    | 261,863     | -               | 16,614        |
| Information Technology.....                                         | 507,890          | 507,670       |    | 331,637     | 97,008          | 79,025        |
| General Insurances.....                                             | 495,000          | 450,475       |    | 433,381     | -               | 17,094        |
| Treasurer/Collector.....                                            | 1,138,702        | 1,146,676     |    | 1,082,599   | 19,400          | 44,677        |
| Bond Principal.....                                                 | 2,360,000        | 2,360,000     |    | 2,360,000   | -               | -             |
| Bond Interest.....                                                  | 740,756          | 740,756       |    | 740,756     | -               | -             |
| Leases.....                                                         | 123,660          | 123,660       |    | 123,461     | -               | 199           |
| Actuarial Study.....                                                | 13,000           | 13,000        |    | -           | 13,000          | -             |
| Capital Project.....                                                | 31,346           | 31,346        |    | -           | 31,346          | -             |
| Total.....                                                          | 6,671,825        | 6,025,187     |    | 5,694,527   | 160,903         | 169,757       |
| Law Department                                                      |                  |               |    |             |                 |               |
| Administration.....                                                 | 223,239          | 295,321       |    | 285,945     | 2,245           | 7,131         |
| Licensing Board.....                                                | 29,612           | 29,612        |    | 29,121      | -               | 491           |
| Total.....                                                          | 252,851          | 324,933       |    | 315,066     | 2,245           | 7,622         |
| Human Resources                                                     |                  |               |    |             |                 |               |
| Administration.....                                                 | 546,176          | 426,168       |    | 362,191     | -               | 63,977        |
| Employee Benefits.....                                              | 16,821,960       | 16,847,691    |    | 15,633,706  | 158,835         | 1,055,150     |
| Veterans Benefits.....                                              | 351,465          | 327,564       |    | 313,198     | -               | 14,366        |
| Celebrations.....                                                   | 7,000            | 7,000         |    | 6,437       | -               | 563           |
| Total.....                                                          | 17,726,601       | 17,608,423    |    | 16,315,532  | 158,835         | 1,134,056     |
| Town Clerk                                                          |                  |               |    |             |                 |               |
| Administration.....                                                 | 108,155          | 127,640       |    | 115,235     | -               | 12,405        |
| Elections.....                                                      | 42,986           | 42,986        |    | 42,770      | -               | 216           |
| Registration.....                                                   | 143,195          | 146,067       |    | 142,784     | -               | 3,283         |
| Total.....                                                          | 294,336          | 316,693       |    | 300,789     | -               | 15,904        |

(1) This variance relates to a change in the PILOT Agreement with the BELD.

(Continued)

**GENERAL FUND**  
**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL**

YEAR ENDED JUNE 30, 2014

|                                           | Budgeted Amounts   |                   | Actual<br>Budgetary<br>Amounts | Amounts<br>Carried Forward<br>To Next Year | Variance<br>to Final<br>Budget |
|-------------------------------------------|--------------------|-------------------|--------------------------------|--------------------------------------------|--------------------------------|
|                                           | Original<br>Budget | Final<br>Budget   |                                |                                            |                                |
| <b>Planning and Community Development</b> |                    |                   |                                |                                            |                                |
| Administration.....                       | 146,677            | 149,857           | 140,100                        | 9,750                                      | 7                              |
| Planning.....                             | 102,033            | 103,458           | 101,807                        | 51                                         | 1,600                          |
| Conservation.....                         | 124,425            | 125,850           | 84,931                         | 33,395                                     | 7,524                          |
| Economic Development.....                 | 81,832             | 81,832            | 65,895                         | 7,865                                      | 8,072                          |
| Historical Commission.....                | 2,930              | 2,930             | 2,563                          | 200                                        | 167                            |
| Capital Projects.....                     | 312,000            | 312,000           | 10,017                         | 301,983                                    | -                              |
| Total.....                                | 769,897            | 775,927           | 405,313                        | 353,244                                    | 17,370                         |
| <b>Total General Government.....</b>      | <b>26,455,423</b>  | <b>25,759,169</b> | <b>23,682,699</b>              | <b>680,923</b>                             | <b>1,395,547</b>               |
| <b>Public Safety:</b>                     |                    |                   |                                |                                            |                                |
| <b>Police</b>                             |                    |                   |                                |                                            |                                |
| Administration.....                       | 747,565            | 764,708           | 722,969                        | 2,750                                      | 38,989                         |
| Building Maintenance.....                 | 123,600            | 123,600           | 118,289                        | 800                                        | 4,511                          |
| Equipment Maintenance.....                | 235,854            | 275,854           | 252,697                        | -                                          | 23,157                         |
| Patrol Bureau.....                        | 4,608,472          | 4,964,869         | 4,935,073                      | -                                          | 29,796                         |
| Communications.....                       | 748,039            | 629,082           | 570,783                        | -                                          | 58,299                         |
| Detective Bureau.....                     | 1,030,923          | 1,038,342         | 997,093                        | 2,636                                      | 38,613                         |
| Traffic Bureau.....                       | 169,936            | 169,936           | 157,735                        | -                                          | 12,201                         |
| Special Services/Community Policing.....  | 562,227            | 562,227           | 546,356                        | -                                          | 15,871                         |
| Harbormaster.....                         | 4,350              | 4,350             | 3,437                          | -                                          | 913                            |
| Animal Control.....                       | 59,974             | 60,939            | 53,630                         | 220                                        | 7,089                          |
| Capital Projects.....                     | 477,356            | 477,356           | 233,532                        | 243,824                                    | -                              |
| Total.....                                | 8,768,296          | 9,071,263         | 8,591,594                      | 250,230                                    | 229,439                        |
| <b>Fire</b>                               |                    |                   |                                |                                            |                                |
| Administration.....                       | 253,460            | 255,527           | 243,685                        | -                                          | 11,842                         |
| Building Maintenance.....                 | 125,877            | 170,877           | 170,781                        | -                                          | 96                             |
| Equipment Maintenance.....                | 147,946            | 217,946           | 217,856                        | -                                          | 90                             |
| Fire Suppression.....                     | 6,469,646          | 6,844,646         | 6,730,799                      | -                                          | 113,847                        |
| Fire Alarm Repair.....                    | 116,490            | 116,490           | 115,519                        | -                                          | 971                            |
| Fire Hazmat.....                          | 97,263             | 97,263            | 96,381                         | -                                          | 882                            |
| Fire Prevention.....                      | 102,689            | 102,689           | 102,230                        | -                                          | 459                            |
| Training.....                             | 102,893            | 102,893           | 81,136                         | -                                          | 21,757                         |
| Capital Project.....                      | 424,300            | 424,300           | 49,766                         | 374,534                                    | -                              |
| Total.....                                | 7,840,564          | 8,332,631         | 7,808,153                      | 374,534                                    | 149,944                        |
| <b>Municipal Licenses and Inspection</b>  |                    |                   |                                |                                            |                                |
| Administration.....                       | 198,309            | 219,929           | 202,046                        | 850                                        | 17,033                         |
| Equipment Maintenance.....                | 4,600              | 4,600             | 2,014                          | 2,500                                      | 86                             |
| Inspections/Code Enforcement.....         | 426,813            | 437,225           | 420,802                        | 5,000                                      | 11,423                         |
| Health.....                               | 209,245            | 213,312           | 210,212                        | 200                                        | 2,900                          |
| Zoning Board of Appeals.....              | 300                | 300               | 250                            | -                                          | 50                             |
| Articles.....                             | 56,940             | 56,940            | -                              | 56,940                                     | -                              |
| Total.....                                | 896,207            | 932,306           | 835,324                        | 65,490                                     | 31,492                         |
| <b>Total Public Safety.....</b>           | <b>17,505,067</b>  | <b>18,336,200</b> | <b>17,235,071</b>              | <b>690,254</b>                             | <b>410,875</b>                 |
| <b>Education:</b>                         |                    |                   |                                |                                            |                                |
| Education.....                            | 54,271,142         | 55,108,685        | 54,389,876                     | 609,810                                    | 108,999                        |
| Regional School District.....             | 2,130,748          | 2,130,748         | 2,130,748                      | -                                          | -                              |
| Capital Project.....                      | 492,000            | 492,000           | -                              | 492,000                                    | -                              |
| <b>Total Education.....</b>               | <b>56,893,890</b>  | <b>57,731,433</b> | <b>56,520,624</b>              | <b>1,101,810</b>                           | <b>108,999</b>                 |

(Continued)

**GENERAL FUND**  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -  
BUDGET AND ACTUAL

YEAR ENDED JUNE 30, 2014

|                                                                   | Budgeted Amounts   |                 | Actual<br>Budgetary<br>Amounts | Amounts<br>Carried Forward<br>To Next Year | Variance<br>to Final<br>Budget |
|-------------------------------------------------------------------|--------------------|-----------------|--------------------------------|--------------------------------------------|--------------------------------|
|                                                                   | Original<br>Budget | Final<br>Budget |                                |                                            |                                |
| Public Works:                                                     |                    |                 |                                |                                            |                                |
| Public Works                                                      |                    |                 |                                |                                            |                                |
| Administration.....                                               | 282,676            | 288,283         | 288,024                        | 140                                        | 119                            |
| Facilities and Equipment Maintenance.....                         | 802,687            | 941,327         | 857,868                        | 36,638                                     | 46,821                         |
| Equipment Maintenance.....                                        | 292,748            | 292,748         | 269,391                        | 625                                        | 22,732                         |
| Engineering.....                                                  | 174,435            | 176,512         | 176,472                        | -                                          | 40                             |
| Construction Administration.....                                  | 192,525            | 200,902         | 200,891                        | -                                          | 11                             |
| Highway.....                                                      | 1,314,845          | 1,360,883       | 1,196,929                      | 110,798                                    | 53,156                         |
| Drains.....                                                       | 40,000             | 40,000          | 37,536                         | 616                                        | 1,848                          |
| Sidewalks.....                                                    | 30,000             | 30,000          | 28,458                         | -                                          | 1,542                          |
| Street Lighting.....                                              | 355,000            | 355,000         | 355,000                        | -                                          | -                              |
| Traffic.....                                                      | 214,552            | 220,423         | 179,191                        | 1,000                                      | 40,232                         |
| Snow and Ice.....                                                 | 400,000            | 1,064,440       | 1,064,440                      | -                                          | -                              |
| Environmental Affairs and Waste Collection.....                   | 1,501,954          | 1,605,740       | 1,498,193                      | 51,726                                     | 55,821                         |
| Cemetery.....                                                     | 80,248             | 81,213          | 81,211                         | -                                          | 2                              |
| Maintenance Town Hall.....                                        | 95,000             | 95,000          | 94,346                         | -                                          | 654                            |
| Recreation and Community Events.....                              | 146,748            | 150,643         | 141,553                        | -                                          | 9,090                          |
| Watson Building Maintenance.....                                  | 54,813             | 54,813          | 29,942                         | -                                          | 24,871                         |
| Grounds Maintenance.....                                          | 573,116            | 608,102         | 544,144                        | 1,760                                      | 62,198                         |
| Summer Programs.....                                              | 178,650            | 170,067         | 143,776                        | -                                          | 26,291                         |
| Brawley Recreation.....                                           | 94,180             | 94,180          | 94,180                         | -                                          | -                              |
| Capital Project.....                                              | 80,294             | 80,294          | -                              | 80,294                                     | -                              |
| Articles.....                                                     | 425,225            | 424,625         | 7,019                          | 417,606                                    | -                              |
| Total Public Works.....                                           | 7,329,696          | 8,335,195       | 7,288,564                      | 701,203                                    | 345,428                        |
| Human Services:                                                   |                    |                 |                                |                                            |                                |
| Council on Aging                                                  |                    |                 |                                |                                            |                                |
| Administration.....                                               | 194,383            | 198,315         | 197,191                        | -                                          | 1,124                          |
| Equipment Maintenance.....                                        | 40,007             | 50,228          | 42,982                         | 129                                        | 7,117                          |
| Building Maintenance.....                                         | 20,713             | 20,713          | 20,707                         | -                                          | 6                              |
| Articles.....                                                     | 36,169             | 36,169          | 6,300                          | 29,869                                     | -                              |
| Total Human Services.....                                         | 291,272            | 305,425         | 267,180                        | 29,998                                     | 8,247                          |
| Culture and Recreation:                                           |                    |                 |                                |                                            |                                |
| Library                                                           |                    |                 |                                |                                            |                                |
| Administration.....                                               | 188,881            | 193,636         | 192,114                        | -                                          | 1,522                          |
| Building Maintenance.....                                         | 112,500            | 112,500         | 112,468                        | -                                          | 32                             |
| Equipment Maintenance.....                                        | 1,000              | 1,000           | 981                            | -                                          | 19                             |
| Technology.....                                                   | 52,000             | 52,000          | 48,407                         | 3,000                                      | 593                            |
| Current Topics and Titles.....                                    | 851,824            | 880,709         | 799,907                        | 4,016                                      | 76,786                         |
| Lifelong Learning.....                                            | 121,340            | 123,815         | 123,297                        | -                                          | 518                            |
| Community Commons.....                                            | 17,128             | 17,128          | 13,876                         | -                                          | 3,252                          |
| Capital Project.....                                              | 11,360             | 11,360          | 8,505                          | 2,855                                      | -                              |
| Total Culture and Recreation.....                                 | 1,356,033          | 1,392,148       | 1,299,555                      | 9,871                                      | 82,722                         |
| State and County Assessments.....                                 | 3,608,396          | 3,608,396       | 3,636,782                      | -                                          | (28,386)                       |
| TOTAL EXPENDITURES.....                                           | 113,439,777        | 115,467,966     | 109,930,475                    | 3,214,059                                  | 2,323,432                      |
| EXCESS (DEFICIENCY) OF REVENUES<br>OVER (UNDER) EXPENDITURES..... | (3,817,223)        | (5,845,412)     | 1,774,648                      | (3,214,059)                                | 4,406,001                      |
| OTHER FINANCING SOURCES (USES):                                   |                    |                 |                                |                                            |                                |
| Transfers in.....                                                 | 659,303            | 1,693,797       | 1,693,797                      | -                                          | -                              |
| Transfers out.....                                                | (1,735,363)        | (3,137,554)     | (3,137,554)                    | -                                          | -                              |
| TOTAL OTHER FINANCING<br>SOURCES (USES).....                      | (1,076,060)        | (1,443,757)     | (1,443,757)                    | -                                          | -                              |
| NET CHANGE IN FUND BALANCE.....                                   | (4,893,283)        | (7,289,169)     | 330,891                        | (3,214,059)                                | 4,406,001                      |
| BUDGETARY FUND BALANCE, Beginning of year.....                    | 19,717,047         | 19,717,047      | 19,717,047                     | -                                          | -                              |
| BUDGETARY FUND BALANCE, End of year..... \$                       | 14,823,764         | \$ 12,427,878   | \$ 20,047,938                  | \$ (3,214,059)                             | \$ 4,406,001                   |

See notes to required supplementary information.

(Concluded)

# ***Retirement System Schedules of Funding Progress and Employer Contributions***

The Retirement System Schedule of Funding Progress presents multiyear trend information, relating to the cost-sharing plan as a whole, of which the Town is one participating employer, about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

The Retirement System Schedule of Employer Contributions presents multiyear trend information for required and actual contributions relating to the cost-sharing plan as a whole, of which the Town is one participating employer, as well as the Town's proportionate share of the plan's annual contribution.

**BRAINTREE CONTRIBUTORY RETIREMENT SYSTEM**  
**SCHEDULE OF FUNDING PROGRESS**

(Dollar amounts in thousands)

| Actuarial<br>Valuation<br>Date | Actuarial<br>Value of<br>Assets<br>(A) | Actuarial<br>Accrued<br>Liability (AAL)<br>Entry Age<br>(B) | Unfunded<br>AAL<br>(UAAL)<br>(B-A) | Funded<br>Ratio<br>(A/B) | Covered<br>Payroll<br>(C) | UAAL as a<br>Percentage<br>of Covered<br>Payroll<br>((B-A)/C) |
|--------------------------------|----------------------------------------|-------------------------------------------------------------|------------------------------------|--------------------------|---------------------------|---------------------------------------------------------------|
| 1/1/14                         | \$ 159,452                             | \$ 242,397                                                  | \$ 82,945                          | 65.8%                    | \$ 38,444                 | 215.8%                                                        |
| 1/1/12                         | 137,542                                | 220,508                                                     | 82,966                             | 62.4%                    | 36,453                    | 227.6%                                                        |
| 1/1/10                         | 137,153                                | 202,777                                                     | 65,624                             | 67.6%                    | 35,051                    | 187.2%                                                        |
| 1/1/08                         | 141,346                                | 189,266                                                     | 47,920                             | 74.7%                    | 33,894                    | 141.4%                                                        |
| 1/1/06                         | 119,722                                | 167,313                                                     | 47,591                             | 71.6%                    | 30,861                    | 154.2%                                                        |
| 1/1/04                         | 103,345                                | 151,324                                                     | 47,979                             | 68.3%                    | 29,450                    | 162.9%                                                        |
| 1/1/02                         | 91,927                                 | 132,850                                                     | 40,923                             | 69.2%                    | 28,775                    | 142.2%                                                        |
| 1/1/00                         | 89,822                                 | 117,318                                                     | 27,496                             | 76.6%                    | 24,276                    | 113.3%                                                        |

The Town's share of the AAL is approximately 98.5%.

See notes to required supplementary information.

**BRAINTREE CONTRIBUTORY RETIREMENT SYSTEM**  
**SCHEDULE OF EMPLOYER CONTRIBUTIONS**

| <b>System-Wide</b>             |                                              |                                         |                                   | <b>Town of Braintree</b>                |                                                                                |
|--------------------------------|----------------------------------------------|-----------------------------------------|-----------------------------------|-----------------------------------------|--------------------------------------------------------------------------------|
| <u>Year Ended<br/>June 30,</u> | <u>Annual<br/>Required<br/>Contributions</u> | <u>(A)<br/>Actual<br/>Contributions</u> | <u>Percentage<br/>Contributed</u> | <u>(B)<br/>Actual<br/>Contributions</u> | <u>(B/A)<br/>Town's Percentage<br/>of System-Wide<br/>Actual Contributions</u> |
| 2014                           | \$ 8,076,380                                 | \$ 8,076,380                            | 100%                              | \$ 7,956,604                            | \$ 98.52%                                                                      |
| 2013                           | 7,570,687                                    | 7,570,687                               | 100%                              | 7,455,924                               | 98.48%                                                                         |
| 2012                           | 7,303,937                                    | 7,303,937                               | 100%                              | 7,201,414                               | 98.60%                                                                         |
| 2011                           | 6,943,721                                    | 6,943,721                               | 100%                              | 6,835,093                               | 98.44%                                                                         |
| 2010                           | 6,747,969                                    | 6,747,969                               | 100%                              | 6,646,676                               | 98.50%                                                                         |

See notes to required supplementary information.

# ***Other Postemployment Benefits Plan Schedules***

The Schedule of Funding progress compares, over time, the actuarial accrued liability for benefits with the actuarial value of accumulated plan assets.

The Schedule of Employer Contributions compares, over time, the Annual Required Contributions to the Actual Contributions made.

The Schedule of Actuarial Methods and Assumptions presents factors that significantly affect the identification of trends in the amounts reported.



**OTHER POSTEMPLOYMENT BENEFITS PLAN**  
**SCHEDULE OF FUNDING PROGRESS AND EMPLOYER CONTRIBUTIONS**

**Schedule of Funding Progress**

| Actuarial<br>Valuation<br>Date | Actuarial<br>Value of<br>Assets<br>(A) | Actuarial<br>Accrued<br>Liability (AAL)<br>Projected Unit Credit<br>(B) | Unfunded<br>AAL<br>(UAAL)<br>(B-A) | Funded<br>Ratio<br>(A/B) | Covered<br>Payroll<br>(C) | UAAL as a<br>Percentage<br>of Covered<br>Payroll<br>((B-A)/C) |
|--------------------------------|----------------------------------------|-------------------------------------------------------------------------|------------------------------------|--------------------------|---------------------------|---------------------------------------------------------------|
| 1/1/2014                       | \$ 2,943,163                           | \$ 188,740,599                                                          | \$ 185,797,436                     | 1.6%                     | \$ 71,715,774             | 259.07%                                                       |
| 1/1/2012                       | 652,936                                | 189,802,014                                                             | 189,149,078                        | 0.3%                     | 68,300,737                | 276.94%                                                       |
| 1/1/2010                       | -                                      | 192,200,348                                                             | 192,200,348                        | 0%                       | 61,475,231                | 312.65%                                                       |
| 1/1/2007                       | -                                      | 158,006,080                                                             | 158,006,080                        | 0%                       | 73,735,316                | 214.29%                                                       |

**Schedule of Employer Contributions**

| Year<br>Ended | Annual<br>Required<br>Contribution (ARC) | Actual<br>Contributions<br>Made | Percentage of<br>the ARC<br>Contributed |
|---------------|------------------------------------------|---------------------------------|-----------------------------------------|
| 6/30/2014     | \$ 16,108,388                            | \$ 6,726,454                    | 42%                                     |
| 6/30/2013     | 15,326,220                               | 6,237,184                       | 41%                                     |
| 6/30/2012     | 15,278,511                               | 6,763,783                       | 44%                                     |
| 6/30/2011     | 17,392,724                               | 5,820,239                       | 33%                                     |
| 6/30/2010     | 16,760,687                               | 5,357,220                       | 32%                                     |

See notes to required supplementary information.

**OTHER POSTEMPLOYMENT BENEFITS PLAN**  
**ACTUARIAL METHODS AND ASSUMPTIONS**

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Actuarial Methods:

|                                    |                                                                                    |
|------------------------------------|------------------------------------------------------------------------------------|
| Valuation date.....                | 1/1/2014                                                                           |
| Actuarial cost method.....         | Projected Unit Credit                                                              |
| Amortization method.....           | Amortization payments increasing at 3.25%,<br>per year over 30 years at transition |
| Remaining amortization period..... | 24 years at January 1, 2014, closed                                                |
| Asset valuation method.....        | Market value                                                                       |

Actuarial Assumptions:

|                                   |                |
|-----------------------------------|----------------|
| Investment rate of return.....    | 4.00%          |
| Inflation rate.....               | 2.50% per year |
| Projected salary increases.....   | 3.00% per year |
| Medical/drug cost trend rate..... | 5.00% per year |

Plan Membership:

|                                                      |                     |
|------------------------------------------------------|---------------------|
| Current retirees, beneficiaries, and dependents..... | 658                 |
| Current active members.....                          | <u>1,235</u>        |
| Total.....                                           | <u><u>1,893</u></u> |

See notes to required supplementary information.

**NOTE A – STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY****A. Budgetary Information**

Municipal Law requires the adoption of a balanced budget that is approved by Town Council. The Mayor presents an annual budget to the Town Council, which includes estimates of revenues and other financing sources and recommendations of expenditures and other financing uses. The Town Council, which has authority to amend down and/or reject the budget or any line item, adopts the expenditure budget by majority vote.

Increases or transfers between and within departments subsequent to the approval of the annual budget, requires majority Town Council approval at a regular Council meeting.

The majority of appropriations are non-continuing which lapse at the end of each year. Others are continuing appropriations for which the governing body has authorized that an unspent balance from a prior year be carried forward and made available for spending in the current year. These carry forwards are included as part of the subsequent year's original budget.

Generally, expenditures may not exceed the legal level of spending (program and capital) authorized for an appropriation account. However, the payment of debt service is statutorily required, regardless of whether such amounts are appropriated. Additionally, expenditures for disasters, natural or otherwise, and final judgments may exceed the level of spending authorized by two-thirds majority vote of the Town Council and written approval from the Massachusetts Department of Revenue.

An annual budget is adopted for the general fund in conformity with the guidelines described above. The original 2014 approved budget authorized approximately \$115 million in appropriations and other amounts to be raised, including \$2.1 million in amounts carried over from previous years. During 2014, the Town Council also approved supplemental appropriations totaling approximately \$2.0 million. These supplemental appropriations mainly consisted of \$375,000 appropriated for fire suppression, \$838,000 appropriated for education, and \$664,000 was for snow and ice. Town Council also approved supplemental transfers mainly to and from stabilization funds.

The Town Accountant has the responsibility to ensure that budgetary control is maintained. Budgetary control is exercised through the accounting system.

**B. Budgetary - GAAP Reconciliation**

For budgetary financial reporting purposes, the Uniform Municipal Accounting System basis of accounting (established by the Commonwealth) is followed, which differs from the GAAP basis of accounting. A reconciliation of budgetary-basis to GAAP-basis results for the general fund for the year ended June 30, 2014, is presented below:

|                                                                                                 |                            |
|-------------------------------------------------------------------------------------------------|----------------------------|
| Net change in fund balance - budgetary basis.....                                               | \$ 330,891                 |
| <u>Perspective differences:</u>                                                                 |                            |
| Activity of the stabilization fund recorded in the<br>general fund for GAAP.....                | 968,047                    |
| Activity of the municipal building insurance fund<br>recorded in the general fund for GAAP..... | 6,282                      |
| <u>Basis of accounting differences:</u>                                                         |                            |
| Net change in recording tax refunds payable.....                                                | (168,000)                  |
| Net change in recording accrued payroll.....                                                    | (1,576,422)                |
| Recognition of revenue for on-behalf payments.....                                              | 13,718,462                 |
| Recognition of expenditures for on-behalf payments.....                                         | <u>(13,718,462)</u>        |
| Net change in fund balance - GAAP basis.....                                                    | \$ <u><u>(439,202)</u></u> |

**C. Appropriation Deficits**

Expenditures exceeded appropriation in state and county assessments. This is based on a state assessment which is not required to be raised in the tax levy.

**NOTE B – PENSION PLAN**

The Town contributes to the System, a cost-sharing, multiple-employer defined benefit pension plan ("Plan") administered by the Braintree Contributory Retirement Board. The System provides retirement, disability, and death benefits to members and beneficiaries. Chapter 32 of the MGL assigns authority to establish and amend benefit provisions of the Plan. The Town is required to pay into the Retirement System its share of the system-wide actuarially determined contribution which is apportioned among the employers based on active covered payroll.

The schedule of funding progress, presented as required supplementary information presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits. Additionally, the schedule of employer contributions, presented as required supplementary information presents multi-year trend information for required and actual contributions relating to the cost-sharing plan as a whole, of which the Town is one participating employer, as well as the Town's proportionate share of the plan's annual contributions. This information is designed to be helpful for understanding the scale of the information presented relative to the Town.

The following actuarial methods and assumptions were used in the Retirement System's most recent actuarial valuation:

Actuarial Methods and Assumptions:

|                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Valuation Date.....                           | January 1, 2014                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Actuarial Cost Method.....                    | Entry Age Normal Cost Method                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Amortization Method.....                      | Increasing at 4.00% per year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Remaining Amortization Period.....            | 19 years, closed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Asset Valuation Method.....                   | The actuarial value of assets is the market value of assets as of the valuation date reduced by the sum of:<br>(a) 75% of gains and losses of the prior year,<br>(b) 50% of gains and losses of the second prior year and<br>(c) 25% of gains and losses of the third prior year.<br>Investment gains and losses are determined by the excess or deficiency of the expected return over the actual return on the market value. The actuarial valuation of assets is further constrained to be not less than 90% or more than 110% of market value. |
| Investment Rate of Return.....                | 7.75%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Projected Salary and Inflation Increases..... | 4.00%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Cost of Living Adjustments.....               | 3.00% for the first \$12,000 of retirement income.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

#### NOTE C – OTHER POSTEMPLOYMENT BENEFITS

The Town administers a single-employer defined benefit healthcare plan ("The Retiree Health Plan"). The plan provides lifetime healthcare and life insurance for eligible retirees and their spouses through the Town's group health insurance plan, which covers both active and retired members.

The Town currently finances its other postemployment benefits (OPEB) on a combined pre-funded and pay-as-you-go basis. As a result, the funded ratio (actuarial value of assets expressed as a percentage of the actuarial accrued liability) is 1.6%. In accordance with Governmental Accounting Standards, the Town has recorded its OPEB cost equal to the actuarial determined annual required contribution (ARC) which includes the normal cost of providing benefits for the year and a component for the amortization of the total unfunded actuarial accrued liability of the plan.

The Schedule of Funding Progress presents multiyear trend information which compares, over time, the actuarial accrued liability for benefits with the actuarial value of accumulated plan assets.

Projections of benefits for financial reporting purposes are based on the substantive plan and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The Schedule of Employer Contributions presents multiyear trend information for required and actual contributions relating to the plan.

The Schedule of Actuarial Methods and Assumptions presents factors that significantly affect the identification of trends in the amounts reported.

## ***Other Supplementary Information***

# ***Combining and Individual Fund Statements***

The combining and individual fund financial statements provide a more detailed view of the “Basic Financial Statements” presented in the preceding subsection.

Combining statements are presented when there are more than one fund of a given fund type.

# ***Nonmajor Governmental Funds***

## ***Special Revenue Funds***

Special revenue funds are used to account for the proceeds of specific revenue sources (other than permanent funds or capital project funds) that are restricted by law or administrative action to expenditures for specified purposes.

*Town Special Revenue Funds* – accounts for the non-school related funds designated for specific programs, this fund consists primarily of state and federal grants and gifts as well as the non-school related activity of revolving funds established in accordance with MGL Chapter 44, Section 53E ½.

*School Lunch Fund* – account used for all cafeteria activities and is funded by user charges, federal and state grants and commodities received.

*School Special Revenue Funds* – accounts for the school department's funds designated for specific programs, this fund consists primarily of state and federal grants and gifts as well as the non-school related activity of revolving funds established in accordance with MGL Chapter 44, Section 53E ½.

*Community Preservation Fund* – accounts for the accumulation of resources for the acquisition, creation, preservation and support of open space, historic resources, recreational uses and community housing.

*Highway Improvements Fund* – accounts for construction, reconstruction and improvements of roadways, streets and sidewalks.

## ***Capital Project Funds***

Capital Projects Funds are used to account for financial resources to be used for the acquisition, construction or improvement of major capital assets (other than those financed by enterprise funds). Such resources are derived principally from proceeds of general obligation bonds and grants.

*Town Capital Project Funds* – accounts for the construction and renovation of various Town projects.

## ***Permanent Funds***

Permanent funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support governmental programs.

*Nonexpendable Trust Funds* – accounts for the endowment portion of donor restricted trusts that support governmental programs.

*Expendable Trust Funds* – accounts for the accumulated realized and unrealized investment earnings of donor restricted funds within the nonexpendable trust funds.



**NONMAJOR GOVERNMENTAL FUNDS**  
COMBINING BALANCE SHEET

JUNE 30, 2014

| <i>Special Revenue Funds</i>                                          |                                     |                         |                                       |                                   |                                 |                      |
|-----------------------------------------------------------------------|-------------------------------------|-------------------------|---------------------------------------|-----------------------------------|---------------------------------|----------------------|
|                                                                       | Town<br>Special<br>Revenue<br>Funds | School<br>Lunch<br>Fund | School<br>Special<br>Revenue<br>Funds | Community<br>Preservation<br>Fund | Highway<br>Improvements<br>Fund | Subtotal             |
| <b>ASSETS</b>                                                         |                                     |                         |                                       |                                   |                                 |                      |
| Cash and cash equivalents.....                                        | \$ 3,954,336                        | \$ 103,754              | \$ 1,223,114                          | \$ 5,786,167                      | \$ -                            | \$ 11,067,371        |
| Investments.....                                                      | 18,918                              | -                       | -                                     | -                                 | -                               | 18,918               |
| Receivables, net of uncollectibles:                                   |                                     |                         |                                       |                                   |                                 |                      |
| Departmental and other.....                                           | -                                   | -                       | -                                     | 10,976                            | -                               | 10,976               |
| Intergovernmental.....                                                | -                                   | -                       | -                                     | 140,000                           | 3,291,801                       | 3,431,801            |
| <b>TOTAL ASSETS.....</b>                                              | <b>\$ 3,973,254</b>                 | <b>\$ 103,754</b>       | <b>\$ 1,223,114</b>                   | <b>\$ 5,937,143</b>               | <b>\$ 3,291,801</b>             | <b>\$ 14,529,066</b> |
| <b>LIABILITIES</b>                                                    |                                     |                         |                                       |                                   |                                 |                      |
| Warrants payable.....                                                 | \$ 39,915                           | \$ 13,104               | \$ 75,876                             | \$ 49,680                         | \$ -                            | \$ 178,575           |
| Accrued payroll.....                                                  | 1,982                               | 16,065                  | 7,529                                 | -                                 | -                               | 25,576               |
| Due to other funds.....                                               | -                                   | -                       | -                                     | -                                 | 1,861,998                       | 1,861,998            |
| <b>TOTAL LIABILITIES.....</b>                                         | <b>41,897</b>                       | <b>29,169</b>           | <b>83,405</b>                         | <b>49,680</b>                     | <b>1,861,998</b>                | <b>2,066,149</b>     |
| <b>DEFERRED INFLOWS</b>                                               |                                     |                         |                                       |                                   |                                 |                      |
| Unavailable revenues.....                                             | -                                   | -                       | -                                     | 150,975                           | 1,429,803                       | 1,580,778            |
| <b>FUND BALANCES</b>                                                  |                                     |                         |                                       |                                   |                                 |                      |
| Nonspendable.....                                                     | -                                   | -                       | -                                     | -                                 | -                               | -                    |
| Restricted.....                                                       | 3,931,357                           | 74,585                  | 1,139,709                             | 5,736,488                         | -                               | 10,882,139           |
| <b>TOTAL FUND BALANCES.....</b>                                       | <b>3,931,357</b>                    | <b>74,585</b>           | <b>1,139,709</b>                      | <b>5,736,488</b>                  | <b>-</b>                        | <b>10,882,139</b>    |
| <b>TOTAL LIABILITIES, DEFERRED INFLOWS<br/>AND FUND BALANCES.....</b> | <b>\$ 3,973,254</b>                 | <b>\$ 103,754</b>       | <b>\$ 1,223,114</b>                   | <b>\$ 5,937,143</b>               | <b>\$ 3,291,801</b>             | <b>\$ 14,529,066</b> |

| <b>Permanent Funds</b>               |                                      |                                   |                          |                                                      |
|--------------------------------------|--------------------------------------|-----------------------------------|--------------------------|------------------------------------------------------|
| <b>Town<br/>Capital<br/>Projects</b> | <b>Nonexpendable<br/>Trust Funds</b> | <b>Expendable<br/>Trust Funds</b> | <b>Subtotal</b>          | <b>Total<br/>Nonmajor<br/>Governmental<br/>Funds</b> |
| \$ 3,399,244                         | \$ 2,564,529                         | \$ 1,055,303                      | \$ 3,619,832             | \$ 18,086,447                                        |
| -                                    | -                                    | 6,645,989                         | 6,645,989                | 6,664,907                                            |
| -                                    | -                                    | -                                 | -                        | 10,976                                               |
| -                                    | -                                    | -                                 | -                        | 3,431,801                                            |
| <u>\$ 3,399,244</u>                  | <u>\$ 2,564,529</u>                  | <u>\$ 7,701,292</u>               | <u>\$ 10,265,821</u>     | <u>\$ 28,194,131</u>                                 |
| <br>\$ 24,463                        | <br>\$ -                             | <br>\$ -                          | <br>\$ -                 | <br>\$ 203,038                                       |
| -                                    | -                                    | -                                 | -                        | 25,576                                               |
| -                                    | -                                    | -                                 | -                        | 1,861,998                                            |
| <br>24,463                           | <br>-                                | <br>-                             | <br>-                    | <br>2,090,612                                        |
| -                                    | -                                    | -                                 | -                        | 1,580,778                                            |
| -                                    | 2,564,529                            | -                                 | 2,564,529                | 2,564,529                                            |
| <u>3,374,781</u>                     | <u>-</u>                             | <u>7,701,292</u>                  | <u>7,701,292</u>         | <u>21,958,212</u>                                    |
| <br>3,374,781                        | <br>2,564,529                        | <br>7,701,292                     | <br>10,265,821           | <br>24,522,741                                       |
| <br><u>\$ 3,399,244</u>              | <br><u>\$ 2,564,529</u>              | <br><u>\$ 7,701,292</u>           | <br><u>\$ 10,265,821</u> | <br><u>\$ 28,194,131</u>                             |

**NONMAJOR GOVERNMENTAL FUNDS**  
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

YEAR ENDED JUNE 30, 2014

|                                                                           | <i>Special Revenue Funds</i>        |                         |                                       |                                   |                                 |                      |
|---------------------------------------------------------------------------|-------------------------------------|-------------------------|---------------------------------------|-----------------------------------|---------------------------------|----------------------|
|                                                                           | Town<br>Special<br>Revenue<br>Funds | School<br>Lunch<br>Fund | School<br>Special<br>Revenue<br>Funds | Community<br>Preservation<br>Fund | Highway<br>Improvements<br>Fund | Subtotal             |
| <b>REVENUES:</b>                                                          |                                     |                         |                                       |                                   |                                 |                      |
| Intergovernmental.....                                                    | \$ 282,196                          | \$ 590,378              | \$ 4,791,887                          | \$ 351,563                        | \$ 1,864,429                    | \$ 7,880,453         |
| Departmental and other.....                                               | 741,319                             | 1,026,895               | 1,557,345                             | -                                 | -                               | 3,325,559            |
| Community preservation.....                                               | -                                   | -                       | -                                     | 607,219                           | -                               | 607,219              |
| Contributions.....                                                        | 250,431                             | -                       | 251,485                               | -                                 | -                               | 501,916              |
| Investment income.....                                                    | 36                                  | 202                     | 165                                   | 10,505                            | -                               | 10,908               |
| Miscellaneous.....                                                        | 38,310                              | -                       | -                                     | -                                 | -                               | 38,310               |
| Claims and judgments.....                                                 | -                                   | -                       | -                                     | -                                 | -                               | -                    |
| <b>TOTAL REVENUES.....</b>                                                | <b>1,312,292</b>                    | <b>1,617,475</b>        | <b>6,600,882</b>                      | <b>969,287</b>                    | <b>1,864,429</b>                | <b>12,364,365</b>    |
| <b>EXPENDITURES:</b>                                                      |                                     |                         |                                       |                                   |                                 |                      |
| Current:                                                                  |                                     |                         |                                       |                                   |                                 |                      |
| General government.....                                                   | 151,743                             | -                       | -                                     | -                                 | -                               | 151,743              |
| Public safety.....                                                        | 169,093                             | -                       | -                                     | -                                 | -                               | 169,093              |
| Education.....                                                            | -                                   | 1,556,701               | 6,998,734                             | -                                 | -                               | 8,555,435            |
| Public works.....                                                         | 96,282                              | -                       | -                                     | -                                 | 1,864,429                       | 1,960,711            |
| Community development.....                                                | -                                   | -                       | -                                     | 247,083                           | -                               | 247,083              |
| Human services.....                                                       | 160,894                             | -                       | -                                     | -                                 | -                               | 160,894              |
| Culture and recreation.....                                               | 369,989                             | -                       | -                                     | -                                 | -                               | 369,989              |
| <b>TOTAL EXPENDITURES.....</b>                                            | <b>948,001</b>                      | <b>1,556,701</b>        | <b>6,998,734</b>                      | <b>247,083</b>                    | <b>1,864,429</b>                | <b>11,614,948</b>    |
| <b>EXCESS (DEFICIENCY) OF REVENUES<br/>OVER (UNDER) EXPENDITURES.....</b> | <b>364,291</b>                      | <b>60,774</b>           | <b>(397,852)</b>                      | <b>722,204</b>                    | <b>-</b>                        | <b>749,417</b>       |
| <b>OTHER FINANCING SOURCES (USES):</b>                                    |                                     |                         |                                       |                                   |                                 |                      |
| Issuance of long-term debt.....                                           | -                                   | -                       | -                                     | -                                 | -                               | -                    |
| Premium from issuance of bonds.....                                       | 224,936                             | -                       | -                                     | -                                 | -                               | 224,936              |
| Transfers in.....                                                         | 925,265                             | -                       | -                                     | -                                 | -                               | 925,265              |
| Transfers out.....                                                        | (126,350)                           | -                       | -                                     | -                                 | -                               | (126,350)            |
| <b>TOTAL OTHER FINANCING SOURCES (USES).....</b>                          | <b>1,023,851</b>                    | <b>-</b>                | <b>-</b>                              | <b>-</b>                          | <b>-</b>                        | <b>1,023,851</b>     |
| <b>NET CHANGE IN FUND BALANCES.....</b>                                   | <b>1,388,142</b>                    | <b>60,774</b>           | <b>(397,852)</b>                      | <b>722,204</b>                    | <b>-</b>                        | <b>1,773,268</b>     |
| <b>FUND BALANCES AT BEGINNING OF YEAR.....</b>                            | <b>2,543,215</b>                    | <b>13,811</b>           | <b>1,537,561</b>                      | <b>5,014,284</b>                  | <b>-</b>                        | <b>9,108,871</b>     |
| <b>FUND BALANCES AT END OF YEAR.....</b>                                  | <b>\$ 3,931,357</b>                 | <b>\$ 74,585</b>        | <b>\$ 1,139,709</b>                   | <b>\$ 5,736,488</b>               | <b>\$ -</b>                     | <b>\$ 10,882,139</b> |

| <b>Permanent Funds</b>               |                                      |                                   |                 |                                                      |
|--------------------------------------|--------------------------------------|-----------------------------------|-----------------|------------------------------------------------------|
| <b>Town<br/>Capital<br/>Projects</b> | <b>Nonexpendable<br/>Trust Funds</b> | <b>Expendable<br/>Trust Funds</b> | <b>Subtotal</b> | <b>Total<br/>Nonmajor<br/>Governmental<br/>Funds</b> |
| \$ 170,000                           | \$ -                                 | \$ -                              | \$ -            | \$ 8,050,453                                         |
| -                                    | -                                    | -                                 | -               | 3,325,559                                            |
| -                                    | -                                    | -                                 | -               | 607,219                                              |
| -                                    | -                                    | 28,154                            | 28,154          | 530,070                                              |
| -                                    | -                                    | 171,343                           | 171,343         | 182,251                                              |
| -                                    | -                                    | -                                 | -               | 38,310                                               |
| 450,000                              | -                                    | -                                 | -               | 450,000                                              |
| 620,000                              | -                                    | 199,497                           | 199,497         | 13,183,862                                           |
| 189,914                              | -                                    | 1,250                             | 1,250           | 342,907                                              |
| 67,919                               | -                                    | -                                 | -               | 237,012                                              |
| 547,203                              | -                                    | -                                 | -               | 9,102,638                                            |
| 1,371,600                            | -                                    | -                                 | -               | 3,332,311                                            |
| -                                    | -                                    | -                                 | -               | 247,083                                              |
| -                                    | -                                    | -                                 | -               | 160,894                                              |
| 269,870                              | -                                    | -                                 | -               | 639,859                                              |
| 2,446,506                            | -                                    | 1,250                             | 1,250           | 14,062,704                                           |
| (1,826,506)                          | -                                    | 198,247                           | 198,247         | (878,842)                                            |
| 3,519,000                            | -                                    | -                                 | -               | 3,519,000                                            |
| -                                    | -                                    | -                                 | -               | 224,936                                              |
| -                                    | -                                    | 357                               | 357             | 925,622                                              |
| -                                    | (357)                                | -                                 | (357)           | (126,707)                                            |
| 3,519,000                            | (357)                                | 357                               | -               | 4,542,851                                            |
| 1,692,494                            | (357)                                | 198,604                           | 198,247         | 3,664,009                                            |
| 1,682,287                            | 2,564,886                            | 7,502,688                         | 10,067,574      | 20,858,732                                           |
| \$ 3,374,781                         | \$ 2,564,529                         | \$ 7,701,292                      | \$ 10,265,821   | \$ 24,522,741                                        |

# ***Agency Fund***

## ***Fund Description***

Agency Funds are used to account for the collection and payment of charges for off-duty work details, performance bonds, and fees collected on behalf of other governments, and other funds.

**AGENCY FUND**  
STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

FOR THE YEAR ENDED JUNE 30, 2014

|                                 | Agency<br>Accounts<br><u>June 30, 2013</u> | <u>Additions</u>    | <u>Deletions</u>      | Agency<br>Accounts<br><u>June 30, 2014</u> |
|---------------------------------|--------------------------------------------|---------------------|-----------------------|--------------------------------------------|
| <b>ASSETS</b>                   |                                            |                     |                       |                                            |
| Cash and cash equivalents.....  | \$ <u>324,528</u>                          | \$ <u>2,267,518</u> | \$ <u>(2,159,189)</u> | \$ <u>432,857</u>                          |
| <b>LIABILITIES</b>              |                                            |                     |                       |                                            |
| Liabilities due depositors..... | \$ <u>324,528</u>                          | \$ <u>2,267,518</u> | \$ <u>(2,159,189)</u> | \$ <u>432,857</u>                          |

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# ***Statistical Section***



Sunset Lake



# ***Statistical Section***

This part of the Town of Braintree's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Town's overall financial health.

## ***Financial Trends***

These schedules contain trend information to help the reader understand how the Town's financial performance and well-being have changed over time.

## ***Revenue Capacity***

These schedules contain information to help the reader assess the Town's most significant local revenue source, the property tax.

## ***Debt Capacity***

These schedules present information to help the reader assess the affordability of the Town's current levels of outstanding debt and the Town's ability to issue additional debt in the future.

## ***Demographic and Economic Information***

These schedules offer demographic and economic indicators to help the reader understand the environment within which the Town's financial activities take place.

## ***Operating Information***

These schedules contain service and infrastructure data to help the reader understand how the information in the Town's financial report relates to the services the Town provides and the activities it performs.

*SOURCES: Unless otherwise noted, the information in these schedules is derived from the audited financial reports for the relevant year or our Official Statements.*

**Net Position By Component**

**Last Ten Years**

|                                                         | 2005                  | 2006                  | 2007                  | 2008                  | 2009                  | 2010                  | 2011                  | 2012                  | 2013                  | 2014                  |
|---------------------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>Governmental activities</b>                          |                       |                       |                       |                       |                       |                       |                       |                       |                       |                       |
| Net investment in capital assets.....                   | \$ 40,789,164         | \$ 43,345,827         | \$ 43,316,956         | \$ 44,741,728         | \$ 43,952,129         | \$ 44,776,089         | \$ 47,910,553         | \$ 52,564,200         | \$ 54,067,678         | \$ 56,111,895         |
| Restricted.....                                         | 14,907,893            | 15,473,044            | 17,085,091            | 14,564,774            | 15,387,436            | 17,909,375            | 18,984,718            | 19,081,454            | 19,486,773            | 21,298,935            |
| Unrestricted.....                                       | 5,069,719             | 2,866,257             | 7,669,389             | 3,262,565             | (1,978,165)           | (8,277,629)           | (14,151,761)          | (20,004,880)          | (23,061,668)          | (32,525,153)          |
| <b>Total governmental activities net position.....</b>  | <b>\$ 60,766,776</b>  | <b>\$ 61,685,128</b>  | <b>\$ 68,071,436</b>  | <b>\$ 62,569,067</b>  | <b>\$ 57,361,400</b>  | <b>\$ 54,407,835</b>  | <b>\$ 52,743,510</b>  | <b>\$ 51,640,774</b>  | <b>\$ 50,492,783</b>  | <b>\$ 44,885,677</b>  |
| <b>Business-type activities</b>                         |                       |                       |                       |                       |                       |                       |                       |                       |                       |                       |
| Net investment in capital assets.....                   | \$ 59,488,429         | \$ 64,607,373         | \$ 63,680,466         | \$ 63,472,319         | \$ 73,771,758         | \$ 72,287,202         | \$ 69,022,850         | \$ 71,591,338         | \$ 75,572,798         | \$ 76,307,554         |
| Restricted.....                                         | 4,033,000             | -                     | -                     | -                     | -                     | -                     | -                     | -                     | -                     | 3,732,114             |
| Unrestricted.....                                       | 19,021,674            | 18,513,324            | 19,790,984            | 24,074,877            | 14,243,145            | 17,782,384            | 22,809,172            | 18,020,393            | 16,082,628            | 14,574,476            |
| <b>Total business-type activities net position.....</b> | <b>\$ 82,543,103</b>  | <b>\$ 83,120,697</b>  | <b>\$ 83,471,450</b>  | <b>\$ 87,547,196</b>  | <b>\$ 88,014,903</b>  | <b>\$ 90,069,586</b>  | <b>\$ 91,832,022</b>  | <b>\$ 89,611,731</b>  | <b>\$ 91,655,426</b>  | <b>\$ 94,614,144</b>  |
| <b>Primary government</b>                               |                       |                       |                       |                       |                       |                       |                       |                       |                       |                       |
| Net investment in capital assets.....                   | \$ 100,277,593        | \$ 107,953,200        | \$ 106,997,422        | \$ 108,214,047        | \$ 117,723,887        | \$ 117,063,291        | \$ 116,933,403        | \$ 124,155,538        | \$ 129,640,476        | \$ 132,419,449        |
| Restricted.....                                         | 18,940,893            | 15,473,044            | 17,085,091            | 14,564,774            | 15,387,436            | 17,909,375            | 18,984,718            | 19,081,454            | 19,486,773            | 25,031,049            |
| Unrestricted.....                                       | 24,091,393            | 21,379,581            | 27,460,373            | 27,337,442            | 12,264,980            | 9,504,755             | 8,657,411             | (1,984,487)           | (6,979,040)           | (17,950,677)          |
| <b>Total primary government net position.....</b>       | <b>\$ 143,309,879</b> | <b>\$ 144,805,825</b> | <b>\$ 151,542,886</b> | <b>\$ 150,116,263</b> | <b>\$ 145,376,303</b> | <b>\$ 144,477,421</b> | <b>\$ 144,575,532</b> | <b>\$ 141,252,505</b> | <b>\$ 142,148,209</b> | <b>\$ 139,499,821</b> |

**Changes in Net Position**

**Last Ten Years**

|                                                                                     | 2005            | 2006            | 2007            | 2008            | 2009            | 2010            | 2011            | 2012            | 2013            | 2014            |
|-------------------------------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Expenses</b>                                                                     |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Governmental activities:                                                            |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| General government.....                                                             | \$ 4,748,448    | \$ 4,362,423    | \$ 4,610,401    | \$ 4,554,086    | \$ 5,734,392    | \$ 5,547,521    | \$ 6,219,480    | \$ 6,120,306    | \$ 6,793,916    | \$ 6,286,240    |
| Public safety.....                                                                  | 17,699,899      | 19,978,932      | 20,274,993      | 22,301,233      | 22,235,903      | 23,103,086      | 22,731,221      | 22,644,632      | 23,907,018      | 24,515,683      |
| Education.....                                                                      | 61,636,873      | 66,563,400      | 69,958,696      | 76,732,757      | 79,763,519      | 82,719,562      | 85,120,589      | 87,632,097      | 91,537,391      | 96,438,899      |
| Public works.....                                                                   | 3,958,571       | 5,142,253       | 4,766,713       | 5,787,762       | 6,576,806       | 6,004,346       | 7,075,816       | 6,258,439       | 6,903,790       | 8,158,789       |
| Sanitation.....                                                                     | 1,521,317       | 1,529,887       | 1,556,431       | 1,597,784       | 1,654,683       | 1,531,123       | 1,421,972       | 1,734,699       | 1,614,505       | 1,504,893       |
| Community preservation.....                                                         | 148,258         | 27,002          | 249,447         | 104,793         | 35,109          | 41,392          | 76,049          | 168,276         | 133,513         | 187,852         |
| Human services.....                                                                 | 1,121,171       | 1,093,133       | 1,056,047       | 1,273,880       | 978,727         | 980,215         | 1,064,014       | 1,108,036       | 1,269,546       | 1,228,698       |
| Culture and recreation.....                                                         | 2,760,733       | 3,234,716       | 3,299,641       | 3,532,149       | 3,508,767       | 3,504,511       | 3,733,359       | 3,685,605       | 3,856,790       | 3,638,147       |
| Interest.....                                                                       | 359,592         | 422,825         | 357,055         | 444,173         | 367,644         | 543,891         | 620,316         | 668,246         | 594,798         | 471,412         |
| Total governmental activities expenses.....                                         | 93,954,862      | 102,354,571     | 106,129,424     | 116,328,617     | 120,855,550     | 123,975,647     | 128,062,816     | 130,020,336     | 136,611,267     | 142,430,613     |
| Business-type activities:                                                           |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Water and Sewer.....                                                                | 10,127,709      | 10,907,670      | 11,751,499      | 11,993,133      | 12,234,294      | 12,357,150      | 12,992,288      | 12,960,228      | 13,759,942      | 13,732,799      |
| Golf.....                                                                           | 978,575         | 1,045,810       | 1,123,675       | 1,258,562       | 1,282,255       | 1,105,535       | 1,400,980       | 1,510,491       | 1,547,221       | 1,576,338       |
| Electric.....                                                                       | 47,687,729      | 51,616,634      | 61,409,672      | 62,262,396      | 65,563,538      | 71,421,238      | 72,454,533      | 70,895,924      | 66,409,996      | 68,036,931      |
| Total business-type activity expenses.....                                          | 58,794,013      | 63,570,114      | 74,284,846      | 75,514,091      | 79,080,087      | 84,883,923      | 86,847,801      | 85,366,643      | 81,717,159      | 83,346,068      |
| Total primary government expenses.....                                              | \$ 152,748,875  | \$ 165,924,685  | \$ 180,414,270  | \$ 191,842,708  | \$ 199,935,637  | \$ 208,859,570  | \$ 214,910,617  | \$ 215,386,979  | \$ 218,328,426  | \$ 225,776,681  |
| <b>Program Revenues</b>                                                             |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Governmental activities:                                                            |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Charges for services:                                                               |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| General government.....                                                             | \$ 759,576      | \$ 721,928      | \$ 749,484      | \$ 654,663      | \$ 613,460      | \$ 596,828      | \$ 517,136      | \$ 616,829      | \$ 757,713      | \$ 863,484      |
| Public safety.....                                                                  | 2,858,475       | 2,821,158       | 3,210,084       | 2,930,799       | 3,784,281       | 2,144,216       | 2,280,546       | 2,378,405       | 2,208,455       | 1,823,403       |
| Education.....                                                                      | 4,843,321       | 5,510,661       | 5,763,417       | 2,663,710       | 2,597,937       | 2,443,837       | 2,368,875       | 2,017,758       | 2,287,988       | 2,226,802       |
| Public works.....                                                                   | 331,467         | 248,130         | 236,047         | 559,293         | 609,110         | 334,823         | 471,878         | 553,002         | 627,466         | 1,160,134       |
| Sanitation.....                                                                     | 1,412,272       | 1,778,699       | 2,176,617       | 1,600,028       | 1,593,698       | 1,613,247       | 1,568,749       | 1,548,721       | 1,401,085       | 1,387,356       |
| Human services.....                                                                 | 132,320         | 161,380         | 204,551         | 151,360         | 142,817         | 24,205          | 25,792          | 31,332          | 33,119          | 32,811          |
| Culture and recreation.....                                                         | 494,674         | 456,502         | 477,168         | 345,587         | 393,249         | 379,560         | 396,823         | 361,811         | 377,596         | 384,999         |
| Operating grants and contributions.....                                             | 20,224,583      | 19,559,212      | 23,943,924      | 24,465,441      | 28,083,776      | 30,924,968      | 33,221,854      | 33,518,827      | 34,800,674      | 35,660,762      |
| Capital grants and contributions.....                                               | 2,096,024       | 1,813,873       | 1,073,666       | 1,898,266       | 927,140         | 1,127,450       | 3,793,516       | 4,773,929       | 3,146,209       | 662,210         |
| Total government activities program revenues.....                                   | 33,152,712      | 33,071,543      | 37,834,958      | 35,269,147      | 38,745,468      | 39,589,134      | 44,645,169      | 45,800,614      | 45,640,305      | 44,201,961      |
| Business-type activities:                                                           |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Charges for services:                                                               |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Water and Sewer.....                                                                | 10,508,277      | 11,380,011      | 12,081,357      | 13,675,011      | 12,580,294      | 12,561,820      | 13,208,817      | 12,932,512      | 13,830,066      | 14,980,596      |
| Golf.....                                                                           | 976,813         | 945,430         | 1,101,047       | 1,211,206       | 1,174,675       | 1,172,533       | 1,329,340       | 1,404,095       | 1,347,448       | 1,398,978       |
| Electric.....                                                                       | 49,167,046      | 51,521,575      | 60,497,429      | 63,700,105      | 65,900,014      | 73,443,746      | 75,896,314      | 70,762,137      | 70,718,807      | 71,671,791      |
| Operating grants and contributions.....                                             | 91,186          | 33,402          | 37,736          | 32,443          | -               | -               | 215,783         | -               | -               | -               |
| Capital grants and contributions.....                                               | -               | 225,000         | -               | -               | -               | -               | -               | 281,643         | 142,560         | -               |
| Total business-type activities program revenues.....                                | 60,743,322      | 64,105,418      | 73,717,569      | 78,618,765      | 79,654,983      | 87,178,099      | 90,650,254      | 85,380,387      | 86,038,881      | 88,051,365      |
| Total primary government program revenues.....                                      | \$ 93,896,034   | \$ 97,176,961   | \$ 111,552,527  | \$ 113,887,912  | \$ 118,400,451  | \$ 126,767,233  | \$ 135,295,423  | \$ 131,181,001  | \$ 131,679,186  | \$ 132,253,326  |
| <b>Net (Expense)/Revenue</b>                                                        |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Governmental activities.....                                                        | \$ (60,802,150) | \$ (69,283,028) | \$ (68,294,466) | \$ (81,059,470) | \$ (82,110,082) | \$ (84,386,513) | \$ (83,417,647) | \$ (84,219,722) | \$ (90,970,962) | \$ (98,228,652) |
| Business-type activities.....                                                       | 1,949,309       | 535,304         | (567,277)       | 3,104,674       | 574,896         | 2,294,176       | 3,802,453       | 13,744          | 4,321,722       | 4,705,297       |
| Total primary government net expense.....                                           | \$ (58,852,841) | \$ (68,747,724) | \$ (68,861,743) | \$ (77,954,796) | \$ (81,535,186) | \$ (82,092,337) | \$ (79,615,194) | \$ (84,205,978) | \$ (86,649,240) | \$ (93,523,355) |
| <b>General Revenues and other Changes in Net Position</b>                           |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Governmental activities:                                                            |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Real estate, personal property taxes and tax liens, net of tax refunds payable..... | \$ 53,281,088   | \$ 54,950,810   | \$ 57,664,837   | \$ 59,616,548   | \$ 62,714,975   | \$ 65,822,590   | \$ 68,085,843   | \$ 69,679,306   | \$ 74,746,576   | \$ 76,783,315   |
| Tax liens.....                                                                      | 131,573         | 246,461         | 172,271         | 195,258         | 102,402         | -               | -               | -               | -               | -               |
| Motor vehicle and other excise taxes.....                                           | 4,486,604       | 4,608,617       | 4,230,104       | 4,641,332       | 4,021,318       | 4,067,074       | 4,284,625       | 4,039,432       | 5,175,048       | 5,087,519       |
| Hotel/motel tax.....                                                                | 759,466         | 868,033         | 854,486         | 735,915         | 768,355         | 745,319         | 718,452         | 784,781         | 1,141,705       | 1,324,541       |
| Meals tax.....                                                                      | -               | -               | -               | -               | -               | -               | -               | -               | -               | 807,740         |
| Community preservation tax.....                                                     | 432,367         | 459,792         | 474,210         | 455,258         | 551,133         | 530,249         | 558,590         | 559,244         | 590,915         | 607,219         |
| Penalties and interest on taxes.....                                                | 230,204         | 458,484         | 310,116         | 332,155         | 297,882         | 345,208         | 417,749         | 371,394         | 381,757         | 475,877         |
| Payments in lieu of taxes.....                                                      | 892,969         | 906,189         | 918,556         | 1,049,810       | 1,049,817       | 2,193,890       | 116,425         | 118,112         | 211,386         | 24,854          |
| Grants and contributions not restricted to specific programs.....                   | 6,618,722       | 6,674,487       | 7,426,676       | 7,163,431       | 6,619,494       | 5,072,674       | 4,949,885       | 4,989,211       | 4,885,456       | 5,434,532       |
| Unrestricted investment income.....                                                 | 499,383         | 817,046         | 1,390,441       | 716,560         | 530,782         | 486,914         | 267,612         | 215,677         | 243,114         | 216,968         |
| Gain on sale of land.....                                                           | 10,972          | -               | 656,876         | -               | -               | -               | -               | -               | -               | -               |
| Affordable housing development fees.....                                            | -               | -               | -               | -               | -               | 1,800,000       | -               | -               | -               | -               |
| Miscellaneous.....                                                                  | 474,864         | 104,033         | 401,646         | 551,830         | 91,623          | 77,800          | 69,345          | 70,051          | 42,380          | 38,317          |
| Transfers.....                                                                      | 149,317         | 107,428         | 110,555         | 99,004          | 154,634         | 291,230         | 2,284,796       | 2,289,778       | 2,404,634       | 1,820,664       |
| Total governmental activities.....                                                  | 67,967,529      | 70,201,380      | 74,610,774      | 75,557,101      | 76,902,415      | 81,432,948      | 81,753,322      | 83,116,986      | 89,822,971      | 92,621,546      |
| Business-type activities:                                                           |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Unrestricted investment income.....                                                 | -               | 149,718         | 308,420         | 1,070,076       | 47,445          | 51,737          | 244,779         | 55,743          | 126,607         | 74,085          |
| Claims and judgments.....                                                           | -               | -               | 675,365         | -               | -               | -               | -               | -               | -               | -               |
| Transfers.....                                                                      | (149,317)       | (107,428)       | (110,555)       | (99,004)        | (154,634)       | (291,230)       | (2,284,796)     | (2,289,778)     | (2,404,634)     | (1,820,664)     |
| Total business-type activities.....                                                 | (149,317)       | 42,290          | 873,230         | 971,072         | (107,189)       | (239,493)       | (2,040,017)     | (2,234,035)     | (2,278,027)     | (1,746,579)     |
| Total primary government.....                                                       | \$ 67,818,212   | \$ 70,243,670   | \$ 75,484,004   | \$ 76,528,173   | \$ 76,795,226   | \$ 81,193,455   | \$ 79,713,305   | \$ 80,882,951   | \$ 87,544,944   | \$ 90,874,967   |
| <b>Changes in Net Position</b>                                                      |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Governmental activities.....                                                        | \$ 7,165,379    | \$ 918,352      | \$ 6,316,308    | \$ (5,502,369)  | \$ (5,207,667)  | \$ (2,953,565)  | \$ (1,664,325)  | \$ (1,102,736)  | \$ (1,147,991)  | \$ (5,607,106)  |
| Business-type activities.....                                                       | 1,799,992       | 577,594         | 305,953         | 4,075,746       | 467,707         | 2,054,683       | 1,762,436       | (2,220,291)     | 2,043,695       | 2,958,718       |
| Total primary government.....                                                       | \$ 8,965,371    | \$ 1,495,946    | \$ 6,622,261    | \$ (1,426,623)  | \$ (4,739,960)  | \$ (898,882)    | \$ 98,111       | \$ (3,323,027)  | \$ 895,704      | \$ (2,648,388)  |

**Fund Balances, Governmental Funds**

**Last Ten Years**

|                                                | 2005                 | 2006                 | 2007                 | 2008                 | 2009                 | 2010                 | 2011                 | 2012                 | 2013                 | 2014                 |
|------------------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>General Fund</b>                            |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Reserved.....                                  | \$ 1,454,741         | \$ 508,261           | \$ 865,705           | \$ 760,035           | \$ 281,374           | \$ 895,787           | \$ -                 | \$ -                 | \$ -                 | \$ -                 |
| Unreserved.....                                | 4,161,475            | 3,414,564            | 3,790,923            | 3,088,264            | 7,287,516            | 9,178,146            | -                    | -                    | -                    | -                    |
| Committed.....                                 | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    | 988,955              | 2,049,917            |
| Assigned.....                                  | -                    | -                    | -                    | -                    | -                    | -                    | 1,250,576            | 1,140,720            | 1,140,211            | 1,164,142            |
| Unassigned.....                                | -                    | -                    | -                    | -                    | -                    | -                    | 13,160,254           | 15,847,651           | 17,880,465           | 16,356,370           |
| <b>Total general fund.....</b>                 | <b>\$ 5,616,216</b>  | <b>\$ 3,922,825</b>  | <b>\$ 4,656,628</b>  | <b>\$ 3,848,299</b>  | <b>\$ 7,568,890</b>  | <b>\$ 10,073,933</b> | <b>\$ 14,410,830</b> | <b>\$ 16,988,371</b> | <b>\$ 20,009,631</b> | <b>\$ 19,570,429</b> |
| <b>All Other Governmental Funds</b>            |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Reserved.....                                  | \$ 2,594,497         | \$ 2,586,848         | \$ 2,513,808         | \$ 2,505,157         | \$ 2,606,133         | \$ 2,506,133         | \$ -                 | \$ -                 | \$ -                 | \$ -                 |
| Unreserved, reported in:                       |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Special revenue funds.....                     | 6,738,874            | 6,592,674            | 8,672,575            | 6,583,933            | 8,102,411            | 9,599,385            | -                    | -                    | -                    | -                    |
| Capital projects funds.....                    | 34,599               | (1,374,542)          | 1,094,496            | (494,856)            | 1,322,865            | 2,825,324            | -                    | -                    | -                    | -                    |
| Permanent funds.....                           | 5,574,522            | 5,829,563            | 6,742,763            | 6,979,609            | 6,157,529            | 7,857,627            | -                    | -                    | -                    | -                    |
| Nonspendable.....                              | -                    | -                    | -                    | -                    | -                    | -                    | 2,507,881            | 2,564,886            | 2,564,886            | 2,564,529            |
| Restricted.....                                | -                    | -                    | -                    | -                    | -                    | -                    | 21,726,183           | 20,110,956           | 18,293,846           | 21,958,212           |
| <b>Total all other governmental funds.....</b> | <b>\$ 14,942,492</b> | <b>\$ 13,634,543</b> | <b>\$ 19,023,642</b> | <b>\$ 15,573,843</b> | <b>\$ 18,188,938</b> | <b>\$ 22,788,469</b> | <b>\$ 24,234,064</b> | <b>\$ 22,675,842</b> | <b>\$ 20,858,732</b> | <b>\$ 24,522,741</b> |

The Town implemented GASB 54 in year 2011. Fund balances prior to year 2011 have been reported in the pre-GASB 54 format.

**Changes in Fund Balances, Governmental Funds**

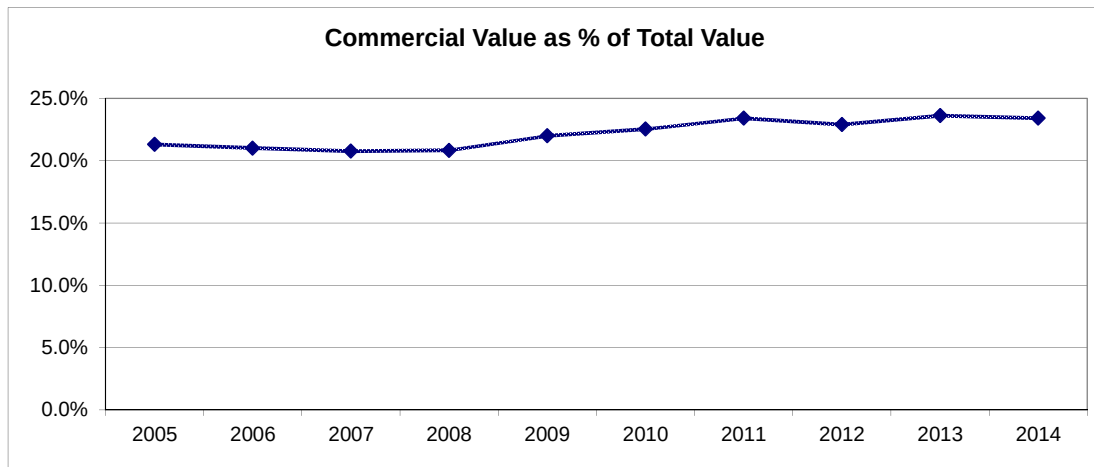
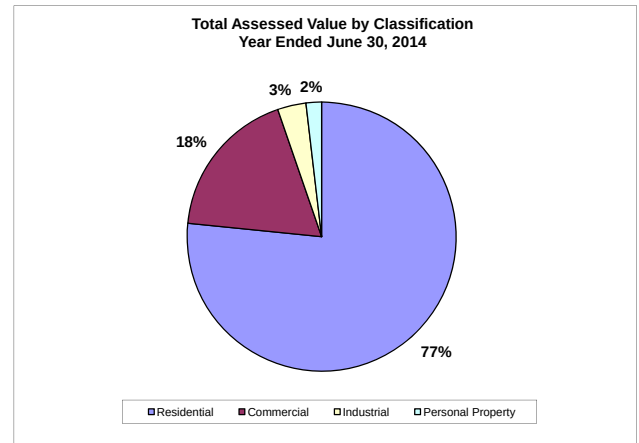
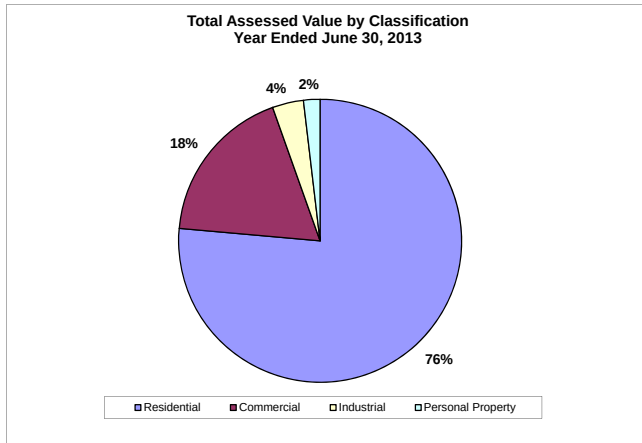
**Last Ten Years**

|                                                                                | 2005              | 2006                  | 2007                | 2008                | 2009                | 2010                | 2011                | 2012               | 2013                | 2014                |
|--------------------------------------------------------------------------------|-------------------|-----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------|---------------------|---------------------|
| <b>Revenues:</b>                                                               |                   |                       |                     |                     |                     |                     |                     |                    |                     |                     |
| Real estate, personal property taxes and tax liens,<br>net of tax refunds..... | \$ 52,961,468     | \$ 55,158,554         | \$ 57,768,689       | \$ 59,497,459       | \$ 62,755,355       | \$ 65,496,774       | \$ 67,862,201       | \$ 69,729,818      | \$ 73,976,466       | \$ 75,918,774       |
| Tax Liens.....                                                                 | 52,311            | 231,598               | 172,271             | 63,809              | 76,974              | 57,843              | 81,120              | 77,774             | 45,681              | 407,348             |
| Motor vehicle and other excise taxes.....                                      | 4,685,843         | 4,281,453             | 4,201,636           | 4,611,877           | 4,165,414           | 3,985,784           | 4,306,011           | 4,081,969          | 4,962,622           | 5,259,928           |
| Hotel/Motel tax.....                                                           | 759,466           | 868,033               | 854,486             | 735,915             | 768,355             | 745,319             | 718,452             | 784,781            | 1,141,705           | 1,324,541           |
| Meals tax.....                                                                 | -                 | -                     | -                   | -                   | -                   | -                   | -                   | -                  | -                   | 807,740             |
| Penalties and interest on taxes.....                                           | 230,204           | 458,484               | 310,116             | 332,155             | 297,882             | 345,208             | 417,749             | 371,394            | 381,757             | 475,877             |
| Payments in lieu of taxes.....                                                 | 892,969           | 906,189               | 918,556             | 1,049,810           | 1,049,817           | 2,193,890           | 116,425             | 118,112            | 211,386             | 24,854              |
| Intergovernmental.....                                                         | 25,198,861        | 25,775,357            | 28,812,244          | 30,601,263          | 34,012,768          | 35,740,583          | 38,999,975          | 41,528,233         | 39,456,201          | 42,450,485          |
| Departmental and other.....                                                    | 7,689,484         | 7,563,960             | 9,027,969           | 10,250,943          | 10,450,639          | 7,761,742           | 7,788,136           | 8,085,761          | 8,208,065           | 8,268,293           |
| Community preservation.....                                                    | 432,367           | 459,792               | 474,210             | 455,258             | 551,133             | 530,249             | 558,590             | 559,244            | 592,836             | 607,219             |
| Affordable housing development fees.....                                       | -                 | -                     | -                   | -                   | -                   | 1,800,000           | -                   | -                  | -                   | -                   |
| Contributions.....                                                             | 231,500           | 367,149               | 768,016             | 366,096             | 1,071,110           | 640,918             | 364,569             | 453,433            | 932,928             | 530,070             |
| Investment income.....                                                         | 1,165,574         | 1,263,802             | 2,460,899           | 369,561             | (201,774)           | 995,846             | 1,325,987           | 153,004            | 319,712             | 384,831             |
| Claims and judgments.....                                                      | -                 | -                     | -                   | -                   | -                   | -                   | -                   | -                  | -                   | 450,000             |
| Miscellaneous.....                                                             | 207,040           | 323,687               | 301,176             | 514,828             | 91,623              | 69,100              | 49,524              | 17,564             | 42,380              | 38,310              |
| <b>Total Revenue.....</b>                                                      | <b>94,507,087</b> | <b>97,658,058</b>     | <b>106,070,268</b>  | <b>108,848,974</b>  | <b>115,089,296</b>  | <b>120,363,256</b>  | <b>122,588,739</b>  | <b>125,961,087</b> | <b>130,271,739</b>  | <b>136,948,270</b>  |
| <b>Expenditures:</b>                                                           |                   |                       |                     |                     |                     |                     |                     |                    |                     |                     |
| General government.....                                                        | 3,056,052         | 3,623,271             | 3,859,688           | 4,018,166           | 4,287,338           | 5,603,583           | 4,349,148           | 5,298,068          | 4,575,307           | 4,057,574           |
| Public safety.....                                                             | 12,990,781        | 13,751,123            | 14,157,997          | 15,134,523          | 14,323,808          | 14,560,325          | 15,180,496          | 17,182,357         | 17,446,204          | 17,556,255          |
| Education.....                                                                 | 45,611,005        | 50,871,069            | 50,932,438          | 54,203,401          | 54,471,474          | 57,170,086          | 60,004,947          | 64,003,984         | 63,450,712          | 66,876,797          |
| Public works.....                                                              | 5,464,382         | 6,266,787             | 5,444,425           | 5,404,878           | 5,863,834           | 6,567,757           | 7,986,879           | 7,570,889          | 7,916,317           | 8,055,291           |
| Sanitation services.....                                                       | 1,446,446         | 1,523,236             | 1,549,913           | 1,590,363           | 1,647,010           | 1,522,144           | 1,412,691           | 1,726,367          | 1,607,190           | 1,498,193           |
| Community development.....                                                     | 148,258           | 568,182               | 376,126             | 1,799,290           | 14,977              | 41,392              | 76,049              | 643,366            | 325,972             | 247,083             |
| Human services.....                                                            | 779,780           | 818,353               | 849,053             | 876,798             | 708,984             | 748,949             | 792,326             | 817,714            | 896,262             | 941,115             |
| Culture and recreation.....                                                    | 2,437,864         | 2,508,150             | 2,892,558           | 2,863,866           | 2,447,161           | 2,544,523           | 2,626,796           | 2,883,715          | 3,219,004           | 2,952,668           |
| Pension benefits-Town.....                                                     | 3,742,770         | 4,019,936             | 4,138,193           | 4,306,969           | 4,442,266           | 4,759,946           | 4,808,035           | 5,046,381          | 5,255,971           | 5,705,325           |
| Pension benefits-School.....                                                   | 7,656,294         | 8,168,218             | 8,869,092           | 9,962,702           | 10,994,534          | 11,884,275          | 12,219,339          | 12,736,422         | 13,272,469          | 13,718,462          |
| Property and liability insurance.....                                          | 418,507           | 475,422               | 483,391             | 406,416             | 419,313             | 402,567             | 368,027             | 428,125            | 439,651             | 433,381             |
| Employee benefits.....                                                         | 5,776,019         | 6,274,307             | 7,204,764           | 7,392,728           | 7,802,047           | 7,833,635           | 8,459,804           | 8,840,249          | 9,551,401           | 10,508,381          |
| State and county charges.....                                                  | 2,741,801         | 3,100,048             | 3,534,187           | 3,593,911           | 3,798,662           | 4,158,266           | 3,883,609           | 3,571,252          | 3,567,251           | 3,636,782           |
| Debt service                                                                   |                   |                       |                     |                     |                     |                     |                     |                    |                     |                     |
| Principal.....                                                                 | 1,380,000         | 1,365,000             | 1,630,000           | 1,645,000           | 1,480,000           | 1,910,000           | 2,432,000           | 2,200,000          | 2,451,000           | 2,360,000           |
| Interest.....                                                                  | 351,740           | 413,209               | 354,814             | 445,990             | 351,879             | 524,464             | 590,897             | 686,619            | 752,290             | 740,756             |
| <b>Total Expenditures.....</b>                                                 | <b>94,001,699</b> | <b>103,746,311</b>    | <b>106,276,639</b>  | <b>113,645,001</b>  | <b>113,053,287</b>  | <b>120,231,912</b>  | <b>125,191,043</b>  | <b>133,635,508</b> | <b>134,727,001</b>  | <b>139,288,063</b>  |
| <b>Excess of revenues over (under) expenditures.....</b>                       | <b>505,388</b>    | <b>(6,088,253)</b>    | <b>(206,371)</b>    | <b>(4,796,027)</b>  | <b>2,036,009</b>    | <b>131,344</b>      | <b>(2,602,304)</b>  | <b>(7,674,421)</b> | <b>(4,455,262)</b>  | <b>(2,339,793)</b>  |
| <b>Other Financing Sources (Uses)</b>                                          |                   |                       |                     |                     |                     |                     |                     |                    |                     |                     |
| Issuance of long-term debt.....                                                | 32,340            | 2,800,000             | 2,100,000           | 10,508,381          | 3,600,000           | 6,782,000           | 6,100,000           | 5,286,000          | 3,140,000           | 3,519,000           |
| Premium from issuance of bonds and notes.....                                  | -                 | -                     | 169,060             | 379,762             | 445,043             | -                   | -                   | 369,204            | 114,778             | 224,936             |
| Issuance of refunding bonds.....                                               | -                 | -                     | 1,055,000           | -                   | -                   | -                   | -                   | -                  | -                   | -                   |
| Payment to refunded bond escrow agent.....                                     | -                 | -                     | (1,045,217)         | -                   | -                   | -                   | -                   | -                  | -                   | -                   |
| Capital lease financing.....                                                   | -                 | 179,485               | 400,000             | -                   | -                   | -                   | -                   | 246,395            | -                   | -                   |
| Proceeds from the sale of land.....                                            | 13,193            | -                     | 739,875             | -                   | -                   | -                   | -                   | -                  | -                   | -                   |
| Transfers in.....                                                              | 1,725,580         | 1,235,622             | 1,211,438           | 1,446,885           | 620,955             | 981,424             | 2,935,526           | 2,695,872          | 3,471,562           | 3,084,925           |
| Transfers out.....                                                             | (1,576,263)       | (1,128,194)           | (1,100,883)         | (1,288,748)         | (466,321)           | (690,194)           | (650,730)           | (406,094)          | (1,066,928)         | (1,264,261)         |
| <b>Total other financing sources (uses).....</b>                               | <b>194,850</b>    | <b>3,086,913</b>      | <b>3,529,273</b>    | <b>11,046,280</b>   | <b>4,199,677</b>    | <b>7,073,230</b>    | <b>8,384,796</b>    | <b>8,191,377</b>   | <b>5,659,412</b>    | <b>5,564,600</b>    |
| <b>Net change in fund balance.....</b>                                         | <b>\$ 700,238</b> | <b>\$ (3,001,340)</b> | <b>\$ 3,322,902</b> | <b>\$ 6,250,253</b> | <b>\$ 6,235,686</b> | <b>\$ 7,204,574</b> | <b>\$ 5,782,492</b> | <b>\$ 516,956</b>  | <b>\$ 1,204,150</b> | <b>\$ 3,224,807</b> |
| Debt service as a percentage of noncapital expenditures.....                   | 1.93%             | 1.87%                 | 1.97%               | 1.93%               | 1.65%               | 2.14%               | 2.55%               | 2.37%              | 2.51%               | 2.30%               |

## Assessed Value and Actual Value of Taxable Property by Classification and Tax Rates

Last Ten Years

| Year | Assessed and Actual Values and Tax Rates |                      |                  |                  |                        |                     |                   |                            |                       |                  |
|------|------------------------------------------|----------------------|------------------|------------------|------------------------|---------------------|-------------------|----------------------------|-----------------------|------------------|
|      | Residential Value                        | Residential Tax Rate | Commercial Value | Industrial Value | Total Commercial Value | Commercial Tax Rate | Personal Property | Personal Property Tax Rate | Total Direct Rate (1) | Total Town Value |
| 2005 | \$3,816,730,562                          | \$8.38               | \$803,790,978    | \$171,059,625    | \$974,850,603          | \$21.30             | \$58,953,330      | \$21.24                    | \$11.13               | \$4,850,534,495  |
| 2006 | \$4,398,266,375                          | \$7.65               | \$914,089,440    | \$192,596,650    | \$1,106,686,090        | \$19.17             | \$63,261,160      | \$19.11                    | \$10.07               | \$5,568,213,625  |
| 2007 | \$4,440,944,260                          | \$8.14               | \$906,688,005    | \$191,245,200    | \$1,097,933,205        | \$18.92             | \$66,247,340      | \$18.87                    | \$10.38               | \$5,605,124,805  |
| 2008 | \$4,435,836,632                          | \$8.67               | \$907,253,337    | \$189,911,800    | \$1,097,165,137        | \$18.97             | \$70,461,720      | \$18.91                    | \$10.82               | \$5,603,463,489  |
| 2009 | \$4,318,764,733                          | \$9.06               | \$933,566,836    | \$193,093,000    | \$1,126,659,836        | \$20.18             | \$91,904,620      | \$20.11                    | \$11.51               | \$5,537,329,189  |
| 2010 | \$4,151,406,685                          | \$9.67               | \$932,243,691    | \$192,792,100    | \$1,125,035,791        | \$21.72             | \$83,075,790      | \$21.65                    | \$12.39               | \$5,359,518,266  |
| 2011 | \$3,998,205,703                          | \$10.20              | \$937,402,065    | \$192,184,900    | \$1,129,586,965        | \$23.29             | \$93,061,520      | \$23.17                    | \$13.26               | \$5,220,854,188  |
| 2012 | \$4,069,650,840                          | \$10.45              | \$932,748,073    | \$181,064,400    | \$1,113,812,473        | \$23.65             | \$95,068,610      | \$23.53                    | \$13.47               | \$5,278,531,923  |
| 2013 | \$3,929,047,295                          | \$11.11              | \$934,953,167    | \$182,850,700    | \$1,117,803,867        | \$25.44             | \$97,088,850      | \$25.31                    | \$14.49               | \$5,143,940,012  |
| 2014 | \$3,983,279,285                          | \$11.42              | \$942,124,005    | \$179,476,200    | \$1,121,600,205        | \$26.06             | \$96,048,240      | \$25.93                    | \$14.85               | \$5,200,927,730  |



(1) Weighted average direct tax rate, calculated as weighted average of residential, commercial and personal property tax rates.  
Source: Assessor's Department, Town of Braintree and Official Statements.  
All property in the Commonwealth of Massachusetts is assessed at 100% of fair cash value.

Note: Chapter 59, Section 21C of the Massachusetts General Laws, known as "Proposition 2 1/2", imposes 2 separate limits on the annual tax levy of the Town. The primary limitation is that the tax levy cannot exceed 2 1/2 percent of the full and fair cash value. The secondary limitation is that the tax levy cannot exceed the maximum levy limit for the preceding year as determined by the State Commissioner of Revenue by more than 2 1/2 percent, subject to an exception for property added to the tax rolls and for certain substantial valuation increases other than as part of a general revaluation. The secondary limit may be exceeded in any year by a majority vote of the voters, however it cannot exceed the primary limitation.

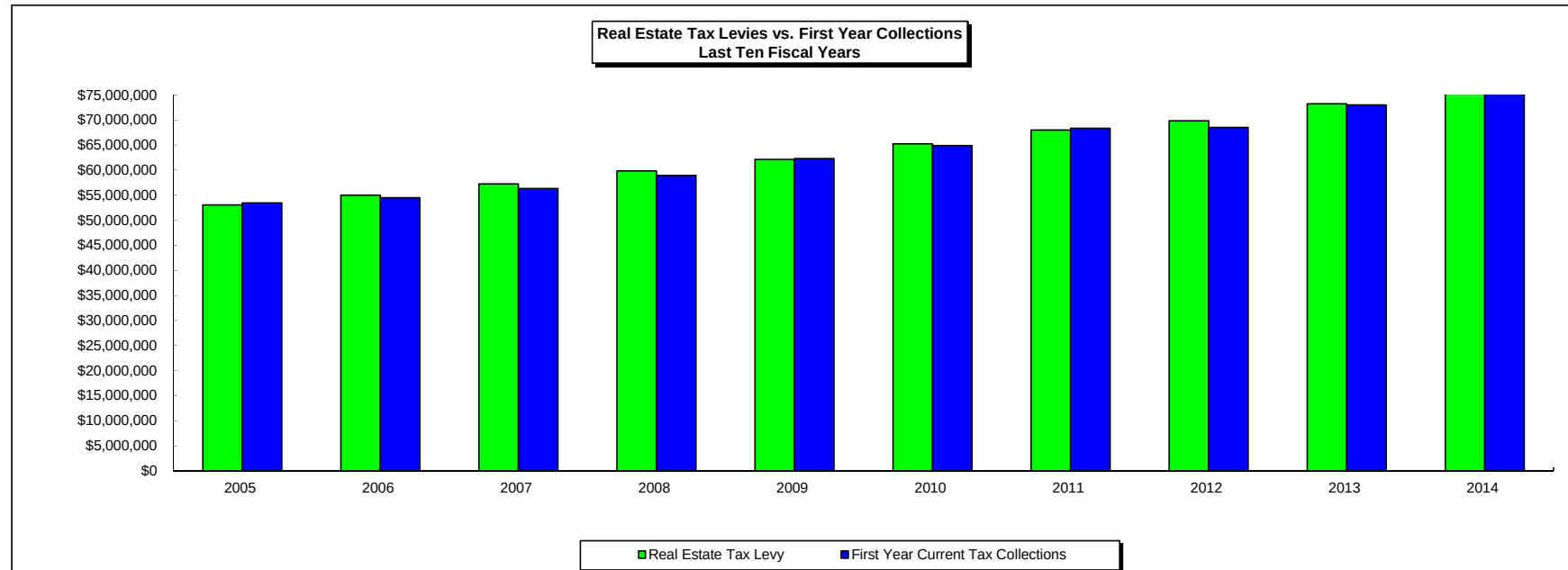
**Principal Taxpayers**  
**Current Year and Nine Years Ago**

| Name                                           | Nature of Business    | 2014               |      |                                            | 2005                  |      |                                            |
|------------------------------------------------|-----------------------|--------------------|------|--------------------------------------------|-----------------------|------|--------------------------------------------|
|                                                |                       | Assessed Valuation | Rank | Percentage of Total Taxable Assessed Value | Assessed Valuation    | Rank | Percentage of Total Taxable Assessed Value |
| Braintree Property Associates                  | Malls                 | \$ 252,064,808     | 1    | 4.85%                                      | \$ 189,770,400        | 1    | 3.91%                                      |
| Messina, Francis X. (et al)                    | Developer/Real Estate | 106,326,900        | 2    | 2.04%                                      | 66,167,900            | 3    | 1.36%                                      |
| Braintree Hill Office Park, LLC                | Office Park           | 58,202,600         | 3    | 1.12%                                      | -                     | -    | -                                          |
| Lenox Farms LTD Partnership                    | Developer/Real Estate | 56,129,900         | 4    | 1.08%                                      | -                     | -    | -                                          |
| AMB Property LP                                | Retail Clothing       | 27,510,000         | 5    | 0.53%                                      | 37,546,300            | 4    | 0.77%                                      |
| EQR-Lincoln Braintree LLC                      | Developer/Real Estate | 27,480,000         | 6    | 0.53%                                      | 29,369,700            | 6    | 0.61%                                      |
| Ridge at Blue Hills LTD Partnership            | Developer/Real Estate | 23,684,400         | 7    | 0.46%                                      | -                     | -    | -                                          |
| WBF Braintree Equity Partnership LLC           | Retail                | 23,564,700         | 8    | 0.45%                                      | -                     | -    | -                                          |
| TRT Braintree LLC DCX                          | Malls                 | 18,683,000         | 9    | 0.36%                                      | -                     | -    | -                                          |
| Flatley, John (et al)                          | Real Estate           | 17,701,700         | 10   | 0.34%                                      | 68,181,100            | 2    | 1.41%                                      |
| Flatley Family Trust                           | Developer/Real Estate | -                  | -    | -                                          | 31,646,100            | 5    | 0.65%                                      |
| The Flatley Company                            | Developer/Real Estate | -                  | -    | -                                          | 18,924,900            | 7    | 0.39%                                      |
| Federated Dept. Stores, Inc.                   | Retail                | -                  | -    | -                                          | 17,800,200            | 8    | 0.37%                                      |
| Tedeschi Realty Corp                           | Mall                  | -                  | -    | -                                          | 17,658,200            | 9    | 0.36%                                      |
| Sheraton Braintree Hotel                       | Hotel                 | -                  | -    | -                                          | 17,617,400            | 10   | 0.36%                                      |
| <b>Totals \$</b>                               |                       | <b>611,348,008</b> |      | <b>11.75%</b>                              | <b>\$ 494,682,200</b> |      | <b>10.20%</b>                              |
| Source: Official Statements, Town of Braintree |                       |                    |      |                                            |                       |      |                                            |

# Property Tax Levies and Collections

Last Ten Years

| Year | Total Tax Levy | Less Reserve for Abatements & Exemptions | Net Tax Levy | Net as % of Total | First Year Current Tax Collections | Percent of Net Levy Collected | Delinquent Tax Collections | Total Tax Collections | Percent of Total Tax Collections to Net Tax Levy (1) |
|------|----------------|------------------------------------------|--------------|-------------------|------------------------------------|-------------------------------|----------------------------|-----------------------|------------------------------------------------------|
| 2005 | \$53,947,300   | \$905,342                                | \$53,041,958 | 98.32%            | \$53,432,258                       | 100.74%                       | \$256,505                  | \$53,688,763          | 101.22%                                              |
| 2006 | \$56,006,448   | \$992,187                                | \$55,014,261 | 98.23%            | \$54,476,389                       | 99.02%                        | \$1,234,211                | \$55,710,600          | 101.27%                                              |
| 2007 | \$58,111,612   | \$893,219                                | \$57,218,393 | 98.46%            | \$56,345,257                       | 98.47%                        | \$1,904,192                | \$58,249,449          | 101.80%                                              |
| 2008 | \$60,537,365   | \$695,318                                | \$59,842,047 | 98.85%            | \$58,896,572                       | 98.42%                        | \$1,900,328                | \$60,796,900          | 101.60%                                              |
| 2009 | \$63,634,439   | \$1,480,050                              | \$62,154,389 | 97.67%            | \$62,315,590                       | 100.26%                       | \$1,320,308                | \$63,635,898          | 102.38%                                              |
| 2010 | \$66,301,452   | \$1,089,175                              | \$65,212,277 | 98.36%            | \$64,882,825                       | 99.49%                        | \$1,486,604                | \$66,369,429          | 101.77%                                              |
| 2011 | \$69,110,686   | \$1,100,000                              | \$68,010,686 | 98.41%            | \$68,362,146                       | 100.52%                       | \$549,201                  | \$68,911,347          | 101.32%                                              |
| 2012 | \$70,972,549   | \$1,123,064                              | \$69,849,485 | 98.42%            | \$68,511,310                       | 98.08%                        | \$870,848                  | \$69,382,158          | 99.33%                                               |
| 2013 | \$74,404,156   | \$1,152,260                              | \$73,251,896 | 98.45%            | \$72,999,903                       | 99.66%                        | \$533,026                  | \$73,532,929          | 100.38%                                              |
| 2014 | \$77,063,779   | \$1,094,569                              | \$75,969,210 | 98.58%            | \$75,806,678                       | 99.79%                        | \$0                        | \$75,806,678          | 99.79%                                               |



(1) If the actual abatements and exemptions are lower than the reserve, the actual collections can exceed the levy.

Source: Assessor's Department and Official Statements, Town of Braintree



# Ratios of Outstanding Debt and General Bonded Debt

## Last Ten Years

| Year | U. S. Census Population | Personal Income  | Assessed Value   | Governmental Activities  |                |            |                               |                              |
|------|-------------------------|------------------|------------------|--------------------------|----------------|------------|-------------------------------|------------------------------|
|      |                         |                  |                  | General Obligation Bonds | Capital Leases | Per Capita | Percentage of Personal Income | Percentage of Assessed Value |
| 2005 | 33,873                  | \$ 1,050,273,934 | \$ 4,850,534,495 | \$ 8,105,000             | \$ 111,512     | \$ 239     | 0.77%                         | 0.17%                        |
| 2006 | 33,681                  | \$ 1,086,093,568 | \$ 5,568,213,625 | \$ 9,540,000             | \$ 205,430     | \$ 283     | 0.88%                         | 0.17%                        |
| 2007 | 34,185                  | \$ 1,146,439,624 | \$ 5,605,124,805 | \$ 10,065,000            | \$ 490,892     | \$ 294     | 0.88%                         | 0.18%                        |
| 2008 | 34,422                  | \$ 1,200,563,244 | \$ 5,603,463,489 | \$ 8,420,000             | \$ 350,640     | \$ 245     | 0.70%                         | 0.15%                        |
| 2009 | 35,294                  | \$ 1,280,215,743 | \$ 5,537,329,189 | \$ 10,540,000            | \$ 244,817     | \$ 299     | 0.82%                         | 0.19%                        |
| 2010 | 35,296                  | \$ 1,312,199,392 | \$ 5,359,518,266 | \$ 15,412,000            | \$ 167,410     | \$ 437     | 1.17%                         | 0.29%                        |
| 2011 | 35,744                  | \$ 1,382,008,876 | \$ 5,220,854,188 | \$ 19,080,000            | \$ 85,878      | \$ 534     | 1.38%                         | 0.37%                        |
| 2012 | 35,981                  | \$ 1,446,817,954 | \$ 5,278,531,923 | \$ 22,512,979            | \$ 212,592     | \$ 626     | 1.56%                         | 0.43%                        |
| 2013 | 35,744                  | \$ 1,446,817,954 | \$ 5,143,940,012 | \$ 23,155,799            | \$ 149,204     | \$ 648     | 1.60%                         | 0.45%                        |
| 2014 | 36,218                  | \$ 1,514,600,544 | \$ 5,200,927,730 | \$ 24,272,037            | \$ 89,968      | \$ 670     | 1.60%                         | 0.47%                        |

| Year | Business-Type Activities |                | Total Primary Government |            |                               |                              |
|------|--------------------------|----------------|--------------------------|------------|-------------------------------|------------------------------|
|      | General Obligation Bonds | Capital Leases | Total Debt Outstanding   | Per Capita | Percentage of Personal Income | Percentage of Assessed Value |
| 2005 | \$ 15,258,315            | \$ 186,586     | \$ 23,363,315            | \$ 684     | 2.21%                         | 0.48%                        |
| 2006 | \$ 18,399,241            | \$ 135,017     | \$ 27,939,241            | \$ 826     | 2.56%                         | 0.50%                        |
| 2007 | \$ 18,094,073            | \$ 78,457      | \$ 28,159,073            | \$ 821     | 2.45%                         | 0.50%                        |
| 2008 | \$ 16,213,906            | \$ 16,425      | \$ 24,633,906            | \$ 715     | 2.05%                         | 0.44%                        |
| 2009 | \$ 24,030,740            | \$ -           | \$ 34,570,740            | \$ 980     | 2.70%                         | 0.62%                        |
| 2010 | \$ 140,062,687           | \$ 103,418     | \$ 155,474,687           | \$ 4,402   | 11.84%                        | 2.90%                        |
| 2011 | \$ 143,224,964           | \$ 273,680     | \$ 162,304,964           | \$ 4,533   | 11.72%                        | 3.10%                        |
| 2012 | \$ 131,668,293           | \$ 549,628     | \$ 154,181,272           | \$ 4,270   | 10.62%                        | 2.91%                        |
| 2013 | \$ 127,395,741           | \$ 542,670     | \$ 150,551,540           | \$ 4,197   | 10.37%                        | 2.92%                        |
| 2014 | \$ 122,093,961           | \$ 485,394     | \$ 146,365,998           | \$ 4,028   | 9.63%                         | 2.80%                        |

Source: Audited Financial Statements, U. S. Census

# **Direct and Overlapping Governmental Activities Debt**

**As of June 30, 2014**

| <u>Town of Braintree, Massachusetts</u> | <u>Debt<br/>Outstanding</u> | <u>Percentage<br/>Applicable (1)</u> | <u>Estimated<br/>Share of<br/>Overlapping<br/>Debt</u> | <u>Current Year<br/>Assessment for<br/>Operations and<br/>Debt Service</u> |
|-----------------------------------------|-----------------------------|--------------------------------------|--------------------------------------------------------|----------------------------------------------------------------------------|
| Norfolk County.....                     | \$ 12,625,000               | 5.36%                                | \$ 677,079                                             | \$ 265,182                                                                 |
| Town debt.....                          |                             |                                      | 24,272,037                                             |                                                                            |
| Town capital leases.....                |                             |                                      | 89,968                                                 |                                                                            |
| Total Town direct debt.....             |                             |                                      | 24,362,005                                             |                                                                            |
| Total direct and overlapping debt.....  |                             |                                      | \$ 25,039,084                                          |                                                                            |

Source: Treasurer's Office, Town of Braintree

Note: The Town obtains the debt outstanding and percentages directly from the entities.

Note: Overlapping governments are those that coincide, at least in part, with geographic boundaries of the Town. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the taxpayers of the Town. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the property taxpayers should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

(1) County expenses, including debt service, are assessed upon the towns within the county in proportion to their taxable valuation.

**Computation of Legal Debt Margin**

**Last Ten Years**

|                                                                         | 2005             | 2006             | 2007             | 2008             | 2009             | 2010             | 2011             | 2012             | 2013             | 2014             |
|-------------------------------------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Equalized Valuation.....                                                | \$ 4,894,372,100 | \$ 5,878,650,200 | \$ 5,878,650,200 | \$ 6,103,206,100 | \$ 6,103,206,100 | \$ 5,803,418,500 | \$ 5,803,418,500 | \$ 5,627,043,400 | \$ 5,627,043,400 | \$ 5,566,017,100 |
| Debt Limit - 5% of Equalized Valuation.....                             | \$ 244,718,605   | \$ 293,932,510   | \$ 293,932,510   | \$ 305,160,305   | \$ 305,160,305   | \$ 290,170,925   | \$ 290,170,925   | \$ 281,352,170   | \$ 281,352,170   | \$ 278,300,855   |
| Less:                                                                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Outstanding debt applicable to limit.....                               | 8,105,000        | 9,540,000        | 10,065,000       | 11,911,000       | 129,166,500      | 122,688,000      | 119,186,500      | 115,619,000      | 111,805,000      | 107,493,000      |
| Authorized and unissued debt.....                                       | 13,931,485       | 101,272,800      | 106,696,485      | 121,696,485      | 5,609,485        | 4,017,485        | 7,254,622        | 10,452,483       | 12,394,683       | 12,391,200       |
| Legal debt margin.....                                                  | \$ 222,682,120   | \$ 183,119,710   | \$ 177,171,025   | \$ 171,552,820   | \$ 170,384,320   | \$ 163,465,440   | \$ 163,729,803   | \$ 155,280,687   | \$ 157,152,487   | \$ 158,416,655   |
| Total debt applicable to the limit<br>as a percentage of the limit..... | 9.00%            | 37.70%           | 39.72%           | 43.78%           | 44.17%           | 43.67%           | 43.57%           | 44.81%           | 44.14%           | 43.08%           |

Source: Treasurer's Department, Town of Braintree / Official Statements

## Demographic and Economic Statistics

### Last Ten Years

| Year | Population<br>Estimates | Personal<br>Income | Per<br>Capita<br>Personal<br>Income | Median<br>Age | School<br>Enrollment | Unemployment<br>Rate |
|------|-------------------------|--------------------|-------------------------------------|---------------|----------------------|----------------------|
| 2005 | 33,873                  | \$ 1,050,273,934   | \$ 31,006                           | 40            | 5,252                | 4.50%                |
| 2006 | 33,681                  | \$ 1,086,093,568   | \$ 32,246                           | 40            | 5,229                | 4.70%                |
| 2007 | 34,185                  | \$ 1,146,439,624   | \$ 33,536                           | 40            | 5,325                | 4.20%                |
| 2008 | 34,422                  | \$ 1,200,563,244   | \$ 34,878                           | 40            | 5,443                | 5.00%                |
| 2009 | 35,294                  | \$ 1,280,215,743   | \$ 36,273                           | 40            | 5,441                | 7.80%                |
| 2010 | 35,296                  | \$ 1,312,199,392   | \$ 37,177                           | 40            | 5,557                | 8.20%                |
| 2011 | 35,744                  | \$ 1,382,008,876   | \$ 38,664                           | 40            | 5,565                | 7.20%                |
| 2012 | 35,981                  | \$ 1,446,817,954   | \$ 40,211                           | 40            | 5,601                | 6.00%                |
| 2013 | 35,744                  | \$ 1,437,289,231   | \$ 40,211                           | 40            | 5,678                | 5.60%                |
| 2014 | 36,218                  | \$ 1,514,600,544   | \$ 41,819                           | 40            | 5,734                | 5.40%                |

Source: U. S. Census, Division of Local Services  
Median age is based on most recent census data

**Principal Employers**  
**Current Year and Nine Years Ago**

| Employer                       | Nature of Business          | 2014         |      |                                     | 2005         |      |                                     |
|--------------------------------|-----------------------------|--------------|------|-------------------------------------|--------------|------|-------------------------------------|
|                                |                             | Employees    | Rank | Percentage of Total Town Employment | Employees    | Rank | Percentage of Total Town Employment |
| United Liquors                 | Distributor                 | 767          | 1    | 2.92%                               | -            |      | -                                   |
| Health South/Braintree Rehab   | Rehabilitation Hospital     | 750          | 2    | 2.85%                               | 900          | 2    | 4.79%                               |
| Haemonetics                    | Biomedical                  | 720          | 3    | 2.74%                               | 450          | 6    | 2.39%                               |
| ING                            | Financial Services          | 568          | 4    | 2.16%                               | -            |      | -                                   |
| Verizon                        | Utility                     | 400          | 5    | 1.52%                               | -            |      | -                                   |
| Sears                          | Retail                      | 363          | 6    | 1.38%                               | 300          | 8    | 1.60%                               |
| Mass State Lottery             | State Agency                | 300          | 7    | 1.14%                               | -            |      | -                                   |
| Symmons Industries             | Plumbing Manufacturer       | 290          | 8    | 1.10%                               | 300          | 9    | 1.60%                               |
| Nordstrom                      | Retail                      | 250          | 9    | 0.95%                               | -            |      | -                                   |
| Daniel Quirk                   | Auto Dealership             | 210          | 10   | 0.80%                               | -            |      | -                                   |
| Boston Financial Data Services | Account Services            | -            |      | -                                   | 1,200        | 1    | 6.39%                               |
| NYNEX                          | Utility                     | -            |      | -                                   | 640          | 3    | 3.41%                               |
| Filene's                       | Retail                      | -            |      | -                                   | 600          | 4    | 3.19%                               |
| South Shore VNA                | Visiting Nurses Association | -            |      | -                                   | 476          | 5    | 2.53%                               |
| Harvard/Pilgrim Health Care    | Health Care                 | -            |      | -                                   | 300          | 7    | 1.60%                               |
| Macy's                         | Retail                      | -            |      | -                                   | 260          | 10   | 1.38%                               |
|                                |                             | <u>3,851</u> |      | <u>14.64%</u>                       | <u>5,166</u> |      | <u>27.49%</u>                       |

Source: Massachusetts Workplace Development Agency & the Town's personnel and department records.

### Full-time Equivalent Town Employees by Function

#### Last Ten Years

|                             | <u>2005</u>  | <u>2006</u>  | <u>2007</u>  | <u>2008</u>  | <u>2009</u>  | <u>2010</u>  | <u>2011</u>  | <u>2012</u>  | <u>2013</u>  | <u>2014</u>  |
|-----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Function:                   |              |              |              |              |              |              |              |              |              |              |
| General government.....     | 52           | 55           | 55           | 47           | 45           | 38           | 41           | 42           | 43           | 43           |
| Police.....                 | 84           | 91           | 94           | 91           | 84           | 82           | 81           | 83           | 90           | 96           |
| Fire.....                   | 85           | 89           | 90           | 92           | 88           | 87           | 87           | 86           | 83           | 86           |
| Education.....              | 626          | 639          | 652          | 666          | 674          | 648          | 675          | 689          | 714          | 736          |
| Public works.....           | 47           | 50           | 46           | 44           | 48           | 43           | 39           | 39           | 38           | 40           |
| Human services.....         | 11           | 11           | 11           | 13           | 10           | 10           | 11           | 11           | 12           | 12           |
| Culture and recreation..... | 19           | 19           | 18           | 19           | 20           | 19           | 19           | 19           | 20           | 19           |
| Water & Sewer .....         | 26           | 29           | 27           | 29           | 23           | 21           | 23           | 23           | 24           | 23           |
| Golf.....                   | 9            | 10           | 10           | 10           | 9            | 9            | 9            | 9            | 9            | 8            |
| Electric Light .....        | <u>110</u>   | <u>111</u>   | <u>111</u>   | <u>107</u>   | <u>111</u>   | <u>111</u>   | <u>110</u>   | <u>110</u>   | <u>110</u>   | <u>101</u>   |
| Total .....                 | <u>1,069</u> | <u>1,103</u> | <u>1,113</u> | <u>1,117</u> | <u>1,111</u> | <u>1,067</u> | <u>1,094</u> | <u>1,110</u> | <u>1,143</u> | <u>1,164</u> |

Source: Town personnel records and various Town departments.

**Operating Indicators by Function/Program**

**Last Ten Years**

| <b>Function/Program</b>                       | <b>2005</b> | <b>2006</b> | <b>2007</b> | <b>2008</b> | <b>2009</b> | <b>2010</b> | <b>2011</b> | <b>2012</b> | <b>2013</b> | <b>2014</b> |
|-----------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| General Government                            |             |             |             |             |             |             |             |             |             |             |
| Population.....                               | 32,760      | 32,669      | 32,474      | 32,434      | 32,931      | 35,744      | 35,744      | 35,744      | 35,744      | 35,744      |
| Registered voters, annual town election.....  | 7,229       | 6,254       | 9,541       | N/A         | 6,178       | N/A         | 7,500       | N/A         | N/A         | N/A         |
| Town Clerk                                    |             |             |             |             |             |             |             |             |             |             |
| Births.....                                   | 364         | 397         | 413         | 371         | 412         | 365         | 380         | 411         | 407         | 410         |
| Marriages.....                                | 177         | 173         | 198         | 145         | 189         | 197         | 213         | 234         | 193         | 211         |
| Deaths.....                                   | 554         | 473         | 471         | 480         | 440         | 465         | 465         | 469         | 500         | 478         |
| Police                                        |             |             |             |             |             |             |             |             |             |             |
| Accidents covered by an officer.....          | 1,320       | 1,213       | 1,302       | 1,199       | 1,152       | 1,247       | 1,177       | 287         | 481         | 1,611       |
| Citations issued.....                         | 6,594       | 12,052      | 9,957       | 5,786       | 3,833       | 3,849       | 2,722       | 1,304       | 3,737       | 4,311       |
| Arrests.....                                  | 935         | 1,206       | 1,107       | 1,085       | 813         | 766         | 754         | 262         | 835         | 985         |
| Larcenies.....                                | 933         | 915         | 917         | 881         | 802         | 662         | 615         | 245         | 511         | 1,167       |
| Fire                                          |             |             |             |             |             |             |             |             |             |             |
| Fires.....                                    | 141         | 101         | 143         | 102         | 84          | 116         | 92          | 94          | 64          | 132         |
| Emergency medical service.....                | 2,301       | 2,564       | 2,620       | 2,850       | 3,085       | 3,107       | 2,725       | 1,786       | 2,629       | 2,558       |
| False alarm.....                              | 771         | 796         | 839         | 855         | 761         | 676         | 759         | 493         | 773         | 857         |
| Other responses.....                          | 1,418       | 1,262       | 1,315       | 983         | 1,046       | 1,150       | 1,196       | 948         | 1,422       | 1,456       |
| Hazmat responses.....                         | 465         | 429         | 417         | 363         | 336         | 281         | 360         | 207         | 351         | 258         |
| Building Department                           |             |             |             |             |             |             |             |             |             |             |
| Residential building permits issued.....      | 938         | 1,082       | 998         | 897         | 891         | 950         | 979         | 976         | 850         | 926         |
| Non-Residential building permits issued.....  | 264         | 230         | 268         | 315         | 301         | 324         | 295         | 361         | 403         | 399         |
| Education                                     |             |             |             |             |             |             |             |             |             |             |
| Public school enrollment.....                 | 5,252       | 5,229       | 5,325       | 5,443       | 5,441       | 5,557       | 5,565       | 5,601       | 5,678       | 5,734       |
| Public Works                                  |             |             |             |             |             |             |             |             |             |             |
| Cemetery                                      |             |             |             |             |             |             |             |             |             |             |
| Lots sold.....                                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | 25          | 15          | 28          | 23          |
| Water                                         |             |             |             |             |             |             |             |             |             |             |
| Service connections.....                      | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | 11,497      | 11,500      | 11,492      | 11,454      |
| Consumption in billions of gallons.....       | 1,367       | 1,428       | 1,585       | 1,542       | 1,421       | 1,374       | 1,371       | N/A         | 1,285       | 1,166       |
| Daily consumption in millions of gallons..... | 3.7         | 4.0         | 4.2         | 3.7         | 3.6         | 3.8         | 3.7         | N/A         | 4.7         | 3.5         |
| Sewer                                         |             |             |             |             |             |             |             |             |             |             |
| Service connections.....                      | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | 11,500      | 11,423      | 11,417      |
| Daily average collection (MGD).....           | N/A         | N/A         | N/A         | N/A         | 6.61        | 6.97        | 6.52        | 6.89        | 6.66        | 6.81        |
| Highway                                       |             |             |             |             |             |             |             |             |             |             |
| Miles of public road.....                     | 127.2       | 127.2       | 129.0       | 129.0       | 129.0       | 129.0       | 129.0       | 129.0       | 130.0       | 130.0       |
| Human Services                                |             |             |             |             |             |             |             |             |             |             |
| Board of Health                               |             |             |             |             |             |             |             |             |             |             |
| Inspections .....                             | 1,473       | 1,478       | 1,531       | 1,324       | 1,257       | 1,151       | 1,338       | 1,321       | 1,263       | 1,139       |
| Council on Aging                              |             |             |             |             |             |             |             |             |             |             |
| Home delivered meals.....                     | 1,095       | 825         | 1,213       | 634         | 1,220       | 616         | N/A         | N/A         | N/A         | N/A         |
| Transportation.....                           | 3,187       | 3,298       | 3,459       | 3,595       | 3,783       | 3,917       | 3,763       | 4,121       | 5,280       | 5,295       |
| Volunteer service hours.....                  | 6,883       | 7,164       | 10,182      | 10,431      | 9,322       | 7,252       | 6,583       | 6,029       | 5,214       | 4,423       |
| Fitness/exercise program participants.....    | 2,456       | 2,567       | 2,980       | 3,343       | 3,396       | 3,588       | 3,673       | 3,734       | 3,420       | 4,298       |
| Recreation/social event participants.....     | 7,018       | 7,496       | 7,342       | 7,444       | 8,182       | 7,739       | 8,242       | 9,221       | 8,200       | 8,172       |
| Libraries                                     |             |             |             |             |             |             |             |             |             |             |
| Volumes in collection.....                    | 122,976     | 125,300     | 123,920     | 151,406     | 154,966     | 157,057     | 157,764     | 125,145     | 131,000     | 140,213     |
| Circulation.....                              | 270,668     | 280,937     | 198,710     | 306,081     | 320,510     | 350,966     | 384,947     | 379,752     | 293,733     | 384,109     |
| Program attendance.....                       | 6,863       | 6,564       | 5,892       | 6,473       | 7,881       | 7,605       | 10,279      | 11,011      | 9,421       | 9,695       |

Source: Various Town Departments

N/A: Information not available

**Capital Asset Statistics by Function/Program**

**Last Ten Years**

| <b><u>Function/Program</u></b>     | <b><u>2005</u></b> | <b><u>2006</u></b> | <b><u>2007</u></b> | <b><u>2008</u></b> | <b><u>2009</u></b> | <b><u>2010</u></b> | <b><u>2011</u></b> | <b><u>2012</u></b> | <b><u>2013</u></b> | <b><u>2014</u></b> |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| General Government                 |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Number of buildings.....           | 4                  | 4                  | 4                  | 4                  | 4                  | 8                  | 8                  | 8                  | 8                  | 8                  |
| Police                             |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Number of stations.....            | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  |
| Fire                               |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Number of stations.....            | 3                  | 3                  | 3                  | 3                  | 3                  | 3                  | 3                  | 3                  | 3                  | 3                  |
| Number of vehicles.....            | 17                 | 17                 | 17                 | 17                 | 17                 | 17                 | 17                 | 17                 | 17                 | 17                 |
| Education                          |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Number of elementary schools.....  | 6                  | 6                  | 6                  | 6                  | 6                  | 6                  | 6                  | 6                  | 6                  | 6                  |
| Number of middle schools.....      | 2                  | 2                  | 2                  | 2                  | 2                  | 2                  | 2                  | 2                  | 2                  | 2                  |
| Number of high schools.....        | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  |
| Number of other buildings.....     | 5                  | 5                  | 5                  | 5                  | 5                  | 5                  | 5                  | 5                  | 5                  | 5                  |
| Public Works                       |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Water mains (miles).....           | 161                | 161                | 161                | 161                | 161                | 161                | 161                | 161                | 161                | 161                |
| Fire hydrants.....                 | 1,211              | 1,211              | 1,211              | 1,211              | 1,211              | 1,211              | 1,211              | 1,211              | 1,211              | 1,211              |
| Sanitary sewers (miles).....       | 138                | 138                | 138                | 138                | 138                | 138                | 138                | 138                | 138                | 138                |
| Number of wells.....               | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  |
| Number of water storage tanks..... | 5                  | 5                  | 5                  | 5                  | 5                  | 4                  | 4                  | 4                  | 4                  | 4                  |
| Number of pump stations.....       | 15                 | 15                 | 15                 | 15                 | 15                 | 15                 | 15                 | 15                 | 15                 | 15                 |
| Human Services                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Senior center.....                 | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  |
| Culture and Recreation             |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Recreation building.....           | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  |
| Library.....                       | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  | 1                  |

Source: Various Town Departments





Watson Park and Splash Pad